

## Before Starting the Special CoC Application

You must submit both of the following parts in order for us to consider your Special NOFO Consolidated Application complete:

1. the CoC Application, and
2. the CoC Priority Listing.

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The Special Notice of Funding Opportunity (Special NOFO) for specific application and program requirements.
2. The Special NOFO Continuum of Care (CoC) Application Detailed Instructions for Collaborative Applicants which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

CoC Approval is Required before You Submit Your CoC's Special NOFO CoC Consolidated Application

- 24 CFR 578.9 requires you to compile and submit the Special NOFO CoC Consolidated Application on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

### Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

### Attachments

Questions requiring attachments to receive points state, "You must upload the [Specific Attachment Name] attachment to the 4A. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.
- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

## 1A. Continuum of Care (CoC) Identification

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

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**1A-1. CoC Name and Number:** TX-601 - Fort Worth, Arlington/Tarrant County CoC

**1A-2. Collaborative Applicant Name:** Tarrant County Homeless Coalition

**1A-3. CoC Designation:** CA

**1A-4. HMIS Lead:** Tarrant County Homeless Coalition

1A-5. New Projects	
Complete the chart below by indicating which funding opportunity(ies) your CoC applying for projects under. A CoC may apply for funding under both set asides; however, projects funded through the rural set aside may only be used in rural areas, as defined in the Special NOFO.	
1. Unsheltered Homelessness Set Aside	Yes
2. Rural Homelessness Set Aside	No

## 1B. Project Capacity, Review, and Ranking—Local Competition

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

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1B-1.	Web Posting of Your CoC Local Competition Deadline—Advance Public Notice. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Local Competition Deadline attachment to the 4A. Attachments Screen.	
	Enter the date your CoC published the deadline for project application submission for your CoC's local competition.	08/03/2022

1B-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. (All Applicants)	
	Special NOFO Section VII.B.1.a.	
	You must upload the Local Competition Scoring Tool attachment to the 4A. Attachments Screen.	
	Select yes or no in the chart below to indicate how your CoC ranked and selected new project applications during your CoC's local competition:	
1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes

1B-3.	Projects Rejected/Reduced—Notification Outside of e-snaps. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4A. Attachments Screen.	
1.	Did your CoC reject or reduce any project application(s)?	No
2.	Did your CoC inform the applicants why their projects were rejected or reduced?	Yes
3.	If you selected yes, for element 1 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, list the latest date of any notification. For example, if you notified applicants on 6/26/22, 6/27/22, and 6/28/22, then you must enter 6/28/22.	09/13/2022

1B-3a.	<p><b>Projects Accepted–Notification Outside of e-snaps. (All Applicants)</b></p> <p>Special NOFO Section VII.B.1.b.</p> <p>You must upload the Notification of Projects Accepted attachment to the 4A. Attachments Screen.</p> <p>Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, list the latest date of any notification. For example, if you notified applicants on 6/26/22, 6/27/22, and 6/28/22, then you must enter 6/28/22.</p>	09/13/2022
1B-4.	<p><b>Web Posting of the CoC-Approved Special NOFO CoC Consolidated Application. (All Applicants)</b></p> <p>Special NOFO Section VII.B.1.b.</p> <p>You must upload the Web Posting–Special NOFO CoC Consolidated Application attachment to the 4A. Attachments Screen.</p> <p>Enter the date your CoC posted its Special NOFO CoC Consolidated Application on the CoC's website or affiliate's website—which included:</p> <ol style="list-style-type: none"><li>1. the CoC Application, and</li><li>2. Priority Listings.</li></ol>	09/26/2022

## 2A. System Performance

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

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2A-1.	<b>Reduction in the Number of First Time Homeless—Risk Factors.</b>  Special NOFO Section VII.B.2.b.	
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Describe in the field below:	
1.	how your CoC determined which risk factors your CoC uses to identify persons becoming homeless for the first time;
2.	how your CoC addresses individuals and families at risk of becoming homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time or to end homelessness for individuals and families.

(limit 2,500 characters)

The Dallas-Fort Worth area, which includes TX601, had the largest population gain in the nation from July 2020 to July 2021 (U.S. Census Bureau). Tarrant County added 84,000 residents from 2019 to 2022. With population growth, raw numbers of people experiencing homelessness is expected to increase. TX-601 has one of the lowest rates of homelessness among urban CoCs at .1% of the population (PIT count/total population). TX601 strives to reduce the rate of homelessness as the area continues to experience rapid population growth.

1. TX601 identified risk factors for becoming homeless through the PIT count survey, housing assessment, HUD assessment, and provider input. The top three reasons people reported becoming homeless for the first time are unemployment/no income, inability to pay rent, and mental or physical disability. TX601 also partnered with Texas A&M University for a study on evictions leading to homelessness.

2. Many TX601 partner agencies also have homelessness prevention programs. TX601 works with the ESG jurisdictions to target homeless prevention funding to populations at-risk of homelessness, including people with homelessness histories, who are unemployed, have disabilities, or on fixed incomes. In 2023, TX601 will use the data from the Texas A&M research to target prevention resources in the zip codes where evictions most lead to homelessness.

TX601 has expanded diversion services. TX601 has diversion funding that is flexible and used to remove barriers for people to regain their own housing or quickly access CoC housing (such as reunification costs, rental deposits, high risk fees, getting an ID, etc.). TCHC revamped the assessment process to ensure that everyone is screened for diversion. TCHC also provides extensive training in diversion for all shelters and outreach teams. Diversions are a vital part of TX601's strategic plan and goals to reach functional zero for all populations. The CoC Board as well as the Youth, YAB, Advisory, Family, and Veteran Committees continue to monitor and improve diversion and prevention for people at the highest risk of homelessness.

Landlord engagement provides services to all residents of properties that have an MOU with the CoC. This helps to reduce evictions and future homelessness among these properties.

With Special NOFO funding, TX601 will evaluate its effectiveness of reducing first time homelessness for people who were unsheltered and make needed adjustments.

### 3. Director of Operations at TCHC

2A-2. Length of Time Homeless—Strategy to Reduce. (All Applicants)	
Special NOFO Section VII.B.2.c.	
Describe in the field below:	
1. your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;	
2. how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
3. provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.	

**(limit 2,500 characters)**

TX-601 succeeded in reducing the length of time homeless in 2021 by 24% (median length of time). The average length of time homeless is 56 days, which is significantly lower than the HUD benchmark of 90 days. The mean length of stay in ES, SH, and TH for TX-601 is 71% lower than the national average.

1.TX-601 has a goal to reach functional zero and have an average of less than 45 days homeless. TX-601 has completed data modeling of the number of people that will need housing and all available housing resources. With funded and requested ARP projects and Special NOFO projects, TX-601 has enough housing resources to reach functional zero for all populations, which is the most important step to reduce the length of time people are homeless.

TX-601 implemented a new housing assessment that will better match people experiencing homelessness to the right housing intervention through automated coordinated entry. TX-601 has also implemented a universal housing application for all CoC and ESG programs. TX-601's goal for 2023 is that every person experiencing homelessness will already have a housing assessment and housing application completed in their HMIS record so that when they are matched to housing, they do not have an initial delay due to paperwork. TX-601 is implementing agency-level accountability for the number of housing assessments completed monthly, and each agency's results are shared to the whole CoC.

TX-601 has implemented monthly agency-level accountability reports for occupancy and length of time from housing match to move-in which is shared with the whole CoC. TCHC also studied the programs with the fastest length of time and is building a technical assistance program. Programs with the shortest length of time to move people into housing are recognized in monthly General Meetings of all CoC providers. A key factor for shortening length of time for people who were unsheltered has been master-leasing or project-based units, which the CoC is prioritizing in this competition.

2.TX-601's new CE prioritization matches people to housing based on the length of time homeless. People with vulnerabilities that threaten their health while homeless will be able to be matched immediately through identification in the housing assessment and coordinated entry review.

3.Director of Operations, TCHC

2A-3. Successful Permanent Housing Placement or Retention. (All Applicants)	
Special NOFO Section VII.B.2.d.	
<p>Describe in the field below how your CoC will increase the rate that individuals and persons in families residing in:</p> <ol style="list-style-type: none"> <li>1. emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations; and</li> <li>2. permanent housing projects retain their permanent housing or exit to permanent housing destinations.</li> </ol>	

**(limit 2,500 characters)**

1. TX601's rate of exits to permanent housing (PH) destinations was 50%, meeting the HUD benchmark. With Special NOFO funding, TCHC will monitor exits to PH for people who were unsheltered compared to the CoC average.

TX601 considers all neutral exits from emergency shelter (ES) and street outreach (SO) as beneficial even if they are not PH destinations. For example, TX601 considers a person exiting SO to stay temporarily with family as better than that person remaining homeless. The emphasis on exits aligns with the CoC goal of reducing the number of people experiencing homelessness on any day.

The first step of increasing exits to PH was modeling how many housing units the CoC needed. TX601 received and has requested more ARP and Special NOFO resources so that all people who are actively homeless will have a housing resource. Additional housing resources that TX-601 added are rapid exit, shallow subsidy, and diversion funding. TX601 also plans to add shared housing and ARP supportive housing in 2023.

For safe haven (SH), TX601 has a process for people to safely exit to PH as the person is able to.

People in transitional housing who are at risk of returning to homelessness and had documented homeless history can be connected to PH through coordinated entry.

For RRH, TX601 used its ESG-CV RRH funding to house people at greatest risk of COVID, and many of these individuals will not be able to afford their own housing. TX601 will move people who qualify into PSH and EHV.

TX-601 landlord engagement staff reach out to case managers when a RRH client has 6 months of assistance left to begin planning for successful exits. Landlord engagement provides mediation to reduce negative exits.

2. TX601 completed a study on negative exits in PSH in partnership with Texas Christian University. The study found that the number of times a person had been homeless prior to their current PSH placement had a multiplying effect on their risk for negative exits. TCHC sent all PSH providers data on the number of times their clients had been homeless and the calculated risk of that individual having negative outcomes. TCHC also provides technical assistance for housing partners in progressive engagement.

Last year, TX601 identified PSH programs with lower retention. TCHC has added case management and behavioral health support to increase these programs' success rates. TCHC will continue to provide bi-monthly support to these programs.

2A-4. Returns to Homelessness—CoC's Strategy to Reduce Rate. (All Applicants)	
Special NOFO Section VII.B.2.e.	
Describe in the field below:	
1. how your CoC identifies individuals and families who return to homelessness;	

2. your CoC's strategy to reduce the rate of additional returns to homelessness; and
3. provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.

(limit 2,500 characters)

TX601 reduced returns to homelessness in 2021. TX601's returns rate for two years is at the national average, and the six months' rate is below the national average.

1.TX601 identifies households who return to homelessness through HMIS, which includes all emergency shelters, a 500% expansion in street outreach that covers the entire geographic area, and transitional housing. Additionally, TX601 joined with 7 other Texas CoC's to share HMIS data, which will identify people who are homeless in other Texas CoC's. With Special NOFO funding, TCHC will monitor unsheltered returns compared to the CoC average.

2.TX601 completed a study of PSH outcomes with Texas Christian University. The study found that the number of times the person had been homeless prior to housing had a multiplier effect on the risk for returns. TCHC sent all housing partners a summary of the results and a list of all of their housing clients along with the number of times the person had been homeless and the calculated "risk" of negative outcomes for each client.

TCHC is creating training on progressive engagement and housing-focused case management for all partners (PSH and RRH) and is providing technical assistance to programs who have higher numbers of clients that return.

TX601 uses its landlord engagement team to identify people who have been homeless before and provide eviction prevention. TCHC staff review the court eviction filings and run the list through HMIS. If a person on the eviction list has been homeless before, TCHC staff reach out to the client and the landlord to connect the client to prevention providers.

TX601 eliminated the VISPDAT and implemented a new housing assessment that will better place people in the right housing intervention the first time. The assessment asks if people are willing and able to work, and based on that answer, they are referred to either short-term (RRH, rapid exit, etc.) or long-term (EHV or PSH) interventions. This ensures that someone with a total disability is not placed in RRH because their other VISPDAT items score low. It also ensures that people who need long term interventions receive it and reduces their returns to homelessness.

Landlord engagement staff reach out to RRH providers when a client has 6 months of assistance left to support planning for a successful exit. If clients in RRH will need longer assistance and had a history of chronic homelessness, then they can be transferred to a PSH program.

3.TCHC Director of Operations

2A-5. Increasing Employment Cash Income—Strategy. (All Applicants)
Special NOFO Section VII.B.2.f.

Describe in the field below:

1. the strategy your CoC has implemented to increase employment cash sources;
2. how your CoC works with mainstream employment organizations to help individuals and families increase their cash income; and
3. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.

(limit 2,500 characters)

TX-601 increased the number of adults with earned income by 5% in 2021, and the rate of leavers with increased employment income was 39%, exceeding the HUD benchmark.

1.TX-601 participated in a technical assistance grant to increase employment through the Heartland Foundation. TCHC conducted multiple surveys of people experiencing homelessness and found that only 25% reported that they were willing or able to work. TX-601 has housed and successfully exited many of the people experiencing homelessness who were willing and able to work, and now most of the people who are homeless or who are in housing are not willing or able to work. Further, people who are willing and able to work have benefited from increased diversion efforts, a shallow subsidy program, or a rapid exit. These diversion and rapid exit programs, where many of the able-bodied working population are served, are not counted toward TX-601's increasing employment income metrics.

Following the Housing First philosophy, TX-601's strategy is to house people experiencing homelessness quickly and support them in seeking employment once they are stabilized. This is especially important for people who were unsheltered. TX-601's new coordinated entry housing assessment asks if clients are willing to work and able to work. Clients who answer "yes" to both questions are referred to employment programs.

A primary barrier to employment in TX601 for people experiencing homelessness was a lack of critical documents—photo ID or social security card. TX601 worked with the local Department of Motor Vehicles and Social Security Office to coordinate set-aside appointments and appointments on-site at the local day shelter for people experiencing homelessness. Increased access to critical document will help people who want to work be able to work.

2.TX-601 has three strong partners with extensive employment programs. The area's two largest shelters operate large employment programs that have successfully identified people who are able to work through their programs. These programs have provided training and actual employment to people experiencing or exiting homelessness. Further, the area's workforce agency (Workforce Solutions) serves on the CoC Board. Clients are referred to these programs by a list from the coordinated entry system if the client answers that they are both willing and able to work.

3.Director of Operations, Tarrant County Homeless Coalition

	2A-5a. Increasing Non-employment Cash Income—Strategy. (All Applicants)	
	Special NOFO Section VII.B.2.f.	

Describe in the field below:	
	1. the strategy your CoC has implemented to increase non-employment cash income;
	2. your CoC's strategy to increase access to non-employment cash sources; and
	3. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.

(limit 2,500 characters)

TX-601 increased the number of adults with non-employment cash income by 20% in 2021.

1. Since an employment survey found that 75% of clients in TX-601 are not willing or able to work, TX-601 has identified non-employment cash income as a vital activity for 2023. TCHC used state funding for homelessness to hire two full-time SOAR-certified benefits specialists. The benefits specialists worked with clients in the public housing authority's new PHA voucher-funded PSH housing programs that have minimum rent requirements so that those clients can maintain their housing. Then, the benefits specialists worked with other PSH housing programs with low rates of client increases in non-employment cash income. The benefits specialists support applications for TANF, Medicare/Medicaid/CHIP, SSI, SSDI, food stamps, and the local public hospital's healthcare program. The benefits specialists also provide training to CoC members on successful benefits applications to multiply the impact across the CoC.

2. A barrier in TX-601 is that social security offices and ID offices have limited appointment availability and are difficult for people with histories of homelessness to access. This has made it difficult for people experiencing or recently homeless to gain ID or social security cards necessary for benefits. TX-601 has advocated with a state representative. TX-601 has added a weekly availability for social security and IDs at the local day shelter exclusively for people experiencing homelessness. This will: 1) increase access to non-employment cash income sources for people experiencing homelessness, 2) make it easier for those who want it to attain employment with an ID and social security card, and 3) make it easier for people to find landlords to accept their housing vouchers with an ID and social security card.

In 2023, TX-601 will also target the benefits specialists to programs funded by the Special NOFO and programs with lower performance in SPM 4.5. TCHC will complete automated scorecards in the data warehouse for all CoC programs to identify the programs with the lowest scores in unemployment and income and that need the most need assistance from the benefits specialists. After that, the benefits specialists will embed with emergency shelter and outreach teams to provide benefits assistance for people who are actively homeless and unsheltered.

3. Director of Operations, Tarrant County Homeless Coalition, and Director of Training, Tarrant County Homeless Coalition

## 2B. Coordination and Engagement—Inclusive Structure and Participation

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

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2B-1.	Inclusive Structure and Participation—Participation in Coordinated Entry. (All Applicants)	
	Special NOFO Sections VII.B.3.a.(1)	

In the chart below for the period from May 1, 2021 to April 30, 2022:

1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC's coordinated entry system; or
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing of CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	No
2.	Agencies serving survivors of human trafficking	Yes	Yes	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
4.	CoC-Funded Victim Service Providers	Yes	Yes	Yes
5.	CoC-Funded Youth Homeless Organizations	Yes	Yes	Yes
6.	Disability Advocates	Yes	Yes	Yes
7.	Disability Service Organizations	Yes	Yes	Yes
8.	Domestic Violence Advocates	Yes	Yes	Yes
9.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
10.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
11.	Hospital(s)	Yes	Yes	Yes
12.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
13.	Law Enforcement	Yes	Yes	Yes
14.	Lesbian, Gay, Bisexual, Transgender, Queer (LGBTQ+) Advocates	Yes	Yes	Yes
15.	LGBTQ+ Service Organizations	Yes	Yes	Yes
16.	Local Government Staff/Officials	Yes	Yes	Yes
17.	Local Jail(s)	Yes	Yes	Yes
18.	Mental Health Service Organizations	Yes	Yes	Yes
19.	Mental Illness Advocates	Yes	Yes	Yes

20.	Non-CoC Funded Youth Homeless Organizations	Yes	Yes	Yes
21.	Non-CoC-Funded Victim Service Providers	Yes	Yes	Yes
22.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
23.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
24.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
25.	Other homeless subpopulation advocates	Yes	Yes	Yes
26.	Public Housing Authorities	Yes	Yes	Yes
27.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
28.	Street Outreach Team(s)	Yes	Yes	Yes
29.	Substance Abuse Advocates	Yes	Yes	Yes
30.	Substance Abuse Service Organizations	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Service Providers	Yes	Yes	Yes
	Other:(limit 50 characters)			
33.				
34.				

By selecting "other" you must identify what "other" is.

2B-2.	Open Invitation for New Members. (All Applicants)	
	Special NOFO Section VII.B.3.a.(2), V.B.3.g.	

Describe in the field below how your CoC:	
1.	communicated the invitation process annually to solicit new members to join the CoC;
2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
3.	conducted outreach to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join your CoC; and
4.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, other People of Color, persons with disabilities).

(limit 2,500 characters)

1.TX-601 recruits new members year-round. Community Relations and Planning Departments invite new members on a regular basis as they meet with individuals and organizations across the community throughout the year. There is a membership page on the TX-601 website and applicants can submit a new membership application at any time. Applications for new members are reviewed on a monthly basis. During the State of the Homeless Address annually, people are invited to become new members. TX-601 has added ten new organization members to the coalition in the last year even with the networking and meeting challenges that COVID has caused.

2.TX-601 membership and meeting information is available on the website. The CoC shifted to Zoom virtual meetings and/or hybrid meetings for COVID, which allows people with health concerns or disabilities to attend more easily. All meeting recordings are available for the community and the CoC. Additionally, TCHC as the lead agency assists anyone needing help accessing CoC materials.

3.TX-601 recruits people with lived experience to the CoC through word-of-mouth from current CoC members with lived experience, shelter and outreach team recruiting, and housing program recruiting. TX-601 also rebuilt a Youth Advisory Board with YHDP funding in 2022. Even with the challenges of COVID for meetings and networking, TX-601 added eighteen new people with lived experience to CoC committees in 2022 to-date. 83% of people with lived experience serving on the CoC had experienced unsheltered homelessness for some period of time.

4.TX-601 has joined ethnic specific groups to inform them about homelessness and invite them to join the CoC including chambers of commerce, churches with diverse congregations, Aging and Disability Resource Center, and Areas Agency on Aging. TX-601 engages with diverse populations in their regular meetings to build relationships with them, and then invite those who are interested to join the CoC with a warm, personal invitation.

2B-3. CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness. (All Applicants)	
Special NOFO Section VII.B.3.a.(3)	

Describe in the field below how your CoC:
1. solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness or an interest in preventing and ending homelessness;
2. communicated information during public meetings or other forums your CoC uses to solicit public information; and
3. took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,500 characters)

TX-601 analyzed data and stakeholder feedback to develop a plan to reach functional zero for all homeless populations by December 2023. Functional zero means more people exit homelessness than enter homelessness and people exit homelessness in less than 45 days.

To reach this goal, TX-601 must house 1,045 additional households. The plan includes using ESG-CV RRH, targeting prevention to people at greatest risk of homelessness, increasing diversion, using emergency housing vouchers (EHV) and housing choice vouchers (HCV), and adding alternative housing for people with special needs. TX-601 used its map of all community funding to understand the available resources to meet this gap.

1. To develop this plan, TX-601 gathered feedback from local: people experiencing homelessness, homeless service agencies, governments, the public hospital, the public behavioral health agency, housing authorities, law enforcement, the fire department, emergency medical services (EMS), philanthropy, school districts, and community members. The CoC solicits opinions in CoC committee meetings, CoC board meetings, email surveys, the CoC website, and focus group meetings. At the annual State of the Homeless Address, the CoC also solicits feedback and shares how people can provide ongoing feedback to the CoC through meetings, email, phone calls, public comment, and social media.

2. TX-601 presented findings on this plan in public CoC Board meetings, a public State of the Homeless Address, CoC Committee meetings, a podcast, and video messages in email newsletters and social media. TCHC's Executive Director spoke on the local news and was published in articles about TX-601's strategic plans.

3. TX-601 used feedback from CoC meetings, the State of the Homeless Address, and the community to adjust the plan. Based on feedback that the CoC needs to know how many housing units are needed to serve everyone, TX-601 switched to tracking the number of households (instead of individual persons) experience homelessness. TX-601 also used feedback to create diversion and rapid exit programs that have reduced the number of actively homeless people at any time. Based on feedback, TX-601 created a new housing assessment that will better match people experiencing homelessness to the right intervention for them.

2B-4. Public Notification for Proposals from Organizations Not Previously Funded. (All Applicants)	
Special NOFO Section VII.B.3.a.(4)	
Describe in the field below how your CoC notified the public:	
1. that your CoC's local competition was open and accepting project applications;	
2. that your CoC will consider project applications from organizations that have not previously received CoC Program funding;	
3. about how project applicants must submit their project applications;	
4. about how your CoC would determine which project applications it would submit to HUD for funding; and	
5. how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.	

