

# Continuum of Care (CoC) Board of Directors Meeting

## Fort Worth/ Arlington/ Tarrant County (TX-601)

September 12, 2022  
Virtual via Zoom

I) <b>Call to Order</b>	Montgomery, Chair
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II) <b>Reports and Discussion</b>	
A) Executive Director Report (220912-285)	King, Lauren
B) ARPA Capital ask progress	
C) Affordable housing report (220912-286)	Perez, Tara
D) Standing Committees	
1) CoC Board Executive Committee (no report)	--
2) Allocations Committee (220912-287)	Williams
3) CoC Governance Committee (220912-288)	Owen
4) HMIS Governance Committee (220912-289)	Hogg
5) Housing Committee (no report)	--
6) Improvement, Coordination, and Training Committee (220912-290)	Browne
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III) <b>Board Action Items</b>	Montgomery
A) Approval of CoC Board Meeting Minutes from July 25, 2022 (220912-291)	
B) Approval of recommended funding allocations for the FY22 CoC Competition (220912-292)	
C) Approval of recommended funding allocations for the HUD Special NOFO to Address Unsheltered Homelessness (220912-293)	
D) Approval of Governance Committee recommendation to fill Business Representative vacancy (220912-294)	
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IV) <b>Request for Future Agenda Items</b>	Montgomery
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V) <b>Public Comment</b> (Remarks will be limited to 3 minutes. Time may be extended at the discretion of the Chair.)	Montgomery
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VI) <b>Adjournment</b>	Montgomery

*CoC Board Membership will meet November 28<sup>th</sup> @ 1:00pm IN PERSON*

*The Fort Worth/ Arlington/ Tarrant County Continuum of Care (also known by its HUD designation, "TX-601") serves as the planning and coordinating body for the efforts to prevent and end homelessness in Tarrant and Parker Counties. Meetings may be recorded. General Membership and Continuum of Care (CoC) Board meetings are open to the public. CoC Board Members are selected annually in accordance with the CoC Charter and after a public call for nominations. The Tarrant County Homeless Coalition (TCHC) serves as the Lead Agency, Collaborative Applicant, and HMIS Administrator for TX-601. More information is available at [www.AHomeWithHope.org](http://www.AHomeWithHope.org).*

# Executive Director Report

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CoC Board Meeting  
September 12, 2022

# System Overview

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- 2022 System Challenge: house 2200 in 2022
  - Housed 1084 through July
  - Improved occupancy: 91%
  - Number of vouchers matched has decreased
- Significant increase in families experiencing homelessness
- Housing focused case management series
  - Leading to case management standards
- Working on single site model- what works best for our community
- Partner reports and accountability

# Community Updates

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- Unsheltered homelessness and camping continued concern among citizens
- Fort Worth HOPE Team expanding
- Support for housing in development
- Mayor's Council cluster meetings- October

# Funding Updates

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- Special NOFO projects to start 5/1/23
- YHDP projects expected to come online in October (\$2M)
- Housing Stability Vouchers- Housing Authorities
- ARPA for housing development
  - Fort Worth
    - Fort Worth has awarded \$12M to 3 PSH projects
    - \$8M for additional PSH in competitive process now
    - \$8M being considered for deeply affordable
  - Tarrant County
    - Commissioners Court approved planned use of \$32.5M
    - RFP in development now
  - Arlington
    - No commitment as of board meeting date

# Dates to Know

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- HUD NOFO due: September 30
- Special NOFO due: October 20 (we'll be early)
- Case Manager of the Year Nominations open: Week of September 26
- CoC Board Meeting (IN PERSON): Monday, November 28
- Annual Appreciation Lunch: Thursday, December 1 @ 11:30
- Homeless Memorial: Wednesday, December 21
- 2023 PIT Count: Thursday, January 26, 2023

## September 2022 Allocations Committee Report

### Schedule

As needed, according to funding opportunities

<i>Last</i>	<i>Next</i>
September 7, 2022 In person	TBD

### Report

The Allocations Committee met on Wednesday, September 7 to review and rank applications for both the regular CoC NOFO and the HUD Special NOFO to Address Unsheltered Homelessness.

#### Regular NOFO:

This year CoCs across the US were only eligible for 95% of the annual renewal demand. However, the amount we were allocated for bonus funds was equal to the amount needed to keep all renewing projects whole. The Committee ranked projects so that no existing projects were reduced, but two projects do fall into tier two. Projects submitted late were ranked lowest among all projects. No new projects were recommended for funding.

#### Special NOFO:

All applicants were recommended for funding, with the committee putting contingencies on a few projects. All applicants that had contingencies agreed to make changes. Additionally, all funding was not requested so the Allocations Committee asked Homeless Coalition staff to inquire with projects about taking additional funding. Tarrant County, MHMR, Hearts Full of Love, and the Homeless Coalition all agreed to take additional funding. This will allow us to capture all money available to our community.

