



## CSH Approach for Strategic Planning Development and Leadership Training May 2018

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The Corporation for Supportive Housing (CSH) is pleased to submit the approach to services below to the Tarrant County Homeless Coalition (TCHC). CSH hopes to partner with TCHC to assist their COC Board in advancing the work and mission of the organization.

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### ORGANIZATION INFORMATION

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CSH envisions a future where high-quality supportive housing (SH) is integrated into the way every community ends generational poverty, homelessness, unnecessary institutionalizations and family separation. CSH is a national leading nonprofit headquartered in New York City, with staff in 26 locations nationwide. We have worked directly in 47 states and over 300 communities in the U.S. CSH's 2016-2018 Strategic Plan lays out key goals: 1) Expand access to supportive housing by creating 50,000 more supportive housing opportunities for vulnerable people; 2) Integrate the creation of, and ongoing support for, supportive housing into comprehensive federal state, and local policies; 3) Build the capacity of the supportive and affordable housing providers to create and operate high quality and sustainable housing; 4) Pursue research and data to demonstrate the efficacy of supportive housing and service models, including the interventions that result in the best outcomes for vulnerable people.

Since 2006, CSH has been the statewide leader in efforts to create SH in Texas. CSH Texas now counts with five on-the-ground staff that provide training, project-level TA, and advocacy to the local industry. The local team is backed by a pool of over 100 national staff members that collectively possess a wealth of knowledge across many SH-related disciplines. The Texas team actively draws on this national pool of experts to support Texas projects.

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### PROPOSED APPROACH

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**Need.** The recent reorganization of the Tarrant County Homeless Coalition CoC Board has created momentum in reducing and eliminating homelessness in Tarrant County. The CoC Board, comprised of a Leadership Council and Membership Council, is now ready to develop a strategic plan that best defines its role in providing leadership, resources, coordination, and mobilization to address the impact of homelessness in Tarrant County. Additional technical assistance to optimize the Board's ability to lead and address the persistent challenge of homelessness is also desired.

## **CSH's proposed approach.**

### **Assessment and Planning**

*Timeline: July 2018 – December 2018 (6 months). Monthly to Bi-Monthly Services*

CSH will focus on an in-depth assessment of the Tarrant County Homeless Coalition, Tarrant County homeless housing and service network, interventions, funding, and performance. CSH will supplement local knowledge as needed bringing in its top experts in strategy design, those who have been implementing similar strategic planning processes across the country, to facilitate in-depth, rich discussions that lead to the development of a robust, comprehensive 5-year strategic plan.

The team will focus on the following activities within the 2 focus areas below:

#### **Strategic Planning.** Develop a strategic plan for the CoC Board:

- Conduct an assessment of the current environment in Fort Worth to include service landscape and governing structure to inform strategic planning.
- Assist CoC Board with identifying their role in governing and supporting the system through facilitated discussions.
- Facilitate the development a strategic plan that aligns the Board's role, mission and agenda with the System to best support success.
- Develop and implement a vetting process that allows community and service partner feedback to ensure the plan is comprehensive, viable and supported by the System.

#### **Leadership Training.** Build the Leadership Capacity of the CoC Board:

- Conduct in person trainings to build the Board's capacity in supporting the reduction and elimination of homelessness.
- Provide access to CSH's web-based Training Institute to supplement their knowledge and provide more in-depth information on addressing homelessness in their community.

CSH proposes the following **deliverables**:

- Facilitated CoC Board Meetings
- 5-Year Strategic Plan
- Leadership Trainings
- 6-Month Access to CSH Web-Based Training Institute



#### **CSH Contact:**

Brigid DeLoach, [brigid.deloach@csh.org](mailto:brigid.deloach@csh.org)