**(limit 2,500 characters)**

- 1.TX-601 notified the public that the competition was open and accepting applications on August 3rd. TCHC, as the collaborative applicant, sent an email to all contacts, posted the HUD Special NOFA and the Competition Timeline on the website, and posted on social media. TCHC led a public virtual competition briefing. TCHC also posted the recording of the briefing on the website. TX-601 released a local Request for Proposals (RFP) by email, post on TCHC website, and social media.
- 2.The email announcing the RFP specifically invited new organizations to apply. The RFP stated that the CoC encouraged new organizations to apply. The virtual public briefing encouraged new applicants. The CoC had success in 2022 YHDP competition with seven new agency applicants for YHDP.
- 3.TCHC hosted a public virtual briefing about the NOFA on August 5th. The briefing included information about: CoC program description, HUD policy priorities, TX-601 priorities, the consolidated application, instructions for the local competition, the competition timeline, and the date of a technical assistance session. The local RFP and the public briefing provided application instructions for new projects of the Special NOFO. The briefing video was posted on the website.
- 4.TX-601 notified the public about the project selection process in the Competition Timeline, public briefing, and RFP. All three resources were sent by email to all contacts, posted on social media, and posted on the TCHC website. The RFP and public briefing included information about HUD and TX-601 priorities for the competition. The RFP further included the objective scoring criteria the CoC would use to make performance-based decisions.
- 5.Because of the local COVID-19 spike, TX-601 relied heavily on electronic communication. Competition notifications were sent by email, social media, and website. The public briefing was held virtually, and a recording was placed on the website. This allowed people with high risk for COVID-19 to receive all available information. It also increased access for those with disabilities.

## 2C. Coordination / Engagement—with Federal, State, Local, Private, and Other Organizations

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

2C-1.	Coordination with Federal, State, Local, Private, and Other Organizations. (All Applicants)	
	Special NOFO Section VII.B.3.b.	

In the chart below:
1. select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or
2. select Nonexistent if the organization does not exist within your CoC's geographic area.

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with Planning or Operations of Projects
1. Funding Collaboratives		Yes
2. Head Start Program		Yes
3. Housing and services programs funded through Local Government		Yes
4. Housing and services programs funded through other Federal Resources (non-CoC)		Yes
5. Housing and services programs funded through private entities, including Foundations		Yes
6. Housing and services programs funded through State Government		Yes
7. Housing and services programs funded through U.S. Department of Health and Human Services (HHS)		Yes
8. Housing and services programs funded through U.S. Department of Justice (DOJ)		Yes
9. Housing Opportunities for Persons with AIDS (HOPWA)		Yes
10. Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)		Nonexistent
11. Organizations led by and serving Black, Brown, Indigenous and other People of Color		Yes
12. Organizations led by and serving LGBTQ+ persons		Yes
13. Organizations led by and serving people with disabilities		Yes
14. Private Foundations		Yes
15. Public Housing Authorities		Yes
16. Runaway and Homeless Youth (RHY)		Yes
17. Temporary Assistance for Needy Families (TANF)		Yes
Other:(limit 50 characters)		
18.		

2C-2.	CoC Consultation with ESG Program Recipients. (All Applicants)	
	Special NOFO Section VII.B.3.b.	

Describe in the field below how your CoC:	
1.	consulted with ESG Program recipients in planning and allocating ESG funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions to address homelessness within your CoC's geographic area so it could be addressed in Consolidated Plan update.

(limit 2,500 characters)

1.In 2022, TX-601 led quarterly consolidated planning meetings with all the ESG recipients in the jurisdiction. Those meetings discussed system needs and available resources, including a complete system funding map that the group developed. The group identified major needs for ESG annual and CV funding, including expanded street outreach teams, RRH, and COVID+ emergency shelter. Jurisdictions were involved in semi-monthly meetings among homeless service providers on COVID response and had regular updates of changing needs. TX-601 also participates in a quarterly call with the state about ESG.

2.TX-601's HMIS team provides regular performance reporting of ESG Program recipients and subrecipients, including the CAPER. TX-601's HMIS team also provides additional performance measure information as requested by the jurisdictions. The jurisdictions also receive a monthly report with ESG program level outcomes of the CoC's identified priorities of: number of people exiting unsheltered homelessness, number of street outreach contacts, housing program occupancy rates, and the length of time it takes each program to move someone into housing.

3.TX-601 provides the PIT count and HIC count data to the Consolidated Plan jurisdictions in the quarterly consolidated planning meeting following the count. Jurisdictions also received the data by email, and it is posted on TCHC's website. Additionally, the quarterly consolidated planning meeting includes updated numbers after the PIT count with the number of actively homeless people for the previous month.

4.Jurisdictions participate in semi-monthly homeless service provider meetings about COVID and other system needs. The quarterly meetings for consolidated planning include summary of area needs and updated numbers of the people experiencing homelessness. The quarterly meetings also include discussion of how ESG and ESG-CV contribute to TX-601's plan to reach functional zero in homelessness for all populations by 2023. As each jurisdiction prepares its consolidated plan, TX-601 reviews it and provides feedback and updates.

2C-3.	Discharge Planning Coordination. (All Applicants)	
	Special NOFO Section VII.B.3.c.	

<p>Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.</p>	
1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

2C-4.	<p>CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts. (All Applicants)</p> <p>Special NOFO Section VII.B.3.d.</p>
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<p>Select yes or no in the chart below to indicate the entities your CoC collaborates with:</p>	
1. Youth Education Provider	Yes
2. State Education Agency (SEA)	No
3. Local Education Agency (LEA)	Yes
4. School Districts	Yes

2C-4a.	<p>CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts—Formal Partnerships. (All Applicants)</p> <p>Special NOFO Section VII.B.3.d.</p>
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<p>Describe in the field below:</p>	
1. how your CoC collaborates with the entities checked in Question 2C-4; and	
2. the formal partnerships your CoC has with the entities checked in Question 2C-4.	

(limit 2,500 characters)

1.The CoC includes education providers (youth education providers, local education agency, and school districts) as voting members in Youth, Family, and Implementation, Coordination, and Training (ICT) committees and as voting members of the CoC Board. TX-601 is part of an effort to create a Whole Child Dashboard with the Miles Foundation, which combines data from multiple sources on children's wellbeing. Education providers on Youth and Family Committees identified three items from USICH's guidelines to end youth and family homelessness to make concentrated progress on in 2022.

Education providers (youth education providers, local education agency, and school districts) on Youth Committee participated in a renewed Youth Homelessness Assessment, a Coordinated Community Plan plan to end youth homelessness, and the completion of a YHDP competition in 2022. A significant portion of the TX-601 YHDP Coordinated Community Plan involved the education needs of youth experiencing homelessness, and these education partners were vital in that process.

CoC service organizations provide direct referrals to programs such as Early Head Start, Head Start, and a program to enroll children in school. The CoC has partnerships with community colleges and the workforce center to assist with employment and GED services. Local ISDs provide tutoring for homeless children and transportation to and from school. In addition to committees, local ISD representatives & the President of Tarrant County College are voting members of the CoC Board.

The CoC partners with the LEA to host annual McKinney-Vento training. Since Texas is so large, the coordination happens at the LEA instead of the SEA.

In 2021, TX-601 explored data sharing with ISDs. TX-601 learned that the ISDs would not share data with our system. In 2022, TX-601 is now exploring pushing homeless data to the ISDs so that they will know who in their schools is identified as homeless. TX-601 continues to work with the two largest ISDs on plans for the Department of Education funding they received to address homelessness.

2.TX-601 has a formal MOU with youth education providers and school districts. TX-601 does not have a formal MOU with the LEA or SEA since Texas is so large.

2C-4b.	<p>CoC Collaboration Related to Children and Youth—Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services. (All Applicants)</p> <p>Special NOFO Section VII.B.3.d.</p>	
<p>Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services</p>		

(limit 2,500 characters)

TX601 has established a Family Committee, Youth Committee, Advisory Council (people with lived experience) and Youth Advisory Board (YAB) to address critical issues including access and eligibility for education services. These committees include local ISDs, youth education providers, and current and formerly homeless youth to inform policies related to education services and report to the CoC Board of Directors. In addition to serving on committees as voting members, local ISD Homeless Liaisons and the President of Tarrant County College are voting members on the CoC Board of Directors.

The Family Committee reviews processes related to families at-risk of or experiencing homelessness and explores solutions to ensure children in families receive appropriate educational supports and access.

YAB members are familiar with the system from lived experience and provide guidance on education services from a different perspective.

The Youth Committee identifies trainings for service providers and assists with coordinating services including education services for youth experiencing homelessness.

The CoC works closely with local ISDs to ensure access to education is not interrupted and to guarantee these populations are enrolled in school and connected to appropriate services in the CoC. ISD homeless liaisons throughout Tarrant County collaborate quarterly to ensure students receive the assistance needed to succeed.

The CoC conducts yearly McKinney-Vento training in partnership with the LEA. Training on McKinney-Vento is also included in the TX-601 Leadership Academy. The CoC adopted an educational access policy for all CoC and ESG-funded programs requiring recipients to adhere to all rights in the McKinney-Vento Act including informing individuals and families of their eligibility for educational services.

Lastly, a scored criteria in the local CoC and Special NOFO competition was how a project would help families access educational services.

2C-5. Mainstream Resources—CoC Training of Project Staff. (All Applicants)	
Special NOFO Section VII.B.3.e.	

Indicate in the chart below whether your CoC trains project staff annually on the following mainstream resources available for program participants within your CoC's geographic area:

	Mainstream Resource	CoC Provides Annual Training?
1. Food Stamps		Yes
2. SSI—Supplemental Security Income		Yes
3. TANF—Temporary Assistance for Needy Families		Yes
4. Substance Abuse Programs		Yes

5.	Employment Assistance Programs	Yes
6.	Other	

You must select a response for elements 1 through 6 in question 2C-5.

2C-5a.	Mainstream Resources—CoC Collaboration with Project Staff Regarding Healthcare Organizations. (All Applicants)	
	Special NOFO Section VII.B.3.e.	

	Describe in the field below how your CoC:
1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;
2.	works with project staff to collaborate with healthcare organizations to assist program participants with enrolling in health insurance;
3.	provides assistance to project staff with the effective use of Medicaid and other benefits; and
4.	works with projects to promote SOAR certification of program staff.

(limit 2,500 characters)

1.TX-601 systematically keeps program staff up to date on mainstream resources available for clients through year-round training, newsletters, and monthly CoC General Meetings. Additionally, mainstream benefits and issues accessing them are discussed in the 12 case conferencing meetings that are held each month.

The TX601 Learning Academy provides uniform training for case managers and program staff on mainstream resources. Monthly newsletters also include information about food stamps, SSI/SSDI, TANF, Medicaid, the local public hospital's insurance program, substance abuse programs, and employment assistance programs.

2.TX-601 has strong relationships with the area's largest agencies that enroll people into healthcare benefits: the local mental health authority, MHMR Tarrant; and the local public hospital, JPS Health Network. Both organizations work with TX-601 to enroll people experiencing homelessness into Medicaid and into the local public hospital "insurance" program for the homeless—JPS Connection. JPS also has a street medicine team that serves people experiencing homelessness and helps to enroll people who are unsheltered into healthcare benefits. MHMR Tarrant has a behavioral health outreach team that also can help people experiencing homelessness access mental health and substance abuse treatment.

3.TX-601 SOAR-certified Benefits Specialists provide ongoing assistance to project staff on the effective use of Medicaid and other mainstream benefits. The Benefits Specialists participate in case conferencing sessions to provide ongoing support to case managers. Benefits Specialists also go on-site for agencies as requested to provide training and assistance to staff on how best to use available resources to assist their clients.

4.TX-601 encourages programs to train their staff to become SOAR certified. However, some housing programs did not have the agency resources or expertise to accomplish this. To increase access to SOAR certified specialists, TX-601 added three SOAR certified Benefits Specialists to the CoC to assist clients with Medicaid, Medicare, SSI/SSDI, TANF, and Food Stamps. Mainstream resources are identified daily with new clients through an economic screening tool in the CES that indicates a client's benefit & employment eligibility. Clients eligible for resources are connected to a Benefits Specialist to complete enrollment.

## 3A. New Projects With Rehabilitation/New Construction Costs

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

3A-1.	<p><b>Rehabilitation/New Construction Costs–New Projects. (Rural Set Aside Only).</b></p> <p>Special NOFO Section VII.A.</p>	
If the answer to the question below is yes, you must upload the CoC Letter Supporting Capital Costs attachment to the 4A. Attachments Screen.		
Is your CoC requesting funding for any new project(s) under the Rural Set Aside for housing rehabilitation or new construction costs?		No

## 3B. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

3B-1.	<p>Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. (Rural Set Aside Only)</p> <p>Special NOFO Section VII.C.</p>	
<p>Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?</p>		No
3B-2.	<p>Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. (Rural Set Aside Only)</p> <p>Special NOFO Section VII.C.</p> <p>You must upload the Project List for Other Federal Statutes attachment to the 4A. Attachments Screen.</p> <p>If you answered yes to question 3B-1, describe in the field below:</p> <p>1. how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and</p> <p>2. how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.</p>	

(limit 2,500 characters)

NA

## 4A. Attachments Screen For All Application Questions

<p>Please read the following guidance to help you successfully upload attachments and get maximum points:</p>			
	1.	You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.	
	2.	You must upload an attachment for each document listed where 'Required?' is 'Yes'	
	3.	We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images and reduces file size. Many systems allow you to create PDF files as a Print Option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.	
	4.	Attachments must match the questions they are associated with.	
	5.	Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.	
	6.	If you cannot read the attachment, it is likely we cannot read it either. - We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time). - We must be able to read everything you want us to consider in any attachment.	
	7.	Open attachments once uploaded to ensure they are the correct attachment for the required Document Type.	
Document Type	Required?	Document Description	Date Attached
1B-1. Local Competition Announcement	Yes	Local Competition...	09/22/2022
1B-2. Local Competition Scoring Tool	Yes	Local Competition...	09/23/2022
1B-3. Notification of Projects Rejected-Reduced	Yes	Notification of P...	09/22/2022
1B-3a. Notification of Projects Accepted	Yes	Notification of P...	09/22/2022
1B-4. Special NOFO CoC Consolidated Application	Yes		
3A-1. CoC Letter Supporting Capital Costs	No		
3B-2. Project List for Other Federal Statutes	No		
P-1. Leveraging Housing Commitment	No	Leveraging Housin...	09/22/2022
P-1a. PHA Commitment	No	PHA Commitment	09/22/2022
P-3. Healthcare Leveraging Commitment	No	Healthcare Levera...	09/22/2022
P-9c. Lived Experience Support Letter	No	Lived Experience ...	09/22/2022
Plan. CoC Plan	Yes	CoC Plan	09/22/2022

## **Attachment Details**

**Document Description:** Local Competition Announcement

## **Attachment Details**

**Document Description:** Local Competition Scoring Tool

## **Attachment Details**

**Document Description:** Notification of Projects Rejected-Reduced

## **Attachment Details**

**Document Description:** Notification of Projects Accepted

## **Attachment Details**

**Document Description:**

## **Attachment Details**

**Document Description:**

## **Attachment Details**

**Document Description:**

## **Attachment Details**

**Document Description:** Leveraging Housing Commitment

## **Attachment Details**

**Document Description:** PHA Commitment

## **Attachment Details**

**Document Description:** Healthcare Leveraging Commitment

## **Attachment Details**

**Document Description:** Lived Experience Support Letter

## Attachment Details

**Document Description:** CoC Plan

## Submission Summary

**Ensure that the Special NOFO Project Priority List is complete prior to submitting.**

Page	Last Updated
1A. CoC Identification	09/15/2022
1B. Project Review, Ranking and Selection	09/20/2022
2A. System Performance	09/15/2022
2B. Coordination and Engagement	09/15/2022
2C. Coordination and Engagement–Con't.	09/19/2022
3A. New Projects With Rehab/New Construction	No Input Required
3B. Homelessness by Other Federal Statutes	09/15/2022
4A. Attachments Screen	Please Complete
Submission Summary	No Input Required

## **1B-1. Local Competition Announcement**

Screenshot 1 of 2

## 2022 HUD CONTINUUM OF CARE PROGRAM COMPETITION

### 2022 HUD CONTINUUM OF CARE SUPPLEMENTAL TO ADDRESS UNSHELTERED AND RURAL HOMELESSNESS

The US DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT (HUD) has released the **FY 2022 COC NOFO PROGRAM COMPETITION** Tarrant County Homeless Coalition is responsible for conducting a local funding competition and submitting the CoC Consolidated Application. The CoC Program promotes a community-wide commitment to the goal of ending homelessness by providing funding for efforts by nonprofit providers, States, and local governments to quickly re-house homeless individuals, families, persons fleeing domestic violence, and youth while minimizing the trauma and dislocation caused by homelessness.

The FY2022 Local RFP is a combined application for both the annual CoC NOFO competition and the Special NOFO Competition. Applicants will have the opportunity to apply for new or renewal projects as part as the annual CoC NOFO competition, as well as the opportunity to apply for new Permanent Supportive Housing (PSH) projects through the Special NOFO. Applicants applying for more than one project will need to submit separate applications for each project.

RFP ISSUE DATE: August 3, 2022

PROPOSAL DEADLINE: 5:00pm, August 29, 2022

ESTIMATED FUNDS AVAILABLE THROUGH SPECIAL NOFO: \$13,204,789

ESTIMATED FUNDS AVAILABLE THROUGH COC ANNUAL NOFO: PENDING RELEASE OF HUD ANNOUNCEMENT

Funding available through the Special NOFO will be awarded for new PSH projects and is a new funding opportunity for our community. TCHC strongly encourages agencies to submit applications in this funding cycle. This funding opportunity is the most significant funding available for new housing projects in the CoC in the recent past.

The local CoC Posted the Unsheltered and Rural homelessness NOFO local deadline for applicants to submit applications.

All application components for all projects are due on August 29, 2022 at 5:00 PM. Please note that this is a quicker than normal turnaround. The US Department of Housing and Urban Development (HUD) released the FY2022 CoC Program NOFO on August 1, 2022, with an 8-week deadline. TCHC understands the administrative strain this may put on our community applicants.

Before submission of renewal or new projects for either the FY2022 CoC Competition or the Special NOFO Competition, TCHC recommends reviewing both NOFOs in their entirety and the competition timelines. Additionally, potential applicants for the Special NOFO should review TX-601's Plan to Address Unsheltered Homelessness.

CoC NOFA Briefing Session

11:00 AM - 12:00 PM Virtual | Friday, August 5th, 2022

JOIN ZOOM MEETING

[HTTPS://US02WEB.ZOOM.US/J/83987651087](https://us02web.zoom.us/j/83987651087)

Meeting ID: 839 8765 1087

CoC RFP for New Project Application, ZoomGrants TA Session, eSNAPS TA Session

1:00 PM - 3:00 PM Virtual (Optional) | Wednesday, August 10th, 2022

The date our CoC Posted the Unsheltered and Rural homelessness NOFO local submission including the deadline for applicants to submit their applications to the CoC.



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Before submission of a new project application or renewal of an existing CoC competition or the Special NOFO competition, TCHC recommends reviewing both NOFOs in their entirety and the competition timelines. Additionally, potential applicants for the Special NOFO should review TX-601's Plan to Address Unsheltered Homelessness.

Screenshot 2 of 2

CoC NOFA Briefing Session

11:00 AM – 12:00 PM Virtual | Friday, August 5th, 2022

JOIN ZOOM MEETING

[HTTPS://US02WEB.ZOOM.US/J/83987651087](https://US02WEB.ZOOM.US/J/83987651087)

Meeting ID: 839 8765 1087

CoC RFP for New Project Application, ZoomGrants TA Session, eSNAPS TA Session

1:00 PM – 3:00 PM Virtual (Optional) | Wednesday, August 10th, 2022

JOIN ZOOM MEETING

[HTTPS://US02WEB.ZOOM.US/J/84616529271](https://US02WEB.ZOOM.US/J/84616529271)

Meeting ID: 846 1652 9271

CoC Allocations Committee Briefing: Public Meeting

2:00 PM – 3:00 PM Virtual | Monday, September 12th, 2022

JOIN ZOOM MEETING

[HTTPS://US02WEB.ZOOM.US/J/83575639689](https://US02WEB.ZOOM.US/J/83575639689)

Meeting ID: 835 7563 9689

## Timeline: 2022 CoC Supplemental Unsheltered and Rural Competition

### COC UNSHELTERED AND RURAL NOFA TIMELINE

### Notices and Documents: 2022 CoC Supplemental Unsheltered and Rural Competition

No.	Date	Description	Deadline
URC-22-001	07/13/2022	<a href="#">UNSHIELTERED AND RURAL COMPETITION PRESS RELEASE</a> <a href="#">VIEW GRANT OPPORTUNITY FR-6500-N-255</a>	N.A.
URC-22-002	07/13/2022	<a href="#">UNSHIELTERED AND RURAL HOMELESSNESS NOFO</a> <a href="#">UNSHIELTERED AND RURAL HOMELESSNESS NOFO APPENDIX A</a> <a href="#">UNSHIELTERED AND RURAL HOMELESSNESS NOFO APPENDIX B</a>	N.A.
URC-22-003	08/03/2022	<a href="#">SPECIAL NOFO PLAN BOARD PRESENTATION 7.25.2022</a>	N.A.
URC-22-004	08/03/2022	<a href="#">FY22 TX 601 LOCAL RFP</a>	08/29/22

## 2022 HUD COMBINED COC COMPETITIONS



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# FUNDING OPPORTUNITIES

## I CURRENT OPPORTUNITIES

### 2022 HUD CONTINUUM OF CARE PROGRAM COMPETITION

#### 2022 HUD CONTINUUM OF CARE SUPPLEMENTAL TO ADDRESS UNSHELTERED AND RURAL HOMELESSNESS

The US DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT (HUD) has released the **FY 2022 COC NOFA PROGRAM COMPETITION**. Tarrant County Homeless Coalition is responsible for conducting a local funding competition and executing the COC Consolidated Application. The COC Consolidated Application will be used to compete for the goal of ending homelessness by providing funding for efforts by nonprofit providers, States, and local governments to support homeless individuals, families, persons fleeing domestic violence, and youth, while minimizing the trauma and dislocation caused by homelessness.

The FY2022 Local RFP is a combined application for both the annual CoC NOFA competition and the Special NOFA Competition. Applicants will have the opportunity to apply for new or renewal projects as part of the annual CoC NOFA competition, as well as the opportunity to apply for new Permanent Supportive Housing (PSH) projects through the Special NOFA. Applicants applying for more than one project will need to submit separate applications for each project.

RFP ISSUE DATE: August 3, 2022

PROPOSAL DEADLINE: 8:00pm, August 29, 2022

ESTIMATED FUNDS AVAILABLE THROUGH SPECIAL NOFA: \$13,204,759

ESTIMATED FUNDS AVAILABLE THROUGH COC ANNUAL NOFA: PENDING RELEASE OF HUD ANNOUNCEMENT

Funding available through the Special NOFA will be awarded for new PSH projects and a new funding opportunity for our community. TCHC strongly encourages applicants to submit applications in this funding cycle. This funding opportunity is the most significant funding available for homeless individuals and families in the region.

All applications will be due no later than August 29, 2022 at 8:00pm. Please note that this is a pipeline for homeless individuals. The US Department of Housing and Urban Development (HUD) released the FY2022 CoC Program NOFA on August 3, 2022, with an 8-week deadline. TCHC understands the administrative delay may impact our community applicants.

Please submit all renewals or new projects for either the FY2022 CoC Competition or the Special NOFA Competition. TCHC recommends reviewing both NOFAs in their entirety and the competition timelines. Additionally, potential applicants for the Special NOFA should review TCHC's Plan to Address Unsheltered Homelessness.

COC NOFA Briefing Session  
11:00 AM - 12:00 PM Virtual | Friday, August 26th, 2022

JOIN ZOOM MEETING  
<https://us02web.zoom.us/j/9445829272>  
Meeting ID: 944 5829 2727

COC RFP for New Project Application, ZoomGrants TA Session, w/NAFC TA Session  
1:00 PM - 2:00 PM Virtual [Optional] | Wednesday, August 10th, 2022

JOIN ZOOM MEETING  
<https://us02web.zoom.us/j/9445829272>  
Meeting ID: 944 5829 2727

COC Allocation Committee Briefing, Public Meeting  
2:00 PM - 3:00 PM VIRTUAL [Mandatory] | September 12th, 2022

JOIN ZOOM MEETING  
<https://us02web.zoom.us/j/9445829272>  
Meeting ID: 944 5829 2727

Timeline: 2022 CoC Supplemental Unsheltered and Rural Competition

COC UNSHeltered and Rural NOFA Timeline

Notices and Documents: 2022 CoC Supplemental Unsheltered and Rural Competition

No.	Date	Description	Deadline
LRC-22-001	07/12/2022	HUD Guidance and Notices	N/A

# Fort Worth/Arlington/Tarrant County Continuum of Care TX-601

## FY2022 Supplemental NOFO to Address Unsheltered Homelessness

### 1B-2. Local Competition Scoring Tool

#### Table of Contents:

1. Competition Overview—Page 2
  - a. Special NOFO New Project Opportunities – Page 2
  - b. Appendix F: New Projects RFP Scoring Criteria- Page 3
  - c. Appendix E: FY2022 RFP Narrative Questions for New Projects for CoC and Special NOFO – Page 10
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## Competition Overview

**RFP ISSUE DATE:** August 3, 2022

**PROPOSAL DEADLINE:** **5:00 pm, August 29, 2022**

New projects apply at BOTH: <https://www.zoomgrants.com/zgf/FY22HUDCOC/SpecialNOFOCompetition>  
AND <https://www.hudexchange.info/programs/e-snaps/>

Renewal projects apply at: <https://www.hudexchange.info/programs/e-snaps/>

## Special NOFO New Project Opportunities

For the FY2022 Special NOFO competition, the CoC will accept applications for new projects providing Permanent Supportive Housing to individuals and families experiencing unsheltered homelessness, as well as applications for SSO-Coordinated Entry, HMIS, and Planning. New projects are subject to the rules and regulations included in the HUD Special NOFA and the CoC Policies and Procedures; therefore, applicants should review these documents with care before submitting a proposal.

All Special NOFO projects must also align with the CoC Plan for Serving Unsheltered Individuals and Families Experiencing Unsheltered Homelessness with Severe Service Needs. A breakdown of this plan will be posted and available for review on TCHC's website.

CoC Plan for Serving Unsheltered Individuals and Families Experiencing Unsheltered Homelessness with Severe Needs Plan Priorities:

1. Services focusing on currently unsheltered individuals and families within TX-601.
2. Provide permanent housing with supportive services through Permanent Supportive Housing (PSH).
3. Follow Housing First Principles to ensure services are low barrier.
4. Projects for unsheltered individuals that implement practices to limit barriers, such as master-leasing, site-based housing, comprehensive supportive services.

## Appendix F: New Projects RFP Scoring Criteria

Scoring Category	Measurement	Points Available
<b>General Description and Organization Experience</b>	<p>This is a two part question, with each part worth up to 10 points for a total maximum score of 20 points.</p> <p>Up to 10 points will be awarded to applicants who clearly articulate how their project meets community needs, the target population(s) to be served, the project's plan for addressing the identified housing and supportive service needs, projected project outcome(s), and coordination with other source(s) or partner(s).</p> <p>Up to 10 points will be awarded to organizations who demonstrate capacity and experience to manage federal funding, effectively serve homeless populations, and meet performance objectives in their application.</p> <p><b>5.GENERAL DESCRIPTION:</b> Provide a description that addresses the entire scope of the proposed project. The project description should be complete and concise. Please also describe your organization's capacity to implement the project.  <i>Please address: target population, expansion or new project, type &amp; number of units, specific services to be provided, projected outcomes, coordination with partners, how project meets community needs in its service area, and organization capacity.</i></p>	<b>20</b>
<b>(Special NOFO Only)</b> <b>Alignment with CoC Plan to Serve Individuals and Families Experiencing Unsheltered Homelessness with Severe Needs</b>	<p>Up to 10 points will be awarded to applicants who clearly articulate how their project is consistent with and assists the CoC in implementing the CoC's Plan to Serve Individuals and Families Experiencing Unsheltered Homelessness with Severe Service Needs.</p> <p><b>6.(Special NOFO only)</b> Describe how the proposed project is consistent with the CoC's Plan to Serve Individuals and Families Experiencing Unsheltered Homelessness with Severe Service Needs. Provide a detailed description of how the project helps the CoC implement the plan.</p>	<b>10</b> <b>(Special NOFO Only)</b>
<b>Unsheltered and People with Barriers</b>	<p>Maximum points will be awarded to projects that will serve at least 3 of the populations outlined below. Projects that will serve none of the populations outlined below will receive zero points for this question.</p> <p><b>7.Will the project target any of the following populations?</b></p>	<b>10</b>

<b>Housing First/Coordinated Entry</b>	<p><i>This question is not scored.</i></p> <p><b>8.Will the project follow a "Housing First" approach, as well as participate in Coordinated Entry process?</b> Housing First includes no barriers to entry (e.g., sobriety, treatment, or service participation requirements), no preconditions (e.g., sobriety, income) and does not terminate program participants from the project for lack of participation.</p>	<b>This question is not scored. Projects that do not plan to participate in Coordinated Entry and implement housing first practices will be screened out.</b>
<b>Leveraging Housing Resources</b>	<p>Maximum points will be awarded to projects that leverage at least 25% of proposed units through funding outside of the CoC or ESG. Projects without any outside leverage for housing units and rent receive zero points.</p> <p><b>9.Does the proposed project leverage funding for housing or rent outside of the CoC or ESG programs to provide housing for the proposed project? If so, please state the percent of units in this application that will leverage housing funding outside of CoC or ESG. Examples include private funding for participants' rent, Public Housing Agency project-based vouchers, state or local government funding, HOME funding, or other federal programs outside of ESG or CoC.</b></p>	<b>10</b>
<b>Leveraging Healthcare Resources</b>	<p>Maximum points will be awarded to projects who either provide substance abuse treatment to all participants who want it or have a dollar value of leveraged support that is at least 25% of the requested funding. Zero points will be awarded to projects who do not provide any healthcare resources leverage.</p> <p><b>10.Does the proposed project use healthcare resources to help program participants? Examples include direct contributions from a public or private health insurance provider for the project or the provision of health care services by a private or public organization (including substance abuse services for all program participants that want to participate). If so, please provide the dollar value of the leveraged healthcare resources.</b></p>	<b>10</b>
<b>HMIS</b>	<p><i>This question is not scored.</i></p> <p><b>11.Do you commit to: using HMIS or a comparable database (for DV projects) for this project; requiring staff to attend HMIS training annually; require staff to maintain timely data entry and excellent data quality? Check all that apply.</b></p>	<b>This question is not scored. Projects who do not plan to participate in HMIS will be screened out.</b>
<b>Supportive Services</b>	This is a 3 part question with each part worth 5 points and the total question worth 15 points.	<b>15</b>

	<p>Up to 5 points will be awarded to applications that provide robust supportive services to help clients get into permanent housing that are tailored to individual needs.</p> <p>Up to 5 points will be awarded to applications that provide robust supportive services to help clients maintain permanent housing or exit successfully to stable housing that are tailored to individual needs.</p> <p>Up to 5 points will be awarded to applications that provide robust services to help clients access mainstream services in a way that is tailored to individual needs.</p> <p><b>12. How will you help participants: 1) obtain permanent housing, 2) remain in permanent housing or exit to a stable permanent situation, and 3) access mainstream health, social, and employment resources according to their individual needs? Examples include transportation, case management, safety plans, etc.</b></p>	
<b>System Performance Measures</b>	<p>Maximum points will be awarded to applicants that demonstrate how their project will contribute to the CoC's overall success for the stated system performance measures. Applicants should use quantifiable and measurable data to demonstrate their contributions to the system, as well as how they will continue to improve their performance and strategies to improve the system.</p> <p><b>13. HUD increasingly relies on data-driven performance to evaluate success. CoC's submit system performance measures each year to demonstrate community-wide performance. Describe project strategies to contribute to the CoC's success.</b></p>	15
<b>Timeline Description</b>	<p>Maximum points will be awarded to applicants who clearly describe their project timeline including, but not limited to, development of the program, hiring staff, enrolling clients, and participating in HMIS and coordinated entry.</p> <p><b>14: Describe your estimated project implementation timeline; including the schedule for proposed activities, management plan and method for ensuring effective and timely completion of all work.</b></p>	5
<b>Violence Against Women Act (VAWA) Policy</b>	<p><i>This question is not scored.</i></p> <p><b>15: In July 2017, the Continuum of Care Board of Directors adopted a policy which requires all CoC-funded projects to adopt an Emergency Transfer Plan. If you do not currently have a plan, please describe how you will develop &amp; implement a plan.</b></p> <p><b>Attachment (if applicable): Emergency Transfer Plan</b></p>	<b>Not scored. Applicants without a plan to implement a Emergency Transfer Plan will be screened out.</b>

<b>Anti-Discrimination Policy</b>	<p><i>This question is not scored.</i></p> <p><b>16:</b> In September 2017, the CoC Board of Directors approved Non-Discrimination &amp; Fair Housing Policy which requires all programs to adopt an anti-discrimination policy. Describe how the policy is being implemented or will be developed in your agency.</p> <p><b>Attachment (if applicable): Anti-Discrimination Policy</b></p>	<b>Not scored.</b> Applicants without a anti-discrimination policy or a plan for one will be screened out.
<b>Income</b>	<p>Maximum points will be awarded to applicants who clearly articulate how they systematically update program staff on mainstream resources.</p> <p><b>17:</b> How does your agency systematically provide information to staff about mainstream benefits, including up-to-date resources on eligibility and program changes that can affect homeless clients?</p>	<b>2</b>
	<p>Maximum points will be awarded to applicants that describe a good plan and past experience with collaborating with health care organizations to help households enroll in health insurance, and help clients access benefits.</p> <p><b>18:</b> How will your program work with mainstream employment organizations to help individuals and families increase their cash income?</p>	<b>3</b>
<b>Educational Access/Services</b>	<p>Maximum points will be awarded to applicants who clearly describe policies and procedures for educational services.</p> <p><b>19:</b> Indicate how the project will inform individuals &amp; families who become homeless of their eligibility for educational services; or explain how you plan to develop &amp; implement such a policy</p>	<b>2</b>
<b>Racial Equity/LGBTQ</b>	<p>Maximum points will be awarded to applicants who identify any barriers faced by persons of different races and ethnicities and how those barriers will be addressed.</p> <p><b>20.</b> Describe how this project will identify any barriers to participation faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and what steps will be taken to eliminate the identified barriers.</p> <p>Please describe how your project will ensure privacy, respect, safety, and access to services regardless of gender identity or sexual orientation.</p>	<b>3</b>

<b>Housing First / Low Barrier</b>	Maximum points will be awarded to applicants whose answer is none of the above. Applicants who check 3 or more boxes receive zero points.  <b>21: Will the project screen out participants based on the following items? Select all that apply.</b>	<b>10</b>
<b>Housing First / Low Barrier</b>	Maximum points will be awarded to applicants whose answer is none of the above. Applicants who check 3 or more boxes receive zero points.  <b>22. Does the project ensure that participants are not terminated from the program for the following reasons? Select all that apply.</b>	<b>10</b>
<b>New Joint TH/RRH Projects Only</b>		
<b>New TH/PH-RRH Subsidy Type</b>	<i>This question is not scored.</i>  <b>23. NEW RRH &amp; JOINT TH-RRH PROJECTS ONLY:</b> Please refer to the Competition Resources Section of the application and review the Rapid Rehousing Rental Assistance Subsidy Model document to determine the appropriate model for the project and indicate below.	<b>Not scored</b>
<b>New TH/PH-RRH: Description</b>	This is a two part question. Each part of the question is worth 5 points for a total of 10 points.  Up to 5 points will be awarded to applicants who clearly articulate why their program is vital to the Continuum of Care.  Up to 5 points will be awarded to applicants who have demonstrated they will have enough RRH capacity in a Joint TH/RRH project. This might be demonstrated by having more RRH units in their project than TH projects.  <b>24. JOINT TH-RRH ONLY:</b> Please define the specific subpopulation this project is proposing to serve and provide justification that this type of project is necessary for the CoC. Please also indicate how you will ensure enough RRH is available for participants who want to move from TH to RRH when they are ready and without delay (examples include more RRH than TH units).	<b>10</b>
<b>DV Bonus Projects Only</b>		
<b>Unmet Need for DV Survivors</b>	This criteria is scored across three questions. The total point value for the three questions is 5 points.  Up to 2 points is awarded for question 25 if the reviewer feels the number reported demonstrates need.	<b>5</b>

	<p>Up to 1 point is awarded for question 26 for an answer.</p> <p>Up to 1 point is awarded for question 27 and if the calculation method and data sources are sound.</p> <p><b>25: Please report the number of DV survivors in the CoC that have a need for housing or services.</b></p> <p><b>26: Please report the number of DV survivors that the CoC is currently serving.</b></p> <p><b>27: Describe how the number of DV survivors needing housing or services was calculated and identify the data source used.</b></p>	
<b>Placement &amp; Retention for DV Survivors</b>	<p>This criteria is scored across two questions. The total point value for the two questions is 5 points.</p> <p>Up to 3 points is awarded to question 28 if the rate of housing placement and rate of housing retention for the proposed project meets the community's need.</p> <p>Up to 2 points are awarded to question 29 if the calculation methods and data sources are sound.</p> <p><b>28: Provide the project proposed Rate of Housing Placement and Rate of Housing Retention of DV Survivors by Percentage.</b></p> <p><b>29: Describe how the rate of housing placement and retention was determined and the data source used.</b></p>	<b>5</b>
<b>Ensuring Safety for DV Survivors</b>	<p>Maximum points will be awarded to applicants who are able to clearly describe their method for ensuring client safety; and, describe any tools such as best practices, models, and/or assessments used to ensure ongoing and improved safety for enrolled clients.</p> <p><b>30: Describe how the project will ensure the safety of DV survivors experiencing homelessness and how it will measure the ability to ensure safety.</b></p>	<b>5</b>
<b>Trauma-Informed, Victim-Centered Approach</b>	<p>Maximum points will be awarded to applicants who clearly describe applicant experience and planned utilization of trauma-informed, victim-centered approaches to meet needs of participants.</p> <p><b>31: Describe the applicant experience with trauma-informed, victim-centered approaches and how the project will utilize the approaches to meet needs of participants.</b></p>	<b>10</b>
<b>Service Needs for DV Survivors</b>	<p>Maximum points will be awarded to applicants who address safety needs to ensure participants move quickly into Permanent Housing.</p>	<b>10</b>

	<b>32: Describe how the project will meet service needs and ensure participants quickly move into permanent housing while addressing safety needs.</b>	
<b>Need for DV Bonus Project</b>	<p>Maximum points will be awarded to applicants who are able to clearly demonstrate the need for the DV Bonus project and how it will address and meet needs of DV survivors in the continuum; and who those clearly articulate why their program is vital to the Continuum of Care.</p> <p><b>33: Provide justification for why a DV Bonus project is necessary for the CoC.</b></p>	<b>15</b>
<b>Project Score</b>	<p><b>Project Score Percentage = Points Earned / Applicable Points</b></p> <p><b>FY2022 Annual CoC Project Applications – Total Points Available:</b>            All projects except Joint TH/RRH and/or DV Bonus projects: 115            Joint TH/RRH project (that is NOT a DV Bonus also): 125            DV Bonus Project (that is NOT Joint TH/RRH also): 165            Joint TH RRH &amp; DV Bonus Project: 175</p> <p><b>FY2022 Special Unsheltered Project Applications – Total Points Available:</b>            All PSH project applications for special unsheltered NOFO: 125</p>	--

## Appendix E: FY2022 RFP Narrative Questions for New Projects for CoC and Special NOFO

Please note that there will be additional questions within e-snaps that are not included in this RFP. It is highly recommended to access e-snaps as quickly as possible to ensure agencies are prepared to answer all questions.

Agency specific information is questions 1 through 4.

5. GENERAL DESCRIPTION: Provide a description that addresses the entire scope of the proposed project. The project description should be complete and concise. Please also describe your organization's capacity to implement the project.

*Please address: target population, expansion or new project, type & number of units, if participants be housed in or have the option of project-based, tenant-based, or sponsor-based housing, specific services to be provided, projected outcomes, coordination with partners, how project meets community needs in its service area, and organization capacity.*

Note: HUD recommends using more general data (e.g., this project will serve 10 persons over the term of the grant) rather than using specific dates (e.g., in CY 2023 this project will serve 10 persons) to reduce the need to change project descriptions for annual renewals.

6. (Special NOFO only) Describe how the proposed Permanent Supportive Housing project is consistent with the CoC's Plan to Serve Individuals and Families Experiencing Unsheltered Homelessness with Severe Service Need. Provide a detailed description of how the project helps the CoC implement the plan.

7. Will the project target any of the following populations?

People currently experiencing unsheltered homelessness (Special NOFO)

People with physical disabilities

People who were previously unsheltered

People with mental illness

People with substance abuse disorders

People with criminal histories

People charged with a sexual offence (Registered Sex Offender)

8. Will the project follow a "Housing First" approach, as well as participate in Coordinated Entry process? Housing First includes no barriers to entry (e.g., sobriety, treatment, or service participation requirements), no preconditions (e.g., sobriety, income) and does not terminate program participants from the project for lack of participation.

Yes

No

9. Does the proposed project leverage funding for housing or rent outside of the CoC or ESG programs to provide housing for the proposed project? If so, please state the percent of units in this application that will leverage housing funding outside of CoC or ESG. Examples include private funding for participants' rent, Public Housing Agency project-based vouchers, state or local

government funding, HOME funding, or other federal programs outside of ESG or CoC. (This is a HUD priority for FY21).

10. Does the proposed project use healthcare resources to help program participants? Examples include direct contributions from a public or private health insurance provider for the project or the provision of health care services by a private or public organization (including substance abuse services for all program participants that want to participate). If so, please provide the dollar value of the leveraged healthcare resources. (This is a HUD priority for FY21).

11. Do you commit to: using HMIS or a comparable database (for DV projects) for this project; requiring staff to attend HMIS training annually; require staff to maintain timely data entry and excellent data quality? Check all that apply.

Yes

No

12. How will you help participants: 1) obtain permanent housing, 2) remain in permanent housing or exit to a stable permanent situation, and 3) access mainstream health, social, and employment resources according to their individual needs?

Examples include transportation, case management, safety plans, etc.

Note: This question may be broken into multiple questions within e-snaps. Please ensure each question is adequately answered within zoomgrants and e-snaps.

13. HUD increasingly relies on data-driven performance to evaluate success. CoC's submit system performance measures each year to demonstrate community-wide performance. Describe project strategies to contribute to the CoC's success.

14. Describe your estimated project implementation timeline; including the schedule for proposed activities, management plan and method for ensuring effective and timely completion of all work.

15. In July 2017, the Continuum of Care Board of Directors adopted a policy which requires all CoC-funded projects to adopt an Emergency Transfer Plan. If you do not currently have a plan, please describe how you will develop & implement a plan. Attachment (if applicable): Emergency Transfer Plan

16. In September 2017, the CoC Board of Directors approved Non-Discrimination & Fair Housing Policy which requires all programs to adopt an anti-discrimination policy. Describe how the policy is being implemented or will be developed in your agency. Attachment (if applicable): Anti-Discrimination Policy

17. How does your agency systematically provide information to staff about mainstream benefits, including up-to-date resources on eligibility and program changes that can affect homeless clients?

18. How will your program work with mainstream employment organizations to help individuals and families increase their cash income?
19. Indicate how the project will inform individuals & families who become homeless of their eligibility for educational services; or explain how you plan to develop & implement such a policy
20. Describe how this project will identify any barriers to participation faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and what steps will be taken to eliminate the identified barriers.  
Please describe how your project will ensure privacy, respect, safety, and access to services regardless of gender identity or sexual orientation.
21. Will the project screen out participants based on the following items? Select all that apply.
- Having too little income
  - Active or history of substance use
  - Having a criminal record
  - History of victimization (e.g. DV, sexual assault, child abuse)
  - None of the above
22. Does the project ensure that participants are not terminated from the program for the following reasons? Select all that apply.
- Failure to participate in supportive services
  - Failure to make progress on a service plan
  - Loss of income or failure to improve income
  - Any other activity not covered in a lease agreement typically found for unassisted persons in the project's geographic area
  - None of the above
23. CoC NEW RRH & JOINT TH-RRH PROJECTS ONLY: Please refer to the Competition Resources Section of the application and review the Rapid Rehousing Rental Assistance Subsidy Model document to determine the appropriate model for the project and indicate below.
24. CoC JOINT TH-RRH ONLY: Please define the specific subpopulation this project is proposing to serve and provide justification that this type of project is necessary for the CoC. Please also indicate how you will ensure enough RRH is available for participants who want to move from TH to RRH when they are ready and without delay (examples include more RRH than TH units).
25. DV Bonus Only: Please report the number of DV survivors in the CoC that have a need for housing or services.
26. DV Bonus Only: Please report the number of DV survivors that the CoC is currently serving.
27. DV Bonus Only: Describe how the number of DV survivors needing housing or services was calculated and identify the data source used.

28. DV Bonus Only: Provide the project proposed Rate of Housing Placement and Rate of Housing Retention of DV Survivors by Percentage.
29. DV Bonus Only: Describe how the rate of housing placement and retention was determined and the data source used.
30. DV Bonus Only: Describe how the project will ensure the safety of DV survivors experiencing homelessness and how it will measure the ability to ensure safety.
31. DV Bonus Only: Describe the applicant experience with trauma-informed, victim-centered approaches and how the project will utilize the approaches to meet needs of participants.
32. DV Bonus Only: Describe how the project will meet service needs and ensure participants quickly move into permanent housing while addressing safety needs.
33. DV Bonus Only: Provide justification for why a DV Bonus project is necessary for the CoC.

## Appendix D: TX-601 Ranking Policy

### **TX-601 Project Ranking Policy**

CoC TX-601 will use the following process to rank all project applications in the 2022 Continuum of Care Program Competition to accomplish the following objectives:

- To prioritize those activities that are most successful in ending homelessness
- To maximize funding available to end homelessness in the CoC
- To provide an incentive to all funded providers to monitor and improve their performance, including efficiency with funds, to ensure continued funding with CoC resources

Projects are scored utilizing objective criteria including: project quality, past performance, cost effectiveness and contributions made to improve overall system performance. Domestic Violence providers will be evaluated utilizing data generated from a comparable database and are held to the same performance standards as non-domestic violence focused projects. TX-601 monitors HUD required and local performance and compliance standards throughout the year and findings are incorporated into the scoring process.

TX-601 uses a project renewal scorecard to evaluate all projects. This scorecard is generated through our data warehouse, Green River. The scorecard is based on APR data pulled through the Green River system and may have minimal variances from the APR data generated in the ETO system. TX-601 will use the scorecards with the Green River data and not the ETO data. During the scorecard process, agencies will have an opportunity to make data corrections to ensure an accurate scorecard. TX-601 will provide periodic scorecards to programs throughout the year so that they have ample time to make any corrections throughout the year.

After completing all renewal project scorecards, the Allocations Ranking Workgroup will preliminarily rank all renewal projects according to their scorecard score – e.g., projects with higher scores will be ranked higher in the project listing, regardless of project component type. However, the Allocations Ranking Workgroup and CoC Board will not make final ranking or funding recommendations until HUD releases the FY2021 CoC Competition Notice of Funding Availability (NOFA). Any unforeseen requirements stated in the FY2021 CoC Competition NOFA may impact ranking priority order, any necessary changes will be finalized and approved by the Allocations Performance Workgroup Committee.

Projects that are renewing for the first time, and subsequently have not completed a full project year and have not submitted an APR to HUD will not have a Project Renewal Score Card. These projects will be automatically renewed and will be given ranking priority over new project applications. Further, any project that has been under contract for 24 months or less will be automatically renewed and given ranking priority over new project applications.

New projects are not subject to a renewal project scorecard and will be required to complete a narrative response that will be scored by the Allocations Ranking Workgroup. New projects will be ranked in score order below renewing projects.

As HMIS and Coordinated Entry are HUD mandated activities, these projects will be placed in Tier 1 to secure the funding needed for these activities. The CoC Planning Grant is non-competitive and is not a ranked project in this competition.

The CoC Board approves all funding recommendations.

### **Renewal Project Score Threshold**

All scored renewing projects are subject to an eligibility threshold. Projects that score in the lowest 30% of all Renewal Projects may be moved to a lower ranking status and may be subject to reallocation. For example, the Allocations Ranking Workgroup may choose to rank a new project above a renewing project that scores in the bottom 30%.

### **Geography**

HUD has determined that geographic diversity is an appropriate consideration in selecting homeless assistance projects in the CoC competition. Likewise, TX-601 recognizes that geography is an appropriate consideration for the local competition. Projects may be ranked higher to ensure CoC funded programs are accessible to people experiencing homelessness throughout the entire TX-601 geography.

### **Vulnerable/High-Needs Populations**

TX-601 recognizes that high quality projects that serve vulnerable and high-needs populations--such as youth, chronic homelessness, domestic violence, severe mental illness, criminal history, and substance abuse--are a critical component to ending homelessness. To address these needs and vulnerabilities of program participants during the ranking and selection process, the Allocations Ranking Workgroup of the CoC may rank the projects higher to ensure that needs of these populations are being served through CoC funded programs. These programs must meet a need in the community, show positive housing related outcomes, and provide choice to participants seeking the services offered.

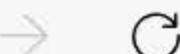
New projects applying for the Domestic Violence Bonus funds will be ranked in Tier 2 to ensure that existing high performing renewal projects that serve high-needs populations will remain prioritized in the competition. If there are no other Domestic Violence renewal projects in Tier 1, Domestic Violence Bonus projects will be considered for Tier 1.

### **Voluntary Reallocation**

Projects that choose to voluntarily reallocate at least 55% of their current grant amount in order to apply for a new reallocation-based project may be granted additional consideration in the ranking order.



## **1B-3. Notification of Projects Rejected-Reduced**



Set Microsoft Edge as the default application for reading PDF files?

**Set as default**

1 of 1

**Special NOFO Accepted Application Notification Email sent on 9/13/2022.****All Applicants were awarded. No rejected or reduced communication sent.**

email to all project applicants notifying them that your CoC posted to your CoC's or affiliate's website

**FY22 Unsheltered NOFO Competition Results**

Ash Campbell

To: Joanna Hudspeth; jaholt@tarrantcounty.com; Debbi Rabalais; deirdre.browne@mhmrtc.org; Scheneka R. Frazier; Lauren King; lisa; mmlemons@fwhs.org  
Cc: CoC Planning Department

Reply | Reply All | Forward | ...

Tue 9/13/2022 11:55 AM

Good afternoon.

Thank you for your application for the FY22 CoC Supplemental Unsheltered and Rural Competition.

The ranking workgroup met on September 7 to review and rank project applications. The CoC Board has voted and approved the ranking workgroup's recommendations. The ranking workgroup followed the grading rubric outlined in our local RFP and made decisions based on local CoC priorities. No members of the ranking workgroup receive any CoC funding.

This is a notification of the funding recommendations to HUD for FY22 for applicants. You can see the projects selected for funding and their rank order on our website under the Unsheltered Competition section at [Funding Opportunities – Tarrant County Homeless Coalition \(ahomewithhope.org\)](http://Funding Opportunities – Tarrant County Homeless Coalition (ahomewithhope.org)).

CoC posted to our CoC's or affiliate's website a listing that includes:  
(a) all projects;  
(b) all project scores; and  
(c) all funding amounts

Please note, this email was sent to at least one respective email address from each applicant agency. Please feel free to forward to any other interested parties.

**Ash Campbell, LMSW**

Director of Planning

Tarrant County Homeless Coalition

300 South Beach Street, Fort Worth, TX 76105

Mobile 501.286.2663 | [www.ahomewithhope.org](http://www.ahomewithhope.org)

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## FY22 Unsheltered NOFO Competition Results



Ash Campbell

To [jhudspeth@fwhs.org](mailto:jhudspeth@fwhs.org); [jaholt@tarrantcounty.com](mailto:jaholt@tarrantcounty.com); [Debbi Rabalais](mailto:Debbi.Rabalais@tarrantcounty.com); [Deirdre P. Browne](mailto:Deirdre.P.Browne@tarrantcounty.com); [Scheneka R. Frazier](mailto:Scheneka.R.Frazier@tarrantcounty.com); [Lauren King](mailto:Lauren.King@tarrantcounty.com); [lisa](mailto:lisa@tarrantcounty.com); [mmlemons@fwhs.org](mailto:mmlemons@fwhs.org)

Cc [CoC Planning Department](#)

Tue 9/13/2022 11:55 AM



Reply

Reply All

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...

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We will host a debrief session on November 21st.

Thank you all for your applications.

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**Ash Campbell, LMSW**

Director of Planning  
Tarrant County Homeless Coalition  
300 South Beach Street, Fort Worth, TX 76105  
Mobile 501.286.2663 | [www.ahomewithhope.org](http://www.ahomewithhope.org)



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# FUNDING OPPORTUNITIES

## I CURRENT OPPORTUNITIES

### 2022 HUD CONTINUUM OF CARE PROGRAM COMPETITION

### 2022 HUD CONTINUUM OF CARE SUPPLEMENTAL TO ADDRESS UNSHELTERED AND RURAL HOMELESSNESS



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<https://ahomewithhope.org/coc/funding-opportunities/#1657131721666-08401c08-915b>

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RFP ISSUE DATE: August 3, 2022

**PROPOSAL DEADLINE: 5:00pm, August 29, 2022**

ESTIMATED FUNDS AVAILABLE THROUGH SPECIAL NOFO: \$13,204,789

ESTIMATED FUNDS AVAILABLE THROUGH COC ANNUAL NOFO: PENDING RELEASE OF HUD ANNOUNCEMENT

Funding available through the Special NOFO will be awarded for new PSH projects and is a new funding opportunity for our community. TCHC strongly encourages agencies to submit applications in this funding cycle. This funding opportunity is the most significant funding available for new housing projects in the CoC in the recent past.

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CoC NOFA Briefing Session  
11:00 AM - 12:00 PM Virtual | Friday, August 5th, 2022

JOIN ZOOM MEETING  
[HTTPS://US02WEB.ZOOM.US/J/83987651087](https://US02WEB.ZOOM.US/J/83987651087)  
Meeting ID: 839 8765 1087

CoC RFP for New Project Application, ZoomGrants TA Session, eSNAPS TA Session  
1:00 PM - 3:00 PM Virtual (Optional) | Wednesday, August 10th, 2022

JOIN ZOOM MEETING  
[HTTPS://US02WEB.ZOOM.US/J/84616529271](https://US02WEB.ZOOM.US/J/84616529271)  
Meeting ID: 846 1652 9271

CoC Allocations Committee Briefing: Public Meeting  
2:00 PM - 3:00 PM Virtual | Friday, September 2nd, 2022

JOIN ZOOM MEETING  
[HTTPS://US02WEB.ZOOM.US/J/86370151359](https://US02WEB.ZOOM.US/J/86370151359)  
Meeting ID: 863 7015 1359

### Timeline: 2022 CoC Supplemental Unsheltered and Rural Competition

**COC UNSHELTERED AND RURAL NOFA TIMELINE**

### Notices and Documents: 2022 CoC Supplemental Unsheltered and Rural Competition

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URC-22-002	08/03/2022	<a href="#">2022 Competition Progression and Updates</a>  Special NOFA Plan Board Presentation 7.25.2022	N.A.
URC-22-003	08/03/2022	<a href="#">FY22 TX 601 LOCAL RFP</a>	08/29/22
URC-22-004	08/11/2022	<a href="#">FY 2022 COC NOFA BRIEFING RECORDING</a>  Public Briefing 2022 Slides	N.A.
URC-22-005	09/13/2022	<a href="#">FY22 SPECIAL UNSHELTERED COMPETITION PUBLIC NOTIFICATION OF RANKED PROJECT APPLICATIONS</a>	N.A.

Link that includes a listing of:

- (a) all projects;
- (b) all project scores; and
- (c) all funding amounts.

## 2022 HUD COMBINED COC COMPETITIONS

# | PREVIOUS OPPORTUNITIES

## 2021 YHDP PROGRAM COMPETITION



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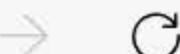
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Presbyterian Night Shelter	Housing Solutions Unsheltered	PSH	New	\$2,521,798	\$2,521,798	93%
MHMR of Tarrant County	Highway to Housing	PSH	New	\$3,726,900	\$3,726,900	90%
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<b>Total Funding Amounts</b>				<b>\$13,200,053</b>	<b>\$13,200,053</b>	
<b>Grant Total (3 years):</b>					<b>\$13,200,053</b>	

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# **1B-3a. Notification of Projects Accepted**



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**Special NOFO Accepted Application Notification Email sent on 9/13/2022.****All Applicants were awarded. No rejected or reduced communication sent.**

email to all project applicants notifying them that your CoC posted to your CoC's or affiliate's website

**FY22 Unsheltered NOFO Competition Results**

Ash Campbell

To: Joanna Hudspeth; jaholt@tarrantcounty.com; Debbi Rabalais; deirdre.browne@mhmrtc.org; Scheneka R. Frazier; Lauren King; lisa; mmlemons@fwhs.org  
Cc: CoC Planning Department

Reply | Reply All | Forward | ...

Tue 9/13/2022 11:55 AM

Good afternoon.

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CoC posted to our CoC's or affiliate's website a listing that includes:  
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Mobile 501.286.2663 | [www.ahomewithhope.org](http://www.ahomewithhope.org)



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FY22 Unsheltered NOFO Competition Results - Message (HTML) Search

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## FY22 Unsheltered NOFO Competition Results



Ash Campbell

To [jhudspeth@fwhs.org](mailto:jhudspeth@fwhs.org); [jaholt@tarrantcounty.com](mailto:jaholt@tarrantcounty.com); [Debbi Rabalais](mailto:Debbi.Rabalais@tarrantcounty.com); [Deirdre P. Browne](mailto:Deirdre.P.Browne@tarrantcounty.com); [Scheneka R. Frazier](mailto:Scheneka.R.Frazier@tarrantcounty.com); [Lauren King](mailto:Lauren.King@tarrantcounty.com); [lisa](mailto:lisa@tarrantcounty.com); [mmlemons@fwhs.org](mailto:mmlemons@fwhs.org)

Cc [CoC Planning Department](#)

Tue 9/13/2022 11:55 AM



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<https://ahomewithhope.org/coc/funding-opportunities/#1657131721666-08401c08-915b>

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JOIN ZOOM MEETING  
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Meeting ID: 863 7015 1359

### Timeline: 2022 CoC Supplemental Unsheltered and Rural Competition

**COC UNSHELTERED AND RURAL NOFA TIMELINE**

### Notices and Documents: 2022 CoC Supplemental Unsheltered and Rural Competition

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URC-22-003	08/03/2022	<a href="#">FY22 TX 601 LOCAL RFP</a>	08/29/22
URC-22-004	08/11/2022	<a href="#">FY 2022 COC NOFA BRIEFING RECORDING</a>  PUBLIC BRIEFING 2022 SLIDES	N.A.
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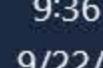
## 2022 HUD COMBINED COC COMPETITIONS

# | PREVIOUS OPPORTUNITIES

## 2021 YHDP PROGRAM COMPETITION



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FY22 HUD CoC Supplemental to Address Unsheltered and Rural Homelessness Competition Funding Recommendations

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<b>Grant Total (3 years):</b>					<b>\$13,200,053</b>	

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# **P-1. Leveraging Housing Commitment**



## THE HOMELESS COALITION

---

P.O. Box 471638, Fort Worth, TX 76147-1406 | 300 South Beach Street, Fort Worth, TX 76105  
817-509-3635 | [www.AHomeWithHope.org](http://www.AHomeWithHope.org)

September 21, 2022

Re: Leveraging Community Resources

TX-601 is committed to addressing homelessness with as many resources as possible. The Homeless Coalition, on behalf of the Continuum of Care, requested American Rescue Plan Act funds from all the local jurisdictions for capital investments to build or acquire housing for people who have experienced homelessness. So far, local jurisdictions have committed over \$52 million of general ARPA funds and HOME-ARP funds to build 478 additional supportive housing units.

All (100% of) housing units will be dedicated to people who are experiencing literal homelessness—including those who are unsheltered—as identified in HMIS and referred through coordinated entry. The only eligibility criteria for the units will be that the individual has documented history of homelessness in HMIS. TX-601 anticipates that 60 units will be available between December 2022 and February 2023 through a motel conversion into permanent housing. An estimated 100 units will be available in 2023, and the remaining units in 2024.

In 2020, TX-601 was able to use \$9.3M in CARES Act general funds from Fort Worth to develop 119 units of PSH in five months and to fill all units with people experiencing homelessness. Over half of the new residents in this housing project were people experiencing unsheltered homelessness.

This packet includes the following documentation of leveraging resources:

1. County ARPA Funding Recommendation Presentation
2. Email from County showing ARPA Funding Recommendation Approval
3. Timeline for County ARPA Funding from RFP
4. City of Fort Worth ARPA Funding Information
5. Letters of Commitment from County showing Leveraging of HOPWA funding for MHMR “Highway to Housing” Project.

Regards,



Lauren King  
Executive Director



# **Continuum of Care**

# **ARPA Workgroup**

**DEFINED NEED AND  
RECOMMENDATIONS FOR FUNDING**



# CoC ARPA Workgroup

## Chair

Steve Montgomery, CoC Board Chair

## Members

Dee Browne, MHMR

Kristen Camareno, Tarrant County

Chelsea Griffith, Tarrant County

James McClinton, Tarrant County

Lauren King, Homeless Coalition

Dr. Nikky Lewis, Arlington

Tara Perez, Fort Worth

Judge Glen Whitley, Tarrant County

# Opportunity

Tarrant County, and the municipalities within, have a once in a lifetime opportunity to significantly reduce homelessness and impact housing instability through an investment in housing for people exiting homelessness.

Safe, affordable housing is a significant need in Tarrant County. It is estimated that a household must earn \$24.40 to afford fair market rent in our community. Minimum wage workers must work 136 hours per week to afford fair market rent.

Our approach starts with those most in need, who currently do not have a home, and aims to address numerous problems with one solution:

By creating housing for people experiencing homelessness, the proposed plan addresses:

- Significantly reducing homelessness by increasing the number of units available for households exiting homelessness
- Creating additional housing units for extremely low income households (0%- 30% AMI)
- Serving populations who often face additional barriers to housing stability:
  - People who are disabled due to mental health,
  - People who face barriers after being involved with the criminal justice system,
  - Older adults who must find affordable housing on a fixed income to age in place, and
  - Families looking to increase financial stability through affordable rent

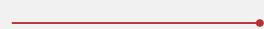


# Types of Housing



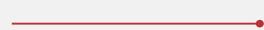
## Permanent Supportive Housing

Housing for people who have been homeless for more than one year and have a disability



## Supportive Housing

Housing for people who have been homeless for less than one year and have a disability



## Deeply Affordable Housing

Housing for families and individuals who are low-wage earners or on a fixed income

# County-Wide Investment Strategy

TOTAL INVESTMENT: \$90,400,000

CREATES 722 UNITS OF HOUSING FOR PEOPLE EXITING HOMELESSNESS



## Permanent Supportive Housing

NEEDED AMOUNT:  
\$28,000,000

CREATES  
222 units of PSH

POPULATION SERVED  
Chronically homeless  
(1 year homeless + disability)

PROGRAM TYPES  
Long-term rental subsidy +  
case management

POSSIBLE  
HOUSING TYPES  
Small multi-family  
Duplexes, Quads  
Motel Conversion



## Supportive Housing

NEEDED AMOUNT:  
\$31,250,000

CREATES  
250 units of Supportive Housing

POPULATION SERVED  
People with a disability  
Older Adults (50+)

PROGRAM TYPES  
Long-term rental subsidy +  
case management

POSSIBLE  
HOUSING TYPES  
Motel Conversion  
Small multi-family



## Deeply Affordable Housing

NEEDED AMOUNT:  
\$31,250,000

CREATES  
250 units of deeply affordable

POPULATION SERVED  
Families  
Individuals

PROGRAM TYPES  
Optional rental subsidy  
and services

POSSIBLE  
HOUSING TYPES  
Duplexes, Quads  
Multi-family

# Investment needed by Municipality

TOTAL INVESTMENT: \$90,400,000

CREATES 722 UNITS OF HOUSING FOR PEOPLE EXITING HOMELESSNESS\*



## TARRANT COUNTY

ASK: \$42,400,000 TO CREATE 339 UNITS OF HOUSING  
THROUGHOUT TARRANT COUNTY

\$4,250,000 to create 34 units of Permanent Supportive Housing  
\$31,250,000 to create 250 units of Supportive Housing  
\$6,900,000 to create 55 units of Deeply Affordable Housing



## FORT WORTH

ASK: \$39,750,000 TO CREATE 318 UNITS OF HOUSING IN FORT WORTH

\$20,250,000 to create 162 units of Permanent Supportive Housing  
\$19,500,000 to create 156 units of Deeply Affordable Housing



## ARLINGTON

ASK: \$8,150,000 TO CREATE 65 UNITS OF HOUSING IN ARLINGTON

\$3,250,000 to create 26 units of Permanent Supportive Housing  
\$4,900,000 to create 39 units of Deeply Affordable Housing

\*Unit cost is estimated at \$125,000 per unit, based on the cost of similar recent developments. Unit cost may vary depending on type of project.

# County ARPA Recommendation Summary: \$32.5M



Permanent  
Supportive  
Housing

RECOMMENDED AMOUNT:  
\$4,250,000

CREATES  
34 units of PSH

POPULATION SERVED  
Criminal Justice Involved  
People with a disability

PROGRAM TYPES  
34 units with services for high  
needs populations

HOUSING TYPES  
Duplexes, Quads  
Motel Conversion



Supportive  
Housing

RECOMMENDED AMOUNT:  
\$21,785,000

CREATES  
175 units of Supportive Housing

POPULATION SERVED  
People with a disability  
Older Adults (50+)

PROGRAM TYPES  
175 units with supportive  
services tailored to population

HOUSING TYPES  
Motel Conversion  
Small multi-family



Deeply  
Affordable  
Housing

RECOMMENDED AMOUNT:  
\$6,465,000

CREATES  
45 units of deeply affordable

POPULATION SERVED  
Families  
Low wage earners

PROGRAM TYPES  
45 units with economic  
mobility services

HOUSING TYPES  
Duplexes, Quads  
Multi-family

# Permanent Supportive Housing

Housing for people who have been homeless over one year and have a disability

## Recommended Funding: \$4,250,000

### NUMBER OF UNITS AND COST

\$4,250,000 will create an estimated 34 units of Permanent Supportive Housing. The cost per unit is \$125,000, and is estimated based on the average cost of units recently produced for this type of housing. These units are typically efficiencies or one-bedrooms, as the population is mostly singles or a couples with no children. Each unit includes a rental subsidy and wrap around services for people living in the properties. Including the investments from Fort Worth and Arlington, this will allow the Continuum of Care to ensure everyone who has been homeless more than one year has a place to call home.

### POPULATIONS SERVED AND BEST FIT HOUSING

The committee is recommending to use this funding for two types of housing programs to serve populations who often have high barriers to accessing housing. A preference will be given to developments serving those who are involved in the criminal justice system and people with a mental health diagnosis; it is possible that the two will overlap.

- **Criminal Justice Involved:**
  - Up to 14 units for people who are high utilizers of the criminal justice system
  - Housing should be very small multi-family, ideally in duplexes, quads or Single Room Occupancy (SRO)
  - Developer will work with nonprofit to secure rental subsidy and ensure services are provided on site
  - All residents will be referred through Coordinated Entry (homeless system) in partnership with local law enforcement to identify appropriate individuals
  - Goal is to reduce recidivism and cut down cycling between jail and street
- **Individuals with a Mental Health Diagnosis**
  - Units set aside for people with a disability, specifically related to mental health
  - Appropriate housing types include small single site multi-family, motel conversion, Single Room Occupancy, or incorporation into larger multi-family development
  - Developer will work with nonprofit to secure rental subsidy and ensure services are provided on site
  - All residents will be referred through Coordinated Entry (homeless system)

# Permanent Supportive Housing

Housing for people who have been homeless over one year and have a disability

## Roles & Responsibilities

### OWNERSHIP

Permanent Supportive Housing is typically owned by a local nonprofit corporation or by a partnership including a traditional developer with a local nonprofit. Ownership structure can vary by development, but due to the specialized services needed it is important that nonprofits with expertise in homelessness or the development of extremely low income housing are involved.

### PROPERTY MANAGEMENT

Much like conventional multi-family properties, owners of these properties hire a property management company to oversee and protect the real estate asset. The property management company is responsible for collecting rent, maintaining physical condition of the asset, enforcing community guidelines, managing any onsite service contracts (such as security, landscaping, fire monitoring, etc.), processing of invoicing and other administrative processes. Property management should receive training from the Homeless Coalition's Landlord Engagement program regarding how to utilize system resources for support, depending on resident need.

### CASE MANAGEMENT

Property owners also hire an agency to provide case management for all Permanent Supportive Housing units. Case management is typically provided by a CoC member agency, all of whom have expertise in serving people experiencing homelessness. Depending on the number of units at a property, case management may be located on site. Case management includes ensuring residents have basic needs met, providing assistance with obtaining benefits, linking residents to additional services, and creating a service plan to work towards client success.

### OPERATIONS

Collaboration is key to these developments continuing to be successful. Property management and case management are expected to work together to meet the needs of both the resident and the property. These groups work together to solve any problems that arise, with case management and property management providing support to each other as needed.

# Supportive Housing

Housing for people who have been homeless for less than one year and have a disability

## Recommended Funding: \$21,785,000

### NUMBER OF UNITS AND COST

\$21,785,000 will create an estimated 175 units of Supportive Housing. The cost per unit is \$125,000, based on average cost of similar units recently produced. These units are typically efficiencies or one-bedrooms, as the population is mostly singles or a couples with no children. Each unit includes a rental subsidy and medium-to high-intensity services (depending on need) for people living in the properties. The goal with this investment is to ensure older adults and people who have disabling mental and physical conditions can access housing that is most appropriate for their level of need and have rental assistance and services included.

### POPULATIONS SERVED AND BEST FIT HOUSING

The committee is recommending to use this funding for two primary populations who face barriers to accessing housing; often these groups are overlapping.

- People with a disability:
  - All units should be for people who have a physical or mental disability
  - Appropriate housing types include small single site multi-family, motel conversion, Single Room Occupancy, or incorporation into larger multi-family development
  - Developer will work with nonprofit to secure rental subsidy and ensure services are provided on site and are appropriate for level of need
  - All residents will be referred through Coordinated Entry (homeless system)
- Older adults
  - Up to 60 units set aside for adults over age 50
  - Appropriate housing types include small single site multi-family, motel conversion, Single Room Occupancy, or incorporation into larger multi-family development
  - Developer will work with nonprofit to secure rental subsidy and ensure services are provided on site
  - All residents will be referred through Coordinated Entry (homeless system)

# Supportive Housing

Housing for people who are homeless and have a disability

## Roles & Responsibilities

### OWNERSHIP

Supportive Housing will be owned by a local nonprofit corporation or by a partnership including a traditional developer with a local nonprofit. Ownership structure can vary by development, but due to the specialized services needed it is important that nonprofits with expertise in homelessness or the development of extremely low income housing are involved.

### PROPERTY MANAGEMENT

Much like conventional multi-family properties, owners of these properties hire a property management company to oversee and protect the real estate asset. The property management company is responsible for collecting rent, maintaining physical condition of the asset, enforcing community guidelines, managing any onsite service contracts (such as security, landscaping, fire monitoring, etc.), processing of invoicing and other administrative processes. Property management should receive training from the Homeless Coalition's Landlord Engagement program regarding how to utilize system resources for support, depending on resident need.

### CASE MANAGEMENT

Property owners also hire an agency to provide case management for supportive housing units. Case management will be provided by a CoC member agency, all of whom have expertise in serving people experiencing homelessness. Depending on the number of units at a property, case management may be located on site. Case management includes ensuring residents have basic needs met, providing assistance with obtaining benefits, linking residents to additional services, and creating a service plan to work towards client success.

### OPERATIONS

Collaboration is key to these developments continuing to be successful. Property management and case management are expected to work together to meet the needs of both the resident and the property. These groups work together to solve any problems that arise, with case management and property management providing support to each other as needed.

# Deeply Affordable Housing

Housing for working families and individuals and people on a fixed income

## Recommended Funding: \$6,465,000

### NUMBER OF UNITS AND COST

\$6,465,000 will create an estimated 45 units of Deeply Affordable Housing. The cost per unit is \$144,000. The cost is higher for these units due to larger unit size needed for families. The average family size of a family experiencing homelessness is 4.4, up from 3.5 in 2021. A mix of multi-bedroom, one-bedrooms, and efficiencies is needed for this type of housing. The goal with this investment is to give working families and individuals a pathway to long-term financial stability.

### POPULATIONS SERVED AND BEST FIT HOUSING

The committee is recommending to use this funding for populations who face homelessness due to lack of income leading to inability to pay market rent.

- **Working families and individuals and people on a fixed income**
  - All units should be for households who are working or are on a fixed income
  - Appropriate housing types include multi-family of varying size, duplexes and quads
  - Developer will work with nonprofit to secure supportive services that match need of population to be served
  - All residents will be referred through Coordinated Entry (homeless system)

# Deeply Affordable Housing

Housing for families and individuals who are low-wage workers and on a fixed income

## Roles & Responsibilities

### OWNERSHIP

Deeply Affordable Housing can be owned by a local nonprofit corporation, a traditional developer, or by a partnership including a traditional developer with a local nonprofit. Ownership structure can vary depending on the type of development and number of units in the development.

### PROPERTY MANAGEMENT

Much like conventional multi-family properties, owners of these properties hire a property management company to oversee and protect the real estate asset. The property management company is responsible for collecting rent, maintaining physical condition of the asset, enforcing community guidelines, managing any onsite service contracts (such as security, landscaping, fire monitoring, etc.), processing of invoicing and other administrative processes.

### SERVICES

Depending on the population served with these units or a single-site property, property owners will work with partner agencies to provide optional services for families living in deeply affordable units. Services are focused on achieving financial stability and increasing self-sufficiency through increased income, obtaining benefits, or furthering education to increase job opportunities. Additionally, services focused children may be provided, such as onsite child care, tutoring, after school activities, and parenting classes.

### OPERATIONS

This type of development functions most like conventional developments, in that complimentary services are offered but not required. It is requested that property management receive training from the Homeless Coalition's Landlord Engagement staff regarding how to utilize system resources for support, depending on resident need.

# Location & Real Estate Recommendations

Considerations for geography and politics

# 1

## Political Will

Housing should be located throughout the county to ensure geographic diversity. Elected officials can help ensure that housing is welcome throughout.

#2

## Qualified Census Tracts

A large percentage of people experiencing homelessness previously report their last address in one of the qualified census tracts identified by IEM.

#3

## Shovel-Ready Projects

There are a few shovel-ready projects that can quickly get started with housing production. These projects should be prioritized, considering geography as a secondary qualification.

#4

## Market Conditions

The real estate market has made both land and properties scarce. Allowing developers to create housing with land or property accessible to them will produce housing faster.

#5

## High Opportunity Areas

To increase opportunities and access to resources, developers should consider creating housing in areas where jobs, retail, and services are easily accessible.

#6

## ARPA Eligibility

When creating affordable housing with ARPA funds, qualified census tracts are automatically eligible. However, the same is true when creating housing for low income households. Both criteria do not need to be met.

# Project Sustainability

## Operational & Financial Information

### CONTRACT STRUCTURE

To guarantee that all units stay true to their funded purpose (PSH, supportive housing or deeply affordable) Tarrant County should structure this award as a 20-year forgivable loan to developers. As long as the property continues to provide the specified housing there is no pay back requirement for the developer. If at any time the development ceases to serve homeless and/or 0%-30% AMI households, the full award amount plus interest comes due immediately and is repaid to Tarrant County.

### FINANCIAL SUSTAINABILITY

As part of the planning process, the Homeless Coalition is doing system modeling to ensure financial resources are available for long-term sustainability. This includes mapping out rental assistance (housing vouchers) to support units created. The Homeless Coalition is helping developers interested in developing housing match their units to available and potential housing vouchers. It is the responsibility of the property owner to determine how and from what source to secure rental assistance for units developed.

Housing vouchers may be provided through the Continuum of Care annual HUD award, local housing authority project-based vouchers, or other local and state resources available to provide rental assistance and case management services. Because of high performance, the CoC is typically awarded rental assistance for a new project each year. Our community has had two new opportunities in the last 12 months to bring in more rental assistance. The Youth Homelessness Demonstration Project provides nearly \$2M in rental assistance and services annually and most recently HUD released an opportunity for additional rent and services; our community is eligible for up to \$4.3M annually. These awards are on top of \$15M annually secured through HUD CoC funding.

Because these projects are debt-free the revenue from rental assistance paid each month sustains the units and can support services needed for PSH and supportive housing. Deeply affordable units do not require a subsidy, as residents earn income and can pay 30% of their monthly income.

### PROJECT MONITORING & OVERSIGHT

Tarrant County Community Development will be responsible for project compliance with federal regulations and contract requirements. This may include monitoring expenditures, environmental review, certifying that all units are utilized as specified in proposal, and other regulatory activities.

# Housing Placement

## Housing programs in context of the CoC

### NO WRONG DOOR: MATCHING PEOPLE TO APPROPRIATE HOUSING

HUD requires all Continuums of Care to operate a "no wrong door" approach to all federal homeless assistance programs. This has removed the need for people to go from agency to agency, telling their story over and over again to receive the 'best fit' assistance. Regardless of where a person enters our system, they are assessed, and with that assessment the door is open to all housing programs available in the CoC. For example, a family may be staying at Presbyterian Night Shelter family shelter when CTL has an opening in one of their housing programs. That family would be immediately referred to the open program instead of having to wait for Presbyterian Night Shelter to have an opening.

Agencies providing housing do not choose which clients enter their program, rather the Homeless Coalition assigns clients who fit the eligibility guidelines of each program. This matching and assignment process is required by HUD, so any rental assistance provided by HUD for homelessness must also follow this process.

### ELIGIBLE POPULATIONS

The Homeless Coalition is requesting that all units created with ARPA funds be dedicated to households experiencing literal homelessness; individuals and families living on the street or in local homeless shelters.

While households who are doubled up, staying in motels, at-risk of homelessness, and on housing wait lists may be precariously housed or housing cost-burdened, ultimately they are housed. If our community reaches the point where there is no one on the street or in shelters who qualify for the housing created with this investment, the Homeless Coalition would then look to the ISDs, housing authorities, and other partners to identify households who could benefit from these units created and associated assistance.

### ASSIGNING HOUSEHOLDS TO ARPA UNITS

Because it has been requested to dedicate all units created to households experiencing homelessness, the Homeless Coalition proposes to use the current housing match system to refer eligible households to units created with ARPA funding. Depending on what type of housing is being provided, if a CoC or homeless-specific voucher is being utilized to provide rental assistance, it would be federally required to be matched through the process detailed above.

Households matched with assistance have the right to turndown the unit and associated voucher if it does not meet their needs.

# RFP Process

## Individual RFPs with joint review

- Each municipality will issue an RFP for their individual funds that are available for projects.
- Municipalities will work together on a similar RFP to reduce burden on applicants.
- Developers will be required to submit a proposal to each municipality to create a full capital stack for projects.
- A review committee will be formed to review proposals and determine if leverage and needed approvals have been obtained.

# Review Committee

Members of the ARPA Grant Review Committee are responsible for helping to determine the priority projects for special funding competition to award ARPA funding for the purpose of building housing for people exiting homelessness. The Grant Review Committee will evaluate applications for capital investments specifically to build housing for people exiting homelessness. The Homeless Coalition can help facilitate the competition but does not influence the committee's funding decisions.

The Homeless Coalition will work with Tarrant County to appoint committee members with diverse backgrounds, professional experience, lived experience and local knowledge to make the award selections.

## Qualifications:

- May not work for, or be on the Board of Directors for, an agency that receives HUD CoC funding or is applying for ARPA funding.
- Experience in or knowledge of local strategic initiatives, homelessness, or past experience on grant review boards.
- Experience with capital projects, and specifically housing for people experiencing homelessness.
- Persons with lived experience with homelessness.
- Understanding of local economic and social issues.
- Must live or work in Tarrant County.

## Requirements:

- Attend training on the RFP process and committee requirements.
- Read the ARPA Ranking Policy (determined by committee).
- Review project applications remotely in the Zoom Grants electronic platform. Score applications according to provided scoring rubric.
- Participate in one in-person meeting to discuss applications for funding. (Estimated time is 4 hours).
- Timing of this work is dependent on release of the ARPA RFP, which is expected in fall 2022.
- Total estimated time commitment: 10 hours

2. Discussion and Possible Action Regarding the Tarrant County American Rescue Plan Act Fiscal Recovery Fund Program Budget



## COMMISSIONERS COURT COMMUNICATION

REFERENCE NUMBER \_\_\_\_\_  
PAGE 1 OF 10  
DATE: 08/16/2022

**SUBJECT: DISCUSSION AND POSSIBLE ACTION REGARDING THE  
TARRANT COUNTY AMERICAN RESCUE PLAN ACT FISCAL  
RECOVERY FUND PROGRAM BUDGET**

### **COMMISSIONERS COURT ACTION REQUESTED**

It is requested that the Commissioners Court take the following actions, as applicable:

- A. Approve changes to the Fiscal Recovery Funds budget.
- B. Receive and file a list of agenda items that appear on the August 16, 2022, Commissioners Court agenda and have been previously approved or recommended for funding through Tarrant County's State and Local Fiscal Recovery Funds (FRF).
- C. Approve ARPA Housing program as presented by the Continuum of Care ARPA work group, to be funded with \$32.5 million of Tarrant County's State and Local Fiscal Recovery Funds.

### **BACKGROUND**

#### Action A

No action is requested.

#### Action B

The items in Attachment A appear on the August 9, 2022, Commissioners Court agenda and are FRF funded.

#### Action C

Lauren King from the Tarrant County Homeless Coalition will present program design and eligible uses for the \$32,500,000.00 project to decrease housing insecurity in Tarrant County.

### **FISCAL IMPACT**

There is no fiscal impact associated with this item.

SUBMITTED BY:	Administrator's Office	PREPARED BY: APPROVED BY:	Russell Schaffner
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## ATTACHMENT A

FRF Programmed Items on the August 16, 2022  
Commissioners Court Agenda

### **Facilities Management**

Focus Area 1 Goal 1 <i>Expand &amp; Improve Tarrant County Facilities for Optimal COVID-19 Prevention and Mitigation</i>	Approval of a Professional Services Contract with GSBS Architects for Architectural and Engineering Services for the Third and Fourth Floor Renovation Project of the 350 W. Belknap Building	\$863,090.00
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### **Purchasing**

Focus Area 4 Goal 3 <i>Mitigate the Impacts of Community Violence</i>	RFP No. 2022-128 - Family Preservation Program - Juvenile Services -Lena Pope Home, Inc. - \$265,000.00	\$40,000.00
Focus Area 4 Goal 3 <i>Mitigate the Impacts of Community Violence</i>	RFQ No. 2020-102 - Juvenile Residential Services - Juvenile Services -Various Vendors - Exercise Second and Final Option for Renewal -\$3,375,000.00	\$71,240.00
Focus Area 4 Goal 3 <i>Mitigate the Impacts of Community Violence</i>	RFQ No. 2020-102A - Juvenile Residential Services - Juvenile Services -Various Vendors - Exercise Second and Final Option for Renewal -\$3,375,000.00	Included in one above
Focus Area 4 Goal 3 <i>Mitigate the Impacts of Community Violence</i>	RFP No. 2020-106 - Behavioral Management and Support Services for Juvenile Justice Alternative Education Program - Juvenile Services - Lena Pope Home, Inc. - Exercise Second and Final Option for Renewal - Same Contract Terms	\$6,780.00
Focus Area 4 Goal 3 <i>Mitigate the Impacts of Community Violence</i>	RFP No. 2020-142 - Out-Patient Sex Offending Treatment Services -Juvenile Services - Bettering Myself Within Counseling Center - Exercise Second and Final Option for Renewal - Same Contract Terms	\$44,000.00

**There is a total of \$1,025,110.00 of FRF funded agenda items on the August 16, 2022, Commissioners Court agenda.**



**COMMISSIONERS COURT  
COMMUNICATION**

C.D.#138806

REFERENCE NUMBER \_\_\_\_\_  
PAGE 1 OF 10  
DATE: 08/16/2022

**SUBJECT: DISCUSSION AND POSSIBLE ACTION REGARDING THE  
TARRANT COUNTY AMERICAN RESCUE PLAN ACT FISCAL  
RECOVERY FUND PROGRAM BUDGET**

**COMMISSIONERS COURT ACTION REQUESTED**

It is requested that the Commissioners Court take the following actions, as applicable:

- A. Approve changes to the Fiscal Recovery Funds budget.
- B. Receive and file a list of agenda items that appear on the August 16, 2022, Commissioners Court agenda and have been previously approved or recommended for funding through Tarrant County's State and Local Fiscal Recovery Funds (FRF).
- C. Approve ARPA Housing program as presented by the Continuum of Care ARPA work group, to be funded with \$32.5 million of Tarrant County's State and Local Fiscal Recovery Funds.

**BACKGROUND**

**Action A**

No action is requested.

**Action B**

The items in Attachment A appear on the August 9, 2022, Commissioners Court agenda and are FRF funded.

**Action C**

Lauren King from the Tarrant County Homeless Coalition will present program design and eligible uses for the \$32,500,000.00 project to decrease housing insecurity in Tarrant County.

**FISCAL IMPACT**

There is no fiscal impact associated with this item.

SUBMITTED BY:	Administrator's Office	PREPARED BY: APPROVED BY:	Russell Schaffner
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## ATTACHMENT A

FRF Programmed Items on the August 16, 2022  
Commissioners Court Agenda

### **Facilities Management**

Focus Area 1 Goal 1 <i>Expand &amp; Improve Tarrant County Facilities for Optimal COVID-19 Prevention and Mitigation</i>	Approval of a Professional Services Contract with GSBS Architects for Architectural and Engineering Services for the Third and Fourth Floor Renovation Project of the 350 W. Belknap Building	\$863,090.00
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### **Purchasing**

Focus Area 4 Goal 3 <i>Mitigate the Impacts of Community Violence</i>	RFP No. 2022-128 - Family Preservation Program - Juvenile Services -Lena Pope Home, Inc. - \$265,000.00	\$40,000.00
Focus Area 4 Goal 3 <i>Mitigate the Impacts of Community Violence</i>	RFQ No. 2020-102 - Juvenile Residential Services - Juvenile Services -Various Vendors - Exercise Second and Final Option for Renewal -\$3,375,000.00	\$71,240.00
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Focus Area 4 Goal 3 <i>Mitigate the Impacts of Community Violence</i>	RFP No. 2020-142 - Out-Patient Sex Offending Treatment Services -Juvenile Services - Bettering Myself Within Counseling Center - Exercise Second and Final Option for Renewal - Same Contract Terms	\$44,000.00

There is a total of **\$1,025,110.00** of FRF funded agenda items on the August 16, 2022, Commissioners Court agenda.

0.0#138807



COMMISSIONERS COURT  
COMMUNICATION

REFERENCE NUMBER \_\_\_\_\_  
PAGE 1 OF 10  
DATE: 08/16/2022

SUBJECT: **DISCUSSION AND POSSIBLE ACTION REGARDING THE  
TARRANT COUNTY AMERICAN RESCUE PLAN ACT FISCAL  
RECOVERY FUND PROGRAM BUDGET**

**COMMISSIONERS COURT ACTION REQUESTED**

It is requested that the Commissioners Court take the following actions, as applicable:

- A. Approve changes to the Fiscal Recovery Funds budget.
- B. Receive and file a list of agenda items that appear on the August 16, 2022, Commissioners Court agenda and have been previously approved or recommended for funding through Tarrant County's State and Local Fiscal Recovery Funds (FRF).
- C. Approve ARPA Housing program as presented by the Continuum of Care ARPA work group, to be funded with \$32.5 million of Tarrant County's State and Local Fiscal Recovery Funds.

**BACKGROUND**

Action A

No action is requested.

Action B

The items in Attachment A appear on the August 9, 2022, Commissioners Court agenda and are FRF funded.

Action C

Lauren King from the Tarrant County Homeless Coalition will present program design and eligible uses for the \$32,500,000.00 project to decrease housing insecurity in Tarrant County.

**FISCAL IMPACT**

There is no fiscal impact associated with this item.

SUBMITTED BY:	Administrator's Office	PREPARED BY: APPROVED BY:	Russell Schaffner
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**From:** [Kristen M. Camarena](#)  
**To:** [Lauren King](#); [Russell L. Schaffner](#)  
**Subject:** RE: housing commitment  
**Date:** Monday, September 12, 2022 11:07:21 AM  
**Attachments:** [image001.png](#)  
[image002.png](#)  
[image003.png](#)  
[image004.png](#)  
[image005.png](#)  
[image006.png](#)  
[mini-packet Commissioners Court 20220912160350973.pdf](#)

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Please see attached and below. Please let me know if you need anything else.

**Court Order Number: 138807** - Discussion and Possible Action Regarding the Tarrant County American Rescue Plan Act Fiscal Recovery Fund Program Budget

Motion made by Commissioner Precinct 2 – Devan Allen and seconded by Commissioner Precinct 1 – Roy Brooks to Approve to Approve ARPA Housing program as presented by the Continuum of Care ARPA work group, to be funded with \$32.5 million of Tarrant County’s State and Local Fiscal Recovery Funds.

Passed 5-0 (None); Abstain: (None); Absent: (None)

Kristen

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## TARRANT COUNTY SLFRF HOUSING DEVELOPMENT FUNDS

### GENERAL INFORMATION

**Funding Opportunity Title:** ARPA SLFRF Housing Development Grant

**Funding Source:** American Rescue Plan Act Coronavirus State and Local Fiscal Recovery Funds

**Announcement Type:** Call for Proposals

**Grantee:** Tarrant County, Texas

**Q4 Application Due Date:** November 14, 2022 at 5:00 PM Central Standard Time

**Anticipated Total Award:** \$32,500,000. Awards are subject to availability of Tarrant County SLFRF funds.

**Range of Project Award Amount:** Award amount will be determined on an individual basis for each application based on evaluation score and funding availability.

**Project Period for Awards:** The period of performance established by the U.S. Treasury for costs incurred or obligated is March 3, 2021 through December 31, 2026. For this Call for Proposals, all awarded funds must be expended by December 31, 2024.

### **TIMELINE**

MILESTONE	ESTIMATED TIME FRAME
Call for Proposals Opens	October 3, 2022, 12:00 pm
Pre-Proposal Workshop	Wednesday, October 5, 2022 OR Wednesday, October 12, 2022
Last Day to Submit Questions	October 12, 2022
Responses to Questions Posted to Website	October 14, 2022
Q4 Project Application Deadline	November 4, 2022 5:00 pm
Evaluate and Score Proposals	By November 28, 2022
Develop Agreements with Successful Proposers	By December 6, 2022
All Approved Projects Must Conclude	24 months after contract execution with preference given to before 2024

*All dates are subject to change.*

**From:** [Perez, Tara](#)  
**To:** [Lauren King](#)  
**Subject:** city commitment  
**Date:** Wednesday, August 17, 2022 4:35:26 PM  
**Attachments:** [MC 22-0456 PNS and New Leaf Projects - Copy.pdf](#)

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Hi Lauren

The attached and below is info on City ARPA commitments.

	Funds dedicated for PSH	Funds allocated for specific PSH projects	Funds to be awarded in October
HOME-ARPA	\$8,956,476	\$8,956,476	0
ARPA	\$5 million	\$1,421,999	\$3,578,001
HOME	\$1,057,963	0	\$1,057,963
General funds	\$1,262,801	\$1,262,801	0
Housing Finance Corporation	\$2.55 m*	\$2.55 m	0
Private Match	\$2.55 m*	\$2.55 m	0

\*Latest contributions – total by both HFC and foundations was \$5 million each.

The Council is also considering \$8 million in general ARPA for 53 homeless family units.

**Sincerely,**

**Tara Perez**

Directions Home Manager  
Neighborhood Services  
Office phone: 817.392.2235  
Cell phone: 682.225.9254

***City of Fort Worth – Working together to build a strong community.***



# **Mayor and Council Communication**

**DATE:** 06/14/22

**M&C FILE NUMBER:** M&C 22-0456

**LOG NAME:** 19ARPA AWARDING PERMANENT SUPPORTIVE HOUSING PROJECTS

## **SUBJECT**

(CD 3 and CD 8) Authorize Forgivable Loans in the Aggregate Amount of \$11,641,276.00 from Federal and City Sources to Three Developers for the Development of 128 Permanent Supportive Housing Units, Authorize Execution of Related Contract and Loan Documents, Waive or Defer Certain City Fees Related to the Development of Two of the Projects, and Find a Public Purpose and that Adequate Controls are in Place

## **RECOMMENDATION:**

It is recommended that the City Council:

1. Award \$4,028,476.00 of HOME Investment Partnerships American Rescue Plan Program funds in the form of a forgivable loan to New Leaf Community Services or an affiliate for the development of 48 units of permanent supportive housing;
2. Award (i) \$4,928,000.00 of HOME Investment Partnerships American Rescue Plan Program funds, (ii) \$421,999.00 of American Rescue Plan Act, Subtitle M (State and Local Fiscal Recovery Funds) funds, and (iii) \$1,262,801.00 of Directions Home capital funds to Presbyterian Night Shelter of Tarrant County or an affiliate in the form of forgivable loans for the development of 72 units of permanent supportive housing;
3. Award \$1,000,000.00 of American Rescue Plan Act, Subtitle M (State and Local Fiscal Recovery Funds) funds to OPG Clifton Riverside Partners, LLC or an affiliate in the form of a forgivable loan for the development of 8 units of permanent supportive housing;
4. Authorize execution of related contract and loan documents with New Leaf Community Services, Presbyterian Night Shelter of Tarrant County and OPG Clifton Riverside Partners, LLC, or any affiliates of the same;
5. Waive or defer certain City fees related to the New Leaf Community Services and Presbyterian Night Shelter developments in the approximate amount of \$400,000.00;
6. Authorize the City Manager, or his designee, to amend contracts and loan documents as necessary for completion of the projects provided any amendments are within the scope of the projects and comply with City policies and all applicable laws and regulations governing the use of federal grant funds; and
7. Find that the expenditures and waiver or deferral of City fees serves the public purpose of providing decent, safe, and affordable housing to extremely low-income residents in the City and that adequate controls are in place through the loan documents to ensure the public purpose is carried out.

## **DISCUSSION:**

The purpose of this Mayor and Council Communication (M&C) is to award three projects forgivable loans funded from three funding streams: American Rescue Plan Act (“ARPA”) State and Local Fiscal Recovery Funds (SLFRF), HOME Investment Partnerships American Rescue Plan Program (HOME-ARP) and Directions Home capital funds to provide a total of 128 permanent supportive housing (PSH) units.

## **Background**

The City of Fort Worth is part of the local Continuum of Care (CoC), and one of the priorities of the CoC is to address the current level of chronic homelessness. Tarrant County Homeless Coalition (TCHC) evaluated the homelessness situation in the CoC area, which encompasses Tarrant and Parker counties, and identified strategies, resources, and the estimated number of new physical units of PSH needed. In addition to other strategies, TCHC determined one of the greatest needs is for physical units designated for the chronically homeless.

On December 14, 2021, to help address this need in the City of Fort Worth, Mayor and Council approved a substantial amendment to the City's 2021-2022 Annual Action Plan for the use of \$10,537,030.00 in HOME-ARP Federal Grant funds to be awarded by the United States Department of Housing and Urban Development for the purpose of funding the development of PSH (M&C No. 21-0968) through a competitive Notice of Funding Availability process (“NOFA”). The Fort Worth Housing Finance Corporation (FWHFC), which had previously set aside \$5,000,000.00 for the development of PSH in the city, allocated \$2,550,000.00 of the set-aside funds to be included with the HOME-ARP funds in the NOFA (Resolution No. FWHFC 2019 07). FWHFC PSH funds require a dollar for dollar match from private foundations.

These funds were combined with a goal to develop 125 PSH units in the City. On March 8, 2022, the Neighborhood Services Department (NSD) released the NOFA. However, it was noted that the 125 PSH units was not sufficient to meet the City's need for PSH units.

On April 12, 2022, the City Council allocated an additional \$5,000,000.00 of general ARPA funds for the development of PSH units (M&C 22-0270). This amount was included in the NOFA to be awarded for PSH development, and the unit goal increased to 165.

Scoring - NSD staff and a philanthropic representative scored the six applications that were submitted. Based on scores, responsiveness to Minority/Women Business Enterprise (M/WBE) requirements, and project feasibility, three projects are being recommended by staff for funding. One project was non-responsive due to failure to meet the M/WBE requirement, and two were found to be lacking in one or more key areas of evaluation.

<b>Area of Evaluation</b>	<b>Available Points</b>
Project Description	30
Agency Experience	15
Project Delivery/Occupancy	25
Financial Capacity/Leveraging	30
<b>Total Score</b>	<b>100</b>

<b>Agency Name</b>	<b>Project Name</b>	<b># of PSH Units</b>	<b>M/WBE Status</b>	<b>Applicant Score</b>
The Phan Foundation	Doors of Opportunity	32	RESPONSIVE	60
New Leaf Community Services	8843 Camp Bowie West	48	RESPONSIVE	89
Presbyterian Night Shelter	Journey Home Housing	72	RESPONSIVE	88
OPG Clifton Riverside Partners, LLC	Clifton Riverside	8	RESPONSIVE	83
Atlantic Housing Foundation Inc.	Quail Ridge Apartments	0	NON-RESPONSIVE	54
Tarrant County Samaritan Housing	Permanent Supportive Housing for Chronically Homeless Individuals	60	RESPONSIVE	82

Accordingly, staff is recommending awarding 3 developments, which will create a total of 128 PSH units, forgivable loans as listed below. A second NOFA will be issued to develop at least 37 PSH units with the funds that were not allocated through the first NOFA. The total number of PSH units from both NOFAs will be at least 165.

#### **Recommended Awards**

The following three projects are recommended for funding:

#### **New Leaf Community Services**

New Leaf Community Services will create 48 new units of PSH at 8843 Camp Bowie West (CD 3). Partners in the project include L2L Development Advisors LLC. In addition to the HOME- ARP funding recommended through this M&C, staff will be recommending that an allocation of funds also be made from the FWHFC, as listed below.

HOME-ARP (This M&C)	\$4,028,476.00
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Requesting from Fort Worth Housing Finance Corporation \$1,200,000.00

Foundation Matching Funds \$1,200,000.00

Total NOFA Funding Allocations \$6,428,476.00

Staff recommends execution of all necessary documents with New Leaf Community Services or an affiliate for a forgivable loan in the amount of \$4,028,476.00 on the following terms and conditions:

Loan Terms:

1. Loan term to commence on execution of loan documents and terminate at the end of the 20-year Affordability Period defined in the contract. Loan will be forgiven at the end of the Affordability Period provided that borrower has complied with all of the terms of the contract and the loan documents;
2. Performance of the HOME-ARP requirements and payment of the HOME-ARP loan, if required, will be secured by a deed of trust and HOME-ARP Deed Restriction on the real property through the Affordability Period;
3. Interest rate of zero percent so long as borrower complies with all of the terms of the contract and loan documents;
4. HOME-ARP loan to be subordinate to any financing provided by Fort Worth Housing Finance Corporation. HOME-ARP loan may also be subordinated to other financing if such financing meets appropriate underwriting criteria, City policies and applicable HOME-ARP requirements; and
5. Designate HOME-ARP assisted units according to the HOME-ARP regulations with a 20-year Affordability Period.

The expenditure of HOME-ARP funds is conditioned upon the following:

1. Satisfactory underwriting in accordance with federal guidance for use of funds and City policies for funding of PSH units;
2. All financing including any grants to be acceptable to City to show long term viability of the project;
3. Satisfactory completion of an environmental review pursuant to 24 CFR Part 58;
4. Receipt of authorization to use grant funds from HUD; and
5. Closing on all other financing for the project

**Presbyterian Night Shelter**

Presbyterian Night Shelter of Tarrant County will create 72 new units of PSH at 7600 Crowley Road (CD 8). Partners in the project include L2L Development Advisors LLC and Construction Advisory Specialists. In addition to the funding recommended through this M&C, staff will be recommending that an allocation of funds also be made from the FWHFC, as listed below.

HOME-ARP (This M&C) \$4,928,000.00

ARPA SLFRF (This M&C) \$421,999.00

Directions Home Capital Funds (This M&C) \$1,262,801.00

Requesting from Fort Worth Housing Finance Corporation \$1,350,000.00

Foundation Matching Funds \$1,350,000.00

Total NOFA Funding Allocations \$9,312,800.00

Staff recommends execution of all necessary documents with Presbyterian Night Shelter of Tarrant County or an affiliate for a forgivable loan in the amount of \$6,612,800.00 on the following terms and conditions:

Loan Terms:

1. Loan term to commence on execution of loan documents and terminate at the end of the 20-year Affordability Period defined in the contract. Loan will be forgiven at the end of the Affordability Period provided that borrower has complied with all of the terms of the contract and the loan documents;
2. Performance of the HOME-ARP, ARPA SLFRF and Directions Home requirements and payment of the HOME-ARP, general ARPA and Directions Home loans, if required, will be secured by a deed of trust and HOME-ARP, ARPA SLFRF and Directions Home Deed Restrictions on the real property through the Affordability Period;
3. Interest rate of zero percent so long as borrower complies with all of the terms of the contract and loan documents;
4. HOME-ARP, ARPA SLFRF and Directions Home loans to be subordinate to any financing provided by Fort Worth Housing Finance Corporation. HOME-ARP, ARPA SLFRF and Directions Home loans may also be subordinated to other financing if such financing meets appropriate underwriting criteria, City policies and applicable HOME-ARP, ARPA SLFRF and Directions Home requirements; and

- Designate HOME-ARP assisted units according to the HOME-ARP regulations with a 20-year Affordability Period.

The expenditure of Directions Home, general ARPA and HOME-ARP funds is conditioned upon the following:

- Satisfactory underwriting in accordance with federal guidance for use of funds and City policies for funding of PSH units;
- All financing including any grants to be acceptable to City to show long term viability of the project;
- Satisfactory completion of an environmental review pursuant to 24 CFR Part 58;
- Receipt of authorization to use grant funds from HUD; and
- Closing on all other financing for the project

There is a business equity goal of 25% for this project because part of the funding is City general funds.

#### **OPG Clifton Riverside Partners**

OPG Clifton Riverside Partners, LLC will create 8 units new units of PSH within a larger project at 2406 E. Belknap (CD 8). Partners in the project are Overland Property Group and Across, LLC.

ARPA SLFRF (This M&C)	\$1,000,000.00
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Staff recommends execution of all necessary documents with OPG Clifton Riverside Partners, LLC or an affiliate for a forgivable loan in the amount of \$1,000,000.00 on the following terms and conditions:

#### Loan Terms:

- Loan term to commence on execution of loan documents and terminate at the end of the 20-year Affordability Period defined in the contract. Loan will be forgiven at the end of the Affordability Period provided that borrower has complied with all of the all the terms of the contract and the loan documents;
- Performance of the ARPA and any City requirements and payment of the ARPA loan, if required, will be secured by a deed of trust and deed restrictions on the real property through the Affordability Period;
- Interest rate of zero percent so long as borrower complies with all of the terms of the contract and loan documents; and
- ARPA loan to be subordinate to any financing provided by Fort Worth Housing Finance Corporation and any permanent financing. ARPA loan may also be subordinated to other financing if such financing meets appropriate underwriting criteria, City policies and applicable ARPA requirements.

The expenditure of ARPA funds is conditioned upon the following:

- Satisfactory underwriting in accordance with federal guidance for use of ARPA funds and City policies for funding of PSH units;
- All financing including any grants to be acceptable to City to show long term viability of the project;
- Satisfactory completion of an environmental review pursuant to 24 CFR Part 58; and
- Closing on all other financing for the project.

By approval of this M&C, the City Council finds that the following actions are necessary to achieve the vital public purpose of providing decent, safe, and affordable housing to extremely-low-income residents: (i) providing forgivable loans to the three developments listed above for the development of PSH units in the City, and (ii) the waiver or deferral of certain related City fees for the New Leaf Community Services and Presbyterian Night Shelter developments, including all fees charged by the Development Services Department (waived), park dedication fees (conditionally deferred), and transportation impact fees, for which a variance was granted by Development Services Department, in the collective approximate amount of \$400,000.00; however the actual amount could vary.

	New Leaf Community Services PSH Project	Presbyterian Night Shelter PSH Project
Park Fees (Deferred)	\$58,824.00	\$71,543.00
Transportation Impact Fees (Waived)	\$50,832.00	\$76,248.00
Estimate of Other Development Services Department fees (Waived)	\$54,064.00	\$73,929.00
Total Fees Waived or Deferred	\$163,720.00	\$221,720.00

Staff has reviewed and verified, and Council by approval of this M&C finds, that the waiver or deferral of the fees is necessary for the financial feasibility of the two identified developments. The City Council further finds that adequate controls are in place through the loan documents to ensure the public purpose is carried out. Park fees will be payable in the event the property is transferred to a for-profit entity and will no longer be

operated solely as a PSH housing development. The conditional imposition of the Park fees will be secured by liens on the properties.

Because of the high priority the City Council has placed on the development as PSH and the fact that the New Leaf Community Services and Presbyterian Night Shelter of Tarrant County developments will be operated on a not-for-profit basis, Development Services and Park & Recreation departments support the deferring or waiving of fees so these projects may be developed. NSD thanks and recognizes the Development Services and Park & Recreation departments for their commitment to PSH.

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**FISCAL INFORMATION / CERTIFICATION:**

The Director of Finance certifies that upon approval of the above recommendations, funds are available in the current operating and capital budgets, as appropriated, of the Grants Operating Federal Fund HOME-ARP and American Rescue Plan Act projects and the General Capital Projects Fund Development of PSH project. Prior to an expenditure being incurred, the Neighborhood Services Department has the responsibility of verifying the availability of funds and to ensure that only expenditures allowed under the ARPA SLFRF, HOME-ARP and Directions Home programs are charged to these funding sources.

**Submitted for City Manager's Office by:** Fernando Costa 6122

**Originating Business Unit Head:** Victor Turner 8187

**Additional Information Contact:** Tara Perez 2235

Expedited



September 16, 2022

To Whom It May Concern:

Re: Salvation Army of North Texas – DSHS HOPWA Funding

Salvation Army of North Texas – Mabee Social Services Center (SAFW) is a subrecipient for the Tarrant County HIV Administrative Agency Program. SAFW has received funding under the DSHS HOPWA program as a Project Sponsor since March 2019; and is in good standing.

SAFW is currently funded \$147,478 under the DSHS HOPWA Program for the grant period of September 1, 2022 through August 31, 2023. Of the total funding of \$147,478, SAFW will use \$31,000 to support five (5) units with Tenant Based Rental Assistance.

SAFW is a true asset to the HIV system of care in Tarrant County and surrounding areas.

Should you have any questions, please do not hesitate to contact us.

Sincerely,

*Rebecca V. Seymore*

Rebecca V. Seymore, Financial Analyst  
Tarrant County HIV Administrative Agency  
Phone: 817-370-4529  
[rvseymore@tarrantcountytexas.gov](mailto:rvseymore@tarrantcountytexas.gov)



September 16, 2022

To Whom It May Concern:

Re: Salvation Army of North Texas – Ryan White Part A

Salvation Army of North Texas – Mabee Social Services Center (SAFW) is a subrecipient for the Tarrant County HIV Administrative Agency Program. SAFW has received funding under the Ryan White Part A since March 2020; and is in good standing.

SAFW is currently funded \$295,237.00 under the Ryan White Part A program for the grant period of March 1, 2022 through February 28, 2023. Of the total funding of \$295,237.00, SAFW receives \$279,303.00 under the Housing service category to support over 20 households at scattered site locations in Tarrant County.

SAFW is a true asset to the HIV system of care in Tarrant County and surrounding areas.

Should you have any questions, please do not hesitate to contact us.

Sincerely,

*Rebecca V. Seymore*

Rebecca V. Seymore, Financial Analyst  
Tarrant County HIV Administrative Agency  
Phone: 817-370-4529  
[rvseymore@tarrantcountytexas.gov](mailto:rvseymore@tarrantcountytexas.gov)

## **P-1a. PHA Commitment**



September 7, 2022

Lauren King, Executive Director

Tarrant County Homeless Coalition  
Lauren King, Executive Director  
300 South Beach Street  
Fort Worth, TX 76105

Dear Ms. King:

This letter is to confirm that Fort Worth Housing Solutions, will partner with Tarrant County Homeless Coalition to implement the Stability Voucher Program. FWHS will pair CoC-funded supportive services with Stability vouchers to provide services for households utilizing this housing resource. FWHS will work in partnership with TCHC to establish a prioritization plan and accept referrals of eligible families from the Coordinated Entry system.

FWHS is currently implementing several initiatives that will provide housing opportunities for persons/families in need of Permanent Supportive Housing, through the issuance of Project-Based Vouchers. FWHS will have approximately 115 units that will begin leasing in early 2023.

We look forward to partnering with TCHC to work towards the community goal of providing safe and stable housing.

Best Regards,

A handwritten signature in black ink that reads "Mary-Margaret Lemons".

Mary-Margaret Lemons  
President



## TARRANT COUNTY

Wayne Pollard

Director

Tarrant County Homeless Coalition  
Lance King, Executive Director  
300 South Beach St.  
Fort Worth, TX 76105

September 6, 2022

Dear Ms. King,

Tarrant County Homeless Coalition, using Authority of the City of Arlington (AHA) is committed to implementing new voucher assistance including but not limited to Stability Vouchers, for our individuals and families experiencing or at-risk of homelessness, fleeing, or attempting to flee domestic violence, dating violence, sexual assault, and stalking. These households must include a veteran family member thus one of our first Stability Vouchers will be issued to you.

This letter confirms that Tarrant County Housing Assistance Office (TCHAO)-TX431 will partner with Tarrant County Homeless Coalition (TCHC), the lead agency for TX601 Fort Worth, Arlington/Tarrant County to implement the Stability Voucher Program. TCHAO will work with TCHC to pair vouchers with CoC-funded supportive services; and work with TCHC and other stakeholders to develop a prioritization plan for a potential allocation of Stability Vouchers or a preference for general admission to the Housing Choice Voucher program through the coordinated entry process for individuals and families experiencing homelessness, at risk of homelessness, or fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking.

We look forward to partnering with you again to help families find housing and receive needed services.

Sincerely,

A handwritten signature in black ink, appearing to read "Wayne E. Pollard".

Wayne E. Pollard  
Director



September 6, 2022

Tarrant County Homeless Coalition  
Lauren King, Executive Director  
300 South Beach St.  
Fort Worth, TX 76105

Dear Ms. King,

This letter is to confirm that the Housing Authority of the City of Arlington (AHA) is committed to partnering with Tarrant County Homeless Coalition, lead agency for TX-601 Fort Worth, Arlington/Tarrant County, to implement new voucher assistance including but not limited to stability vouchers, for use by individuals and families experiencing or at-risk of homelessness; those fleeing or attempting to flee domestic violence, dating violence, sexual assault, and stalking; veterans and families that include a veteran family member that meets one of the preceding criteria.

Specifically, AHA commits to pair vouchers with CoC-funded supportive services, work with the CoC and other stakeholders to develop a prioritization plan for a potential allocation of Stability Vouchers or a preference to its Housing Choice Voucher program through coordinated entry for persons meeting these criteria.

We look forward to joining Tarrant County Homeless Coalition in our continued effort to provide quality housing for homeless individuals in the city of Arlington.

Sincerely,

A handwritten signature in black ink, appearing to read "Mindy Cochran".

Mindy Cochran  
Executive Director  
Housing Authority of the City of Arlington

## **P-3. Healthcare Leveraging Commitment**



September 2, 2022

Shirley J. Henley, Director  
U.S. Department of Housing and Urban Development  
Fort Worth Regional Office, Region VI  
Office of Community Planning and Development  
307 W. 7th Street STE 1000  
Fort Worth, TX 76102

RE: Letter of Match Commitment—CoC Tx-601 Unsheltered Homelessness

Dear Mrs. Henley:

My Health My Resources of Tarrant County (MHMR) is pleased to serve people living in homelessness through the Highway to Housing program. We will provide 25% “in-kind” match totaling \$155,287.55. This “in-kind” match will be in the form of: (1) additional behavioral health case management, therapist and physician staff time/salary, (2) medication administration, (3) skills training, (4) transportation, and (5) benefits eligibility. Additionally, MHMR will provide substance use disorder treatment services including residential detoxification, residential treatment, outpatient treatment, medication assisted treatment, individual counseling, group counseling and peer services to eligible participants.

These services will be offered to participants of the Highway to Housing program and provided by credentialed QMHPs (qualified mental health professionals), LCDCs (licensed chemical dependency counselors) and medical professionals such as, Physicians, Physician Assistants, Licensed Professional Counselors and medical assistants. Services will be offered based on need and patient choice. Services rendered will be captured in a database, compiled on a monthly costing report and provided to your department at HUD, upon request.

Sincerely,

Susan Garnett, MSW  
Chief Executive Officer

3840 Hulen St.  
Fort Worth, Texas 76107  
817-569-4300  
[www.MHMRtarrant.org](http://www.MHMRtarrant.org)

# **P-9c. Lived Experience Support Letter**

Date: September 7, 2022

To: HUD, Special Notice of Funding Opportunity (NOFO) to Address Unsheltered and Rural Homelessness Review Board

From: The TX601 Advisory Council Committee

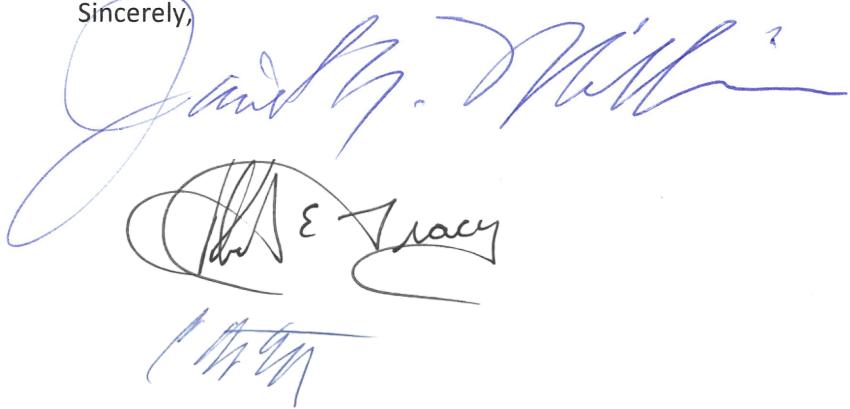
Topic: Letter of Support from individuals with Lived Experience of Homelessness for the Special Notice of Funding Opportunity (NOFO) to Address Unsheltered and Rural Homelessness

We serve on the TX601 Advisory Council Committee, which comprises individuals with lived experience with homelessness. We are writing this letter to support the TX601 Continuum of Care. We voted and agreed to support the proposed priorities for serving individuals and families experiencing homelessness with severe service needs. We believe this additional funding will create remarkable changes for the unsheltered homeless population in our Continuum of Care (CoC).

- Funding will be designated to assist families and individuals currently experiencing homelessness who are unsheltered.
- Create more focus on Permanent Supportive Housing
- Encourage community partners to consider additional supportive services along with Case Management, Coordinated Entry, and HMIS.

Please consider our pledge of support to The TX601 Continuum of Care as you determine the amount of funding you can provide for the Tarrant and Parker Counties. The collaborative applicant Tarrant County Homeless Coalition helps to collaborate and connect homeless service providers and homeless people with housing and services that help them gain independence, sustainable living options, access to healthcare options, and achieve personal goals. The Tarrant County Homeless Coalition is a valuable organization that works diligently to address the issue of homelessness in our local communities.

Sincerely,



The image shows three handwritten signatures in blue ink. The top signature is "David B. Miller". Below it is a smaller, stylized signature that appears to be "Tracy". At the bottom is another signature that looks like "TMW".

# **Plan. CoC Plan**

## **Plan for Serving Individuals and Families Experiencing Homelessness with Severe Service Needs**

### **P-1. Leveraging Housing Resources..**

#### **a. Development of new units and creation of housing opportunities.**

In 2020, TX-601 worked strategically with the local jurisdictions, service providers, HMIS data, and constituents to develop a plan to house everyone who experiences homelessness and needs a home. Based on data analysis of current housing availability, anticipated turnover, inflow that does not self-resolve, and anticipated changes in inflow based on population growth, TX-601 determined that the CoC needed an additional 1,050 units of housing per year to meet the anticipated need. The housing units needed included permanent supportive housing (PSH), rapid rehousing (RRH), housing choice voucher (HCV) or emergency housing voucher (EHV), safe haven or mental health programs for those who could not immediately safely live independently, and shallow subsidy housing for people who had current income. Of these 1,050 units, TX-601 determined that it needed 722 newly developed or acquired units, to increase diversions by 220, and to strengthen other housing interventions by 108 (non-CoC-funded transitional housing, shallow subsidies, and shared housing) to maximize both the speed for clients to find housing and client choice in housing location.

TX-601 requested funding from all the local jurisdictions to meet this goal. So far, local jurisdictions have committed over \$52 million of general American Rescue Plan Act (ARPA) general funds and HOME-ARP funds to build 478 additional supportive housing units. Two jurisdictions are still finalizing their plans for the use of ARPA and HOME-ARP, and TX-601 has requested \$31 million for 250 new supportive housing and deeply affordable units from these jurisdictions. When fully funded, this will total 728 new supportive housing and deeply affordable units for TX-601. All (100% of) housing units will be dedicated to people who are experiencing literal homelessness—including those who are unsheltered—as identified in HMIS and referred through coordinated entry. The only eligibility criteria for the units will be that the individual has documented history of homelessness in HMIS.

TX-601 anticipates that 60 units will be available between December 2022 and February 2023 through a motel conversion into permanent housing. An estimated 100 units will be available in 2023, and the rest of the units in 2024. In 2020, TX-601 was able to use CARES Act general funds from Fort Worth to develop 120 units of PSH in five months and to fill all units with people experiencing homelessness. Over half of the new residents in this housing project were people experiencing unsheltered homelessness.

#### **b. PHA Commitment**

The requested units will be sustained through project-based vouchers (115) or the upcoming stability voucher from the local housing authorities (100% of stability vouchers when issued), client rent payment for shallow subsidies (100), private funding or local jurisdiction ongoing funding, and requested rental assistance through program applicants in this NOFO (215 dedicated to people who were unsheltered). TX-601 was a leader in large housing authority implementation of Emergency Housing Vouchers, and will leverage this experience and these relationships to successfully implement project-based and stability voucher prioritization, application, and housing processes with the local public housing authorities. Please see attached agreements.

#### **c. Landlord Recruitment.**

**1. Current Strategy.** TX-601's lead applicant, Tarrant County Homeless Coalition (TCHC), hired its first landlord engagement position in 2020. All of the described activities in this section are recent activities in the last three years as requested by the NOFO. TCHC has expanded the landlord engagement department to three full-time staff with a combined 30 years of experience in property management. In **demonstrating how well this strategy works**, TCHC landlord engagement has added 116 new properties with a total of 10,488 units to the CoC since 2020. (Currently, 308 of those units are vacant or available). These units are spread across the

two CoC counties and serve people with tenant-based vouchers in TX-601. The Landlord Engagement Manager has presented for Built for Zero and the Texas Homeless Network Conference and has helped five other communities develop landlord engagement at those communities' requests.

TX-601 landlord engagement includes identifying new landlords through marketing, networking, and referrals. Landlords who sign a Memorandum of Understanding (MOU) to accept CoC or ESG vouchers are eligible for mitigation funds for any unit damage and mediation between the landlord and tenant for any disputes.

Depending on the voucher type, landlord engagement staff offer double deposits for clients with barriers to housing. Landlords are also able to contact the landlord engagement team for support if there are any client issues.

TX-601 uses the Padmission software, which is available to all TX-601 CoC and ESG agency case managers and the landlord engagement staff. Padmission can track available landlords and units that have signed a Memorandum of Understanding to accept CoC or ESG vouchers, provide a place for clients to "shop" for a unit in their desired area, and allow housing case managers to better assist clients in finding an available unit that meets the client's eligibility and needs (wheelchair accessible, income requirements, criminal record requirements, etc.). The system also allows the CoC to see a map of available units which the landlord engagement team uses to target geographic areas in the CoC for additional units that are needed. This software is very useful as TX-601 includes over 1,800 square miles and 24 different municipalities, with only one city having public transportation available. With this software, clients and case managers can identify vacant units that will accept their voucher without having to figure out transportation across the CoC to apartment search.

**Areas with difficulty finding units.** Clients in the city of Arlington had the most difficult apartment search. Arlington's zoning laws limit the number of small housing units, and it does not have public transportation. Because of this, TCHC added a full-time landlord engagement position in 2021 to identify units in Arlington.

**2. New Practices and Lessons Learned.** All landlord engagement activities in TX-601 began in 2020, including landlord engagement staff, the use of mitigation funds and MOUs, and the Padmission software to track available units and simplify client unit searches. Through these efforts, TX-601 has learned that landlords must be actively identified and recruited. Their rent payments, the safety of their properties, and the upkeep of their properties must be ensured as much as possible. TX-601 has learned that landlords like the support of an intermediary between themselves and the tenant, and landlords like that the intermediary also had property management experience. TX-601 has learned that many clients can be saved from an eviction with mitigation funding and the intervention of a landlord engagement staff.

Three priorities for TX-601 are to increase the number of people who are housed, increase the speed that clients move into housing, and minimize evictions for formerly homeless clients. To accomplish this with a limited staff, the landlord engagement team provides training to case managers on streamlining the application process, preparing all required application documents correctly the first time, being proactive to potential barriers clients might face, understanding lease language, stress-free move ins, tenancy, setting a client up for self-sufficiency, the eviction process, and how to access support from the landlord engagement team. Additionally, the landlord engagement team works with RRH case managers to support clients without an exit plan and work with their existing landlords starting in month eight of the client's assistance. Through these activities, TX-601 has learned that landlord engagement is necessary for our community, that case managers need to be trained and consistently encouraged to use available landlord engagement resources, and that case managers need ongoing and consistent technical assistance and training to work with leasing, landlords, and client transitions.

**3. Using Data.** TX-601 uses two primary sources of data for landlord engagement. The Padmission software is used to track the number of properties and the number of available units by unit size (1 bedroom, 2 bedroom, etc.). This data is used to target different sizes of units or as a foundation for new initiatives like shared

housing. For instance, there are more available two or three bedroom units in our CoC than one bedroom units. If single clients would agree to share housing, then they could access these additional units. Padmission's mapping feature will map all available units across a geography and is used to identify target areas that need additional landlord recruitment.

The second data source used by landlord engagement is local eviction data. The landlord engagement team receives the local eviction lists from the jurisdictions weekly. These lists are run through the HMIS system to identify current and prior clients who are facing eviction. This data helps TX-601 know how much evictions are tying into people becoming homeless on a macro level. Additionally, the landlord engagement staff reaches out to the case manager or individual client to connect them to eviction mitigation resources or eviction prevention funding.

## **P-2. Leveraging Healthcare Resources**

TX-601 will leverage healthcare resources by providing substance abuse treatment to all participants who choose those services in a permanent supportive housing project at no cost to HUD CoC or ESG. Substance abuse treatment will be provided by My Health My Resources of Tarrant County (MHMRTC), which is the area's largest providers of substance abuse treatment. MHMRTC has extensive trauma-informed and cultural competence training and provides evidence-based addiction services to help people recover from substance abuse disorders. MHMRTC also offers services that treat co-occurring mental health and substance abuse disorders. MHMRTC is a CoC homeless service provider and has specialized knowledge in the unique challenges and opportunities for recovery for people exiting homelessness. MHMRTC has a specialized addictions homeless outreach team and has expertise in engaging with people who are unsheltered and helping them improve their health.

In the select permanent supportive housing projects, housing eligibility will not be limited based on a behavioral health diagnosis, participation in behavioral health treatment, or any eligibility requirements of MHMRTC. Housing assistance will follow all Housing First protocols and clients will be matched to the project only through coordinated entry. Please see attached commitment.

## **P-3. CoCs Current Strategy to Identify, Shelter, and House Individuals and Families Experiencing Unsheltered Homelessness.**

**P-3a. Current Street Outreach Strategy.** 1. Coordination. TX-601 strengthened its street outreach infrastructure in 2020 to address growing numbers of people experiencing unsheltered homelessness. In 2020, the number of street outreach providers grew by 500%, and the CoC now has 52 outreach staff. In 2020, TCHC—the CoC lead applicant and coordinated entry provider—also added a Street Outreach Manager to coordinate the efforts of the 19 street outreach teams in the community. The Street Outreach Manager provides training, data monitoring, and coordination of the outreach teams to reach the whole CoC and to accomplish specific initiatives. TX-601 has a street outreach committee within the CoC that coordinates efforts to identify, shelter, and house individuals and families experiencing unsheltered homelessness.

TX-601 uses a Green River data warehouse which compiles HMIS data into user-friendly reports and also serves as the CoC's coordinated entry system to automate housing matches. The Street Outreach Manager uses the HMIS system and Green River data warehouse to evaluate outreach data from each outreach team, including outreach contact notes, assessments, coordinated entry matches, referrals, and documentation of chronic homelessness or disabilities. The Green River data warehouse includes a GIS coordinate pin that the Street Outreach Manager uses to map the outreach contacts across the CoC and ensure that the entire CoC regularly receives outreach. The Street Outreach Manager provides team-level data to the whole street outreach committee on the number of outreach contacts, assessments, critical document attainment, the number of

people they help to exit outreach and enter shelter, and the number of people that they help to exit homelessness. This data encourages healthy competition and accountability among the outreach teams.

The Street Outreach Manager coordinates an outreach team response when there are citizen complaints to the local governments about people experiencing unsheltered homelessness. While Texas law has a “ban on camping”, the street outreach teams help people experiencing unsheltered homelessness to access shelter, find a housing solution, or clean up their camp.

The Street Outreach Manager also coordinates outreach teams who refer a person experiencing homelessness to services. Community referrals for services come from local hospitals, churches, nonprofits, libraries, businesses, and community groups through a Help Line phone number, web contact form, or emails. Outreach teams then go to the location described in the referral to connect people to shelter and other homeless services. The Street Outreach Manager provides this coordination and ongoing outreach team support through a real-time Slack instant messaging channel.

These coordination efforts have led to significant successes, including the ability to conduct an unsheltered PIT count of the entire geography in 2021 with street outreach teams despite the COVID-19 pandemic.

2. Frequency. Street outreach occurs Monday to Friday from 7:00 AM to 7:00 PM each week. Outreach teams also have site-based regular locations where people experiencing homelessness can also go to receive services regularly. This method has been successful in helping outreach teams and clients to connect. For special needs, like cold or hot weather shelter or other special initiatives, outreach teams further expand and flex their hours. An example of this was the historic ice storm in North Texas in 2021 when outreach teams expanded their reach and hours to bring as many people experiencing unsheltered homelessness indoors as possible. These extraordinary efforts resulted in only two unfortunate deaths out of about 500 people experiencing unsheltered homelessness in that month.

3. Help People Exit Unsheltered Homelessness or Enter Permanent Housing. The Street Outreach Manager provides training to outreach teams on diversion and helping people to access shelter. The CoC led required trainings on diverting people out of homelessness through natural resources (family, friends) or short term assistance (rental deposits or high risk fees, shallow subsidy, rapid exit programs) in 2021 and 2022. This practice led to an additional 297 diversions in 2021 over 2020. Outreach teams are also trained in engaging people to access shelter.

When there is a coordinated entry match, outreach workers contact the client to link them to their housing case manager. If needed, the housing case manager can also access the client’s street outreach notes to know where the client was most recently or where they might receive services regularly to help get the client into housing.

The Street Outreach Manager identifies the number of exits to shelter or housing by team and provides that data monthly. This provides ongoing team accountability and the ability to track their progress over time.

A major success of street outreach coordination was two separate pushes to house people experiencing unsheltered homelessness. The first success was Casa de Esperanza, a CARES-funded hotel conversion to permanent housing, where street outreach teams engaged 70 people who were unsheltered to successfully move into this housing in a total of six weeks. The second success was when outreach teams identified 20 people who were unsheltered and helped them gain housing through the Emergency Housing Vouchers in two months. The CoC also had a new PSH project with a rural feel, Quail Trail, which has been successful in housing more people who were previously unsheltered. ***In 2021, the CoC saw a 112% increase in the number of households who were unsheltered who exited homelessness.*** The CoC has learned from these experiences that many people in TX-601 experiencing unsheltered homelessness prefer housing where their neighbors in their camp will also be (several units in one housing complex), with smaller units or a “motel feel”, or in a more natural and quieter setting. The CoC’s new

housing assessment—which replaced the VISPDAT—asks clients what their housing preferences are, including location and unit type (apartment, house, “motel feel”, “quiet or rural”). The coordinated entry team and case managers for the Unsheltered NOFO projects will be able to help clients be matched to projects or find housing in line with client’s preferences, increasing the likelihood that the “hardest to house” will accept housing.

**4. Culturally Appropriate Strategies.** People experiencing unsheltered homelessness are often those with the highest vulnerabilities to harm. The Street Outreach Manager coordinates outreach teams to reach all geographic areas regularly to ensure that people who are vulnerable receive contact and connection to services. The outreach teams have several sets of required training with the CoC. Instead of the CoC having one specific “culturally appropriate” training, the CoC has integrated culturally appropriate strategies across all of its trainings, ensuring that providers receive ongoing assistance in culturally appropriate practices. Required trainings include a Boot Camp about homeless services, a monthly General Meeting training, Street Outreach Best Practices training, Housing Assessment Tool training, and Chronic Homelessness training. Additionally, periodic best practice trainings may be developed and deployed as identified by the CoC.

**5. Evidence Based Strategies Connect to Permanent Housing.** Street outreach teams were redesigned in 2020 and 2021 to focus on connecting people to permanent housing through natural supports, creative solutions, and CoC or ESG programs. The street outreach teams use two evidence based practices: Harm Reduction and Housing First. Street outreach workers use Harm Reduction to help people experiencing homelessness to take steps to reduce their risk of harm according to the individual’s choices. Examples are providing water in the heat or blankets in the cold, encouraging people to access shelter, helping people end their homelessness through creative solutions, reducing drug use, or offering healthcare. Street outreach workers meet the client where they are and help clients take the steps to reduce their harm as clients are motivated to take them. Street outreach teams also use Housing First to encourage clients to accept housing. All CoC housing programs also use Housing First to minimize barriers to housing for people who are unsheltered.

**6. Lived Expertise.** The street outreach teams incorporate people with lived experience. Currently, there are six people with lived experience on street outreach teams. All street outreach teams seek and prioritize candidates with lived experience in their job descriptions and their hiring.

### **P-3b. Current Strategy to Provide Immediate Access to Low-Barrier Shelter and Temporary Housing for Individuals and Families Experiencing Unsheltered Homelessness.**

**1. Strategy.** Shelters are available in the two largest cities within the CoC—Fort Worth and Arlington—and outreach teams transport people to shelters if needed. Shelters and the CoC can also use Uber to get people experiencing homelessness to shelter. Among shelters, TX-601 has low-barrier shelters designed to serve everyone experiencing homelessness, women’s shelters, men’s shelters, domestic violence shelters, and family shelters. TX-601 also has a day shelter that provides access to case management, healthcare, employment services, meals, phone charging, laundry, restrooms, showers, and a refuge from the elements. Out of the eight shelters, the two largest shelters have very low barriers and serve anyone experiencing homelessness, two are targeted to domestic violence, one is targeted to human trafficking survivors, and three smaller shelters are targeted to families with young children or vulnerable adults without a criminal history. The largest shelter and a second shelter also offer non-congregate “program beds” for a nominal fee where a client has an electrical outlet to charge a phone, a designated bed in their own room, a private place to store their things, and a greater ability to “come and go” throughout the day and evening.

The shelters targeted to families with young children do not allow sex offenders or violent offenders to protect the children staying in the shelter. These rules have made these shelters a safe place that families will truly access.

TX-601 provides both hot weather and cold weather shelter expansions to serve people experiencing homelessness. Both hot weather and cold weather shelter are managed by the three ESG jurisdictions in coordination with the CoC and the emergency shelters. The hot and cold weather expansions use combinations of city buildings, churches, and motel rooms. People experiencing homelessness are transported directly to the hot or cold weather shelter so that no one gets lost.

TX-601 has two Veteran's Administration (VA) veteran transitional housing programs. These programs provide minimal barriers to veterans with eligible service discharges. The VA has an outreach team that specifically helps veterans to access these transitional housing programs and gain proof their service discharge eligibility.

People experiencing homelessness can find information about shelters by calling the Help Line phone number, on the TX-601 website, or through pocket cards of information which are distributed to libraries, churches, hospitals, and community centers. TX-601 outreach teams regularly engage people experiencing unsheltered homelessness to enter shelter and find the shelter that meets their needs. Outreach teams often provide clients transportation to shelter. The Street Outreach Manager tracks the number of people that each outreach team helps to exit unsheltered homelessness and enter shelter each month. This data is provided to each individual outreach team and to the whole CoC outreach group to foster accountability among outreach teams.

2. Performance. TX-601 has enough emergency shelter to serve everyone experiencing homelessness. In January 2022, there were 1,645 people experiencing homelessness and 1,799 shelter beds for people experiencing homelessness in the Housing Inventory Count. In the last three years, TX-601 saw an 138% increase in people exiting unsheltered homelessness to shelter.

3. New Practices. In 2020, TX-601 developed a protocol for family shelters that make it less confusing for families to access shelter. All families start at one shelter. If that shelter is full, then families are transported to the next shelter. If all three shelters are full, then the family is transported to a motel room paid by the shelter. This process has made it easier for families to navigate shelter, ensures all families will have access to a place to stay, and ensures families do not get lost or fall through the cracks when a single shelter is full. People with lived experience helped develop this protocol. From this practice, TX-601 learned the importance of helping people navigate a complex shelter system and ensure that people do not "fall through the cracks" when accessing shelter.

In 2019, TX-601 launched a recuperative care program within one of the emergency shelters. This program partners with the local public hospital. People who are experiencing homelessness that have had a health condition (e.g., recovering from surgery, cancer treatment, a recent hospitalization) can enter this program to have a smaller shared living space, a place to recover from their health challenges, meals, case management, and twice daily visits from a nurse from the local public hospital. TX-601 learned from this pilot that these services greatly improve the health and housing outcomes for clients, reduces public hospital emergency room and hospital costs, and that more recuperative care is needed in TX-601.

When shelters are full, there is a specifically vulnerable client, or clients with or at-high risk of COVID-19 complications, TX-601 uses motel rooms as non-congregate shelter. The three largest emergency shelters have contracts with the motels to quickly shelter those in need in a motel room. TX-601 used a block of motel rooms in 2020 and 2021 as shelter for those exposed to COVID-19. TX-601 also used Supportive Service for Veteran Families (SSVF) funding to house veterans experiencing homelessness in motels to protect them from the pandemic. Through these efforts, TX-601 had only two COVID-19 deaths among people experiencing homelessness in 2020 and 2021, which was examined by TX-601's Fatality Review Committee and a study from the public hospital system. In this practice, TX-601 saw the value of non-congregate shelter and expanded its use to serve people with severe vulnerabilities (other health concerns, safety concerns, etc.)

In 2022, TX-601 re-engaged with transitional housing providers who do not receive CoC funding. TX-601 worked with these providers to have them added to the coordinated entry data warehouse and for them to begin receiving matches in coordinated entry. While these agencies are not required to accept the match since they are not CoC-funded, TX-601 is hopeful that this will expand the pool and number of temporary housing available for people experiencing homelessness who want transitional housing. This also allows the CoC to serve more people experiencing homelessness without additional CoC funding, as these transitional housing programs are privately funded. TX-601 has learned from this process that some clients desire a transitional housing program because it meets their needs for additional and more intensive services to gain stability.

One gap in TX-601 shelters is a youth-specific shelter to serve youth experiencing homelessness. TX-601 received a HUD Youth Homelessness Demonstration Project (YHDP) award in 2021. Through the youth and community-led planning process, TX-601 identified a need for more youth-specific crisis transitional housing that would be a safer place for youth to gain stability and transition to permanent housing. A crisis transitional housing project was awarded by the CoC in 2022, and the project is scheduled to launch in November 2022 pending HUD approval.

### **P-3c. Provide Immediate Access to Low Barrier Permanent Housing for Individuals and Families**

**Experiencing Unsheltered Homelessness.** 1. Current Strategy. All of TX-601's CoC housing programs follow Housing First. TX-601 made this change in 2016 by eliminating funding for all housing programs that did not follow Housing First and reallocating that funding to Housing First projects. TX-601 evaluates all programs for their adherence to Housing First in annual monitoring and through data analysis of rejected matches in the coordinated entry data warehouse. In adherence to Housing First, no CoC-funded program in TX-601 requires participation in any services or is able to deny a match for a client's past rental history, drug use, criminal history<sup>1</sup>, income, or demographic.

In 2020, TX-601 redesigned the coordinated entry process with the goals of making it more client-centered, reducing the length of time homeless, and increasing the number of people housed. The goal was to reduce the total length of time to housing from 54 days to 35 days. The CoC identified that clients were stuck between referral and acceptance into a housing program for 28 days before continuing the housing process.

The primary shift in the coordinated entry redesign was to make the process more client centered. In the previous system, clients had to navigate the system on their own. In the new system, all services revolve around clients and are brought to them. For unsheltered clients, all services were brought to them by outreach teams instead of unsheltered clients needing to go to a shelter for assessment to access housing.

In this redesign, the CoC identified ways to make employees' work more efficient and rewarding. The new process includes a Primary Point of Contact who works on housing specific assigned clients. For unsheltered clients, the Primary Point of Contact is an outreach worker. The Primary Point of Contact brings all resources and services to the clients and walks them through the system step-by-step. This provided clarity for outreach teams, reduced duplicated work, and improved access for clients.

TX-601 also emphasizes rapid exit and diversion to reduce how many people are homeless. Diversion to family or friends or with one-time financial assistance is the fastest way for people in TX-601 to exit homelessness.

Street outreach teams are now housing-focused to always be engaging people experiencing unsheltered homelessness toward housing solutions, including natural supports like diversion or through a CoC voucher. Outreach teams and housing navigators help people attain all critical documents even while they are still

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<sup>1</sup> With exception for housing programs operated by a public housing authority, where the client cannot have been convicted for drug manufacturing. This exception is allowed by HUD's Housing First guidance.

experiencing homelessness so that the client is positioned for a successful housing search and housing stability when they receive a housing match.

The foundation of TX-601's strategy is adding as many housing resources to serve people with diverse needs as possible. TX-601 has greatly expanded resources to get people quickly out of homelessness, including diversion and rapid exit programs. TX-601 has added shallow subsidy programs to help people with income or employment exit homelessness. TX-601 has added project-based and sponsor-based units to increase the speed that people experience homelessness can access housing. And for people who cannot safely live independently, TX-601 has expanded a program for people experiencing homelessness with severe behavioral health disorders. These new strategies are described in "4. New Practices".

**Development of New Housing Units.** TX-601 has a system reset plan to reach functional zero by 2023. Functional zero means more people exit homelessness than enter homelessness and people exit homelessness in less than 45 days. To accomplish this, the CoC must house 1,045 additional households. The plan includes leveraging all available resources, adding additional housing units with ARPA and other funding, targeting prevention to people at greatest risk of homelessness, increasing diversion, using emergency housing vouchers and housing choice vouchers, ending the chronic rule for permanent supportive housing, adding alternative housing types for people with special needs, and ensuring that people receive the level of housing assistance and supportive services they want.

TX-601 has requested \$83 million in ARPA local fiscal recovery funds and ARPA-HOME funds to develop 728 new housing units for people experiencing literal homelessness and referred through coordinated entry. So far, the local jurisdictions have approved \$52 million to develop 478 units. One jurisdiction is still developing its plan for ARPA and ARPA-HOME funding. TX-601 plans for 60 units to be operational in 2022 with a motel conversion and 100 additional units to be completed in 2023 through renovation projects. TX-601 plans to use requested CoC and Supplemental NOFO rental assistance funding as the rental assistance and supportive services for these completed capital projects. This will allow people experiencing unsheltered homelessness to quickly access housing—without barriers from landlords—and be units modeled after the lessons learned from the Quail Trail and Esperanza programs that successfully housed many people who were unsheltered very quickly.

TX-601 has developed other projects with funding outside of the CoC. TX-601 has developed an agreement with the city of Fort Worth that all tax credit properties set aside 5% of units for PSH. This will result in an anticipated additional 100 units for PSH by 2023. The city of Fort Worth's public housing authority also received a HUD Choice Neighborhoods grant that will include an additional 50 units set aside for PSH in 2023. The local public housing authorities have also agreed to work with the CoC on future HUD releases of stability vouchers and set those aside for people experiencing literal homelessness and fleeing domestic violence.

**2. CoC Strategy Performance.** TX-601's coordinated entry redesign in 2020 reduced the length of time to housing by 29 days. While challenges in the local availability of units and vouchers have caused the length of time to housing to increase since this time, TX-601 is still better than the national average by 137 days as shown by a Tableau comparison of system performance measures across CoCs. Further, TX-601 was able to house more people experiencing unsheltered homelessness in the last two years than any time in the CoC's history with a 112% increase in the number of people who were unsheltered accessing permanent housing in one year. The CoC's Needs and Gaps Analysis for 2022 found that the CoC needed more housing units that meets the needs of people experiencing unsheltered homelessness to continue to improve system performance.

**3. Evidence for CoC Current Strategy.** TX-601 developed its strategy to help people experiencing homelessness and unsheltered homelessness based on Housing First and HUD's Coordinated Entry Guidebook. Housing First has been found to reduce barriers and end homelessness for people with the highest vulnerabilities. People who are served in Housing First projects also have better housing, social, and health outcomes as found in a literature

review by the National Alliance to End Homelessness. TX-601 also used HUD's Coordinated Entry Guidebook to identify slow downs in the coordinated entry process and followed the HUD recommendation to develop a client-centered assessment and referral process. The system has also added other promising practices shared by HUD and NAEH webinars including diversion, flexible funding, and rapid exit programs. TX-601 has implemented all HUD recommended waivers for ESG and CoC vouchers to increase access to housing.

**4. New Practices and Lessons Learned.** Starting in 2019, TX-601 began intentionally funding new and renewal projects that meet the needs of people experiencing unsheltered homelessness. TX-601 sought projects with master leasing to increase the speed that clients could access housing and reduce many of the barriers for clients with past evictions, criminal records, and no income. TX-601 also sought project-based or sponsor-based housing programs which increased the speed that people could move into housing and reduce barriers from landlords. In ongoing analysis of the speed that clients move into housing across all CoC and ESG programs, TX-601 programs with master leasing, project-based or sponsor-based rental assistance have the shortest length of time to housing among all CoC and ESG programs. TX-601 has learned that a balance of master leasing, sponsor-based, project-based, and tenant-based rental assistance is needed for the CoC. Currently, most funding is tenant-based and the CoC continues to seek master leasing, sponsor-based, or project-based programs to better balance our CoC's options for clients. Recommended programs for funding in this Special NOFO are a mix of project-based/sponsor-based/master-leased and tenant-based projects, meeting the needs for quick access to housing and client choice.

The CoC has also intentionally funded new programs that meet the described preferences of people experiencing homelessness and outreach teams. Through surveys and advisory committees, TX-601 learned that many people experiencing unsheltered homelessness will occasionally stay in a motel and also like to remain with the people in their camp or community. Some people experiencing unsheltered homelessness also like to be in more rural landscapes. Some people experiencing unsheltered homelessness wanted access to on-site services. In 2019 and 2020, TX-601 developed new projects based on these preferences. The Quail Trail project is in a more rural landscape—yet still on the largest city's bus line. The Casa de Esperanza project is a motel conversion. In both projects, the units are smaller than traditional apartments and have a feel of a nice motel. These projects have on-site case management and other services available to clients who want to participate. Both projects can allow multiple members of a camp to move to the property together so they can maintain their community. Both projects have housed a much higher proportion of people experiencing unsheltered homelessness accepting this housing, with over half of clients in these projects being formerly unsheltered. Recommended programs for funding in this Special NOFO will help clients find housing in line with their preferences from the new TX-601 housing assessment.

Twenty-one percent (21%) of people experiencing unsheltered homelessness in TX-601 have a severe behavioral health disorder or disability that prevents them from safely living independently in an apartment. Texas is continually ranked as one of the states with the lowest resources for people with severe mental illnesses, and long-term mental health programs rarely have an opening. Further, the TX-601 safe haven PSH program of 20 beds was always full and there was no place for new people who could not yet live independently. In 2021, TX-601 added 35 beds to provide a safe place for people to recover from their behavioral health disorders before moving to individual housing. TX-601 was able to expand this program with state funds targeted to people with severe mental illnesses. TX-601 is also seeking group homes and shared housing for people who need support but can maintain safety in a group environment. From this expansion, TX-601 has learned that the CoC needs more resources for people experiencing homelessness with severe mental illnesses. A recommended program for funding in this Special NOFO targets specialized on-site optional services for people with severe mental illnesses.

In 2021, TX-601 used Emergency Housing Vouchers (EHV) to move people on from PSH who no longer needed or wanted case management. In this process, TX-601 moved 199 clients from PSH to an EHV and

opened up those PSH units to people experiencing homelessness who needed PSH. TX-601 accomplished this move on in only three months through a concerted effort with three public housing authorities, shelters, outreach teams, and PSH programs. From this process, the CoC learned that move on is a vital tool to expand access to PSH and that the community could make great accomplishments in housing people through concerted efforts led by the CoC.

In 2022, TX-601 changed its housing assessment and prioritization for housing from the VISPDAT, which may have unintentionally decreased equity in housing. Further, the VISPDAT did not give case managers or the CoC any information of what kind of housing the client needed or would accept or even if the client needed rapid rehousing or permanent supportive housing. TX-601 developed a web-based housing assessment that focuses on what kind of housing the client needs and wants and any barriers or opportunities the client has for housing. This housing assessment tool is integrated into the HMIS and coordinated entry data warehouse and allows the coordinated entry team to make matches based on the combination of the client's answers in the assessment and the housing program's characteristics. Many people experiencing unsheltered homelessness would never agree to complete the VISPDAT, so they were previously unmatched to housing. Further, the CoC adjusted its prioritization within each sub-population from the VISPDAT score to the length of time the person experienced homelessness. 63% of people experiencing unsheltered homelessness in TX-601 have a length of time homeless greater than one year. These changes were designed to level the housing opportunities for people who were unsheltered and increase housing matches for people who are unsheltered. Since implementation in February 2022, ***there has been a 33% increase in the number of people who were previously unsheltered exited to permanent housing.*** TX-601 has learned that these changes may help reduce the area's unsheltered population. TX-601 is continuing to monitor the progress of these changes and plans to make adjustments if needed in 2023.

#### **P-4. Updating the CoCs Strategy to Identify, Shelter, and House Individuals Experiencing Unsheltered Homelessness with Data and Performance.**

TX-601 uses the Green River system as a reporting platform for HMIS and a system for making live housing matches in Coordinated Entry. Many of the system's most important metrics are updated monthly on the CoC's data dashboard on the website. The Green River system is able to provide an estimate of the number of people and number of households experiencing homelessness per month through the shelter HMIS records and a count of all outreach team unduplicated contacts for that month. TX-601 uses these monthly "point-in-time" estimates to continually monitor the number of people experiencing unsheltered and sheltered homelessness.

TCHC is the HMIS and Coordinated Entry provider for TX-601. TCHC has a Data Analyst who analyzes data monthly for the CoC's goal of reaching functional zero by 2023.

**1. Street Outreach.** Street outreach staff directly input data into the Green River data warehouse for HMIS and coordinated entry. From this data, the Street Outreach Manager reviews the number of outreach contacts, number of people moving to shelter, and number of people moving into housing by outreach team. This data is shared with individual outreach teams and with the entire CoC to increase accountability, determine challenges in services, and drive system improvements.

Green River allows outreach teams to use GIS coordinates to document location for client contacts. From this data, the Street Outreach Manager can create maps to ensure that the whole CoC receives regular street outreach. Street outreach staff and housing case managers have the same access to client data about housing matches in real time in Green River. They can use Green River to communicate about clients, store client critical documents, and find clients to engage them in services.

**New Partners.** Outreach teams work with the local public hospital, business owners, and a specialized hybrid unit of police-fire departments to reduce emergency call costs for people experiencing homelessness. These

entities help outreach teams to document clients' histories of homelessness or chronicity and to provide disability verification (from the public hospital). Outreach teams upload and store these documents in Green River so that they are not lost and so that all staff working with the client has access to the documents.

**2. Shelter.** TCHC reviews the shelter occupancy data in the Green River HMIS data warehouse daily. If occupancy is high, then TCHC also reviews the data on estimated number of people experiencing homelessness from the monthly "point-in-time" count to evaluate if there are enough shelter beds to serve everyone. If there is not enough shelter beds to serve everyone, then TX-601 activates its overflow shelters and sends text alerts to all CoC contacts to implement overflow shelter protocols.

TCHC also reviews the shelter occupancy for sub-populations, including families, daily. When youth crisis transitional housing is implemented from YHDP, this program's occupancy will also be evaluated daily. This allows the CoC to plan interventions to ensure that vulnerable sub-populations always have access to shelter.

TX-601 is not requesting any funding related to shelter in this NOFO.

**3. Permanent Housing.** In 2021, TX-601 set performance improvement priorities for housing program occupancy and the length of time for each household to move into a housing program. These goals were directly related to the CoC's goal to reach functional zero by ensuring that all housing resources were fully utilized and that clients quickly outflow from homelessness into housing once housing is available. TCHC provides data on each ESG and CoC program's performance in moving people into permanent housing monthly. Specifically, this report includes each program's occupancy and the average length of time for a household to move into housing that month. This report is sent to the entire CoC, which increases accountability, shared learning, and friendly competition to improve performance. Additionally, TCHC evaluates occupancy and average length of time to move into housing for the whole system, by program type (PSH, RRH, or other), and by funder type (ESG, CoC, or other). With requested planning and HMIS funding, TCHC will add an evaluation of occupancy and length of time by client type (sheltered or unsheltered).

In 2022, TCHC met with the top-performing programs for occupancy and the shortest length of time to housing. In this review, TCHC identified best practices that these top performing programs used to have the greatest success. Then, TCHC met with the lowest performing programs for occupancy and the longest length of time to housing. TCHC is providing technical assistance to the lowest performing programs to improve their occupancy and help them to house people more quickly.

Both occupancy and length of time to housing are metrics tracked in the CoC competition scorecard for renewal projects. TCHC provides scorecards to all programs quarterly so they can have data for continuous quality improvement.

To expand permanent housing, TX-601 will continue to use data on the number of people entering homelessness, exiting homelessness, and the length of time for them to exit homelessness to estimate the number of people that will be experiencing homelessness next year. This data is reviewed quarterly. The CoC combines this data model with the occupancy data for CoC and ESG programs to advocate for additional permanent housing resources with the local jurisdictions and public housing authorities.

## **P-5. Identify and Prioritize Households Experiencing or with Histories of Unsheltered Homelessness.**

**Prioritize Households Experiencing Unsheltered Homelessness.** 1. Strategy. The CoC aims to reduce unsheltered homelessness by targeting the requested assistance to people experiencing unsheltered homelessness, leveraging ARPA funding for capital projects to pair NOFO-requested rental and supportive services with, and developing housing programs that reduce barriers to housing for the target population.

TX-601 has redesigned its coordinated entry system to provide more equitable access to housing for people experiencing unsheltered homelessness. The CoC ended the use of the VISPDAT as a housing assessment, which many people who were unsheltered would not complete. Instead, the CoC has begun matching people to housing opportunities in the order of their length of time homeless by sub-population. For example, a housing program that serves veterans would be matched with the veteran with the longest history of homelessness. A housing program that served all people experiencing homelessness would be matched with the person with the longest history of homelessness in the system. In TX-601, people experiencing unsheltered homelessness have a 36% longer average number of days homeless and so this change will ensure they are prioritized for housing. Further, the CoC does not require people to have completed any form of housing assessment to be matched to housing in coordinated entry. This will further reduce barriers to housing for people who are unsheltered.

The projects requested in this NOFO will serve only people experiencing unsheltered homelessness. Many units will be sponsor-based or project-based to reduce client barriers to accessing housing.

2. Eligibility and Coordinated Entry. Eligibility for all projects under this Special NOFO will be restricted to people experiencing unsheltered homelessness in TX-601. TX-601 identifies people experiencing unsheltered homelessness through outreach contact notes in the Green River data warehouse for HMIS.

CE. Green River automatically matches clients to available housing vouchers by eligibility and prioritized by the length of time clients have been homeless. People experiencing unsheltered homelessness will be matched to Special NOFO housing resources even if they have not completed any form of housing assessment or other paperwork prior to the match. If there is a client whose vulnerabilities require them to have immediate housing priority, the CoC has developed an over-ride process where outreach teams can request that a person be matched to housing immediately instead of within the normal coordinated entry process. A special committee of the CoC reviews these requests.

3. Outreach Connects People to Housing. All outreach teams have been converted to housing-focused outreach teams that must document clients in HMIS so that clients can receive a coordinated entry match. Outreach staff are the Primary Point of Contact for clients to bring the coordinated entry process to clients in the field. To increase access to PSH for people experiencing unsheltered homelessness, the CoC has expanded outreach team staff to document chronicity and expanded outreach team training to work with other entities (churches, businesses, libraries, fire departments, hospitals, etc.) to document chronicity. When clients have any type of housing match, the outreach team uses the location coordinates in Green River to find where the client most recently was to notify them of the housing match and connect them to the housing case manager. Outreach teams and housing case managers participate in monthly case conferencing meetings to locate and coordinate services for people experiencing unsheltered homelessness with housing matches.

4. Access to Housing and Supportive Services. The primary barriers to housing and supportive service access in TX-601 have been: limited availability of housing, landlords who accept clients, inability to find unsheltered clients for follow up, critical documents, COVID-19 and healthcare, transportation, navigation, and benefits.

TX-601's plan to add additional housing units with ARPA funding, tax credit properties, housing authority vouchers, and requested funding in this NOFO will increase housing units for people experiencing unsheltered homelessness. TX-601 has recommended project-based, sponsor-based, and master leasing projects for Special NOFO funding and added landlord engagement services to reduce landlord barriers to housing for people experiencing unsheltered homelessness. Project-based, sponsor-based, and master leasing projects have greatly increased our CoC's ability to house people experiencing unsheltered homelessness especially amongst the "hardest to house" clients. Clients can quickly move into these properties with fewer actions required for clients to take.

To find clients for follow up appointments, TX-601 added a client location pin to the HMIS database which allows CoC providers to map a client's last known location.

To increase access to critical documents, TX-601 worked with the social security office to provide critical document services in the CoC's day shelter. The Department for Motor Vehicles also sets aside appointments for people experiencing homelessness to get a photo ID, and the CoC's housing programs have convinced many landlords to accept a CoC-provided scan card with a photo as a photo ID. The CoC exercised all available waivers since 2020 to reduce the critical document burden for people experiencing unsheltered homelessness.

For many years, the CoC has had a behavioral health outreach team. The CoC added two mobile healthcare outreach teams in 2018; one is provided by the public hospital, and another is led by fire fighters and emergency medical technicians. These mobile medical services help people experiencing unsheltered homelessness receive basic healthcare. Additionally, these teams led both mobile and fixed COVID-19 vaccination clinics for people experiencing unsheltered homelessness.

In 2021, the CoC tripled the number of housing navigators that serve the system. Housing navigators help clients access any service that could help them end their homelessness, including critical documents, transportation, and healthcare. Navigators also help clients to navigate the complete housing process. Navigators have been the CoC's leaders in diverting people out of homelessness and helping them to connect with family or friends or finding another creative solution to end their homelessness.

In 2021, the CoC added two SOAR-certified benefits specialists to help people experiencing homelessness or who are recently housed to obtain benefits including SSI/SSDI, social security, veteran's benefits, Medicare, Medicaid, TANF, and food stamps. These benefits help people experiencing unsheltered homelessness end homelessness on their own or have greater stability when they obtain housing.

## **P-6. Involving Individuals with Lived Experience of Homelessness in Decision Making**

1. Outreach for Working Group. TX-601 recruits people with lived experience to serve on the CoC Board through marketing and advertising in social media, shelters, housing programs, street outreach teams, and agency referrals. In the last year, TX-601 has recruited eighteen people with lived experience as voting members in the CoC Board and Committees through these methods.

2. Integration into CoC. TX-601 includes two people with lived experience as voting members on the CoC Executive Board and additional people with lived experience are voting members on each committee of the CoC Board. All policies for the CoC are approved by a committee and the CoC Executive Board—both of which include people with lived experience. People with lived experience have the ability to present, speak, and vote on issues before the CoC Board and any committee and to bring issues before the CoC Board and any committee.

TX-601 includes two committees—an adult Advisory Council and a Youth Action Board—made completely of 18 individuals with lived experience to contribute to the decision making. Among these two committees, 83% of members had experienced unsheltered homelessness for some period of time. While these entities have been in place for more than a decade, TX-601 grew consumer input and decision making through the Youth Homelessness Demonstration Project. The Youth Action Board led a coordinated community plan to address youth homelessness. Despite the challenges of COVID-19, TX-601 was the first community to submit its coordinated community plan to HUD and it was approved without any requested changes. The Youth Action Board also was the first and last voice and approval authority of projects that requested YHDP funding. TX-601 leveraged this experience into the CoC competition, increasing the number of people with lived experience on the Ranking Committee, having the Advisory Council review and approve the application scoring criteria, and providing regular updates to the Advisory Council and Youth Action Board for the competition. Further, both the Youth Action Board and Advisory Council review system-wide scorecards of the CoC's performance quarterly and are able to review individual program scorecards. *All strategic and CoC-wide plans are approved by both the CoC Board and the Advisory Council by majority vote.*

For this Plan to Reduce Unsheltered Homelessness, TX-601 sought the feedback of people with lived experience on the CoC Board, Advisory Council, and Youth Action Board by survey and virtual focus groups. People with lived experience were compensated for providing their expertise. Surveys and focus groups were a quick way to gather the needed input while being respectful of participants' time and schedules. People with lived experience reviewed, amended, and approved this Plan, the local RFP, the local scoring criteria, and applications for funding. People with lived experience served on the Ranking Committee for the NOFO. People with lived experience on the CoC Board Executive Committee participated in reviewing, discussing, and voting on the CoC's funding recommendations. Please find the attached letter from the Advisory Council.

**3. CoC Projects.** The CoC encourages partner agencies to involve individuals with lived experience of sheltered and unsheltered homelessness within their agency decision making process. The CoC estimates that all partner agencies accomplish this either through lived experience on their Board of Directors or a Board Committee or by hiring individuals with lived experience in their programs.

## **P-7. Supporting Underserved Communities and Supporting Equitable Community Development**

**1. Strategy to Identify Underserved.** TX-601 completes an annual racial equity analysis as part of the annual needs and gaps assessment. The assessment includes both qualitative data from focus groups and surveys and quantitative data from HMIS. Focus groups and surveys focus on people with lived experience of sheltered and unsheltered homelessness. Service providers also complete a survey of their perceived needs and gaps in the system. All surveys and focus groups ask questions relating to equity. Quantitative data includes reviewing all HUD system performance measures as a whole system and then sub-divided by race, ethnicity, and sub-population (veteran, family, youth, and unsheltered). The CoC identified that the most important metrics for this year's analysis of 2021 data were moves into housing, length of time to housing, and people who positively exit or remain in permanent housing. This decision was based on the CoC's strategic goal to reach functional zero.

The analysis showed that people of color were over-represented in homelessness in TX-601. Additionally, people of color were more likely to move into housing (44% people of color who attained permanent housing versus 31% of white people), have shorter length of time to get into housing (64 days to housing for people of color versus 73 days to housing for white people), and have similar rates of positive exits or remaining in permanent housing (94% for people of color in PH vs. 95% for white people in PH; 50% for people of color in ES/SH/TH/RRH<sup>2</sup> versus 44% for white people in ES/SH/TH/RRH).

A further review of this data found that the people with the worst outcomes for moves into permanent housing and length of time to housing were people that were previously unsheltered. Only 17% of people who were unsheltered attained permanent housing compared to 33% of people who were sheltered. Further, the length of time to housing for people who were unsheltered was 19% longer. For this reason, TX-601 has identified people experiencing unsheltered homelessness as this community's most underserved population.

**2. How Underserved Interact with System.** In TX-601, 58% of people that are unsheltered are white, and 42% are people of color. (This mirrors the geographic area demographics where 58% of the total population is white and 42% of the total population are people of color). The average age of a person experiencing unsheltered homelessness is 44, and 39% identify as female and 61% identify as male. TX-601 uses HUD HMIS standards for gender and sexual orientation but does not require these answers because it may create a barrier to housing for clients who refuse to answer. No unsheltered clients in this survey reported identifying as transgender.

People who are unsheltered are served exclusively through the day shelter, street outreach, and housing navigation teams. TX-601 grew these teams in 2020 and 2021 to improve housing outcomes for people who

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<sup>2</sup> Permanent Housing (PH). Emergency Shelter (ES), Safe Haven (SH), Transitional Housing (TH), Rapid Rehousing (RRH)

were experiencing unsheltered homelessness. TX-601 also redesigned the coordinated entry systems in 2020 and 2022 to better serve people who were unsheltered by bringing coordinated entry services to clients (instead of requiring clients to come to a shelter to access services) and by redesigning prioritization to increase access to housing for people who were unsheltered. TX-601 can engage with groups of people experiencing unsheltered homelessness through the day shelter, and has used that location to host health, benefits, and housing events.

TX-601 has engaged people experiencing unsheltered homelessness to determine their needs and priorities through targeted surveys or focus groups and street outreach surveys. Through these experiences, TX-601 has learned that many people experiencing unsheltered homelessness have additional barriers to traditional tenant-based apartment housing, many of them want to live near where they are currently sleeping, many of them want to live in a motel or motel-like unit, many of them want to maintain closeness with their friends and community, many of them have pets, and many of them want to live in quieter or more rural areas.

**3. Strategy for Underserved.** TX-601's strategy for people experiencing unsheltered homelessness is to increase housing units dedicated to these clients. TX-601 will use ARPA funding to develop housing units for people experiencing homelessness. Requested funding from this Special NOFO will be dedicated providing rental assistance and supportive services for these units to serve only people experiencing unsheltered homelessness.

This strategy aligns with Housing First. With increased housing units, especially those that are master-leased, project-based, or sponsor-based, clients can have quick access to move into housing. Clients have fewer transportation, technology, and other barriers to apartment searching and apartment applications. Clients are also guaranteed approval for the housing unit. TX-601 has also had great success with quickly filling two project-based housing programs with people experiencing unsheltered homelessness in less than six weeks. Project-based units are able to offer on-site case management, benefits assistance, behavioral health, and supportive services to clients who want to participate, improving clients' overall wellbeing and reducing their risk of returning to homelessness.

TX-601 is recommending housing programs that will address the preferences of people experiencing unsheltered homelessness, including geographic proximity to concentrations of unsheltered homelessness now so that clients can maintain their community, pets being allowed, smaller motel-like units, and units that are in more quiet or scenic locations.

TX-601 has grown outreach teams by 500% and housing navigators by 300% to provide more access and engagement for people experiencing unsheltered homelessness. These teams have been calibrated to be housing-focused and to use the location, documentation, and coordinated entry tools of the Green River data warehouse to make their work more effective and efficient.

TX-601 has increased equitable access to housing matches by eliminating the need for a VISPDAT or housing assessment for someone to be matched in coordinated entry, since most people experiencing unsheltered homelessness did not want to complete the assessment. TX-601 changed the prioritization to be based on the person's length of homeless history which will allow more people who are unsheltered with the longest homelessness history to receive housing matches first.

Together, these interventions will ensure that: 1) There are more units to house people experiencing unsheltered homelessness. 2) Clients are matched to the types of housing that they desire and will accept. 3) People experiencing unsheltered homelessness will have better priority to receive a housing match and better access to the coordinated entry system. 4) There are sufficient staff to help clients connect to services, and that there are sufficient supportive services to maintain people in their permanent housing.