### Key Takeaways

The Committee reviewed and ranked two NOFOs and has recommended projects for funding.

### Recommendations to CoC Board

The Allocations Committee recommends the board approve funding recommendations as presented.

## September 2022 Governance Committee Report

### Schedule

Quarterly, first Thursday 8:30 AM to 10:00 AM

<i>Last</i>	<i>Next</i>
August 12, 2022 Virtual	Late October

### Report

The Governance Committee met in August and will hold a special meeting before the end of October.

The Committee discussed board transitions at the end of 2022.

- Business Rep (to complete Eddie Broussard’s term through 2024):
  - Jonathan Cranz presented to board as candidate to fill remainder of term. Jonathan is an attorney working in public finance with Kelly Hart. He is very interested and eager to get involved.
- Faith based rep:
  - Robyn Michaelove is eligible to serve another term but is also open to bringing another faith leader onto the board.
- Foundation rep:
  - Elizabeth Brands is eligible to serve another term
  - Lauren to speak with her regarding Morris board service
  - North Texas Community Foundation would be another good option for funder seat
- Affordable housing rep; need two- one for membership, one for Leadership
  - Matt Vruggnick (Ojala) is eligible to serve another term
  - Andy Williams (Rehab Warriors)
  - James Walker (Alpha Realty group)
  - Kenny Mosley (Columbia/Renaissance Heights)
- Leadership Council also needs to appoint another nonprofit rep
  - This appointment will replace Beckie Wach (Salvation Army); her term is expiring and she is leaving Salvation Army
- Committee also discussed officers and 2023 slate to be presented to full board in November

After meeting with Jonathan Cranz, the Committee voted to nominate him to fill the Business Representative seat and complete the current term Eddie Broussard vacated.

### Key Takeaways

Strategic discussions had regarding people to bring on to the board.

Jonathan Cranz recommended as board member to fill Business Representative seat.

### Recommendations to CoC Board

The Governance Committee recommends Jonathan Cranz to Business Representative seat through 2024.



## September 2022 HMIS Committee Report

### Schedule

First month of quarter, second Tuesday at noon

<i>Last</i>	<i>Next</i>
July 19, 2022 Virtual	October 18, 2022

### Report

The HMIS Committee did not meet in August.

The HMIS Committee will have significant responsibilities over the next year. The Homeless Coalition, on behalf of the Continuum of Care, has been in a five year contract with Social Solutions to provide ETO as our HMIS provider. All federal grantees are required to use HMIS for data entry and reporting.

In May 2023, our community will enter into our last year of the contract with HMIS. The cost for HMIS has increased significantly over the past five years, with a minimum 5% increase yearly. From year three to four, our contract increased by 16% due to an increase in users. This cost has not been passed onto partners and there has only been one increase in user fees in the past five years.

Next June the Homeless Coalition will issue an RFP for HMIS services; the CoC Board will be asked to approve this process at the May 2023 meeting. The HMIS Committee needs additional members who have both direct user experience, program management experience, reporting experience and data management experience. If there are CoC board members who have this experience or have team members who would be a good addition to the committee, please let Homeless Coalition staff know. We also need a board member to chair the committee.

If through the RFP process a different vendor is chosen to provide HMIS services, it will be a significant undertaking for the CoC. The HMIS Committee will provide the board with a timeline and steps required in the January 2023 meeting.

### Key Takeaways

The CoC will be required to issue an RFP for HMIS services next year.

### Recommendations to CoC Board

None at this time.

## August 2022 ICT Committee Report

### Schedule

#### Meeting Occurrence & Time

<i>Last</i>	<i>Next</i>
Date 8/15/22 In Person	Date 9/19/22 In Person

### Report

The ICT Committee did not meet in July. Starting in September the committee will meet the second Monday of the month.

1. ICT dashboard was presented (attached)
2. Ash Campbell provided an update on both NOFOs. The Homeless Coalition appreciates partners understanding as they worked through a number of requirements for the NOFO without guidance from HUD. Due to the shortened timeline, our community had to get moving to meet all requirements. HUD shortened the regular NOFO timeline from 90 days to 60 days this year.
3. HAT Pilot Program
  - The Homeless Coalition proposed doing a small pilot to ensure the new housing assessment is doing what we hoped it would do. Initially this was proposed with families, but the committee asked that staff come back with more information so they could have a better picture of the impact this pilot might have on housing assignments.
  - Ultimately, we want to make sure people are getting assigned to the most suitable housing and not just the housing we have available. This must be balanced with the lack of housing available right now.
4. Housing Focused Case Management series
  - Launched in August; trainings provided twice per week to accommodate schedules
  - Good attendance and great feedback from staff
  - Gotten insights on additional training needed; confirmation that most partner agencies rely on the Homeless Coalition for training
  - Series goes through November and then will phase into training throughout the year
5. Program Managers have started to meet on a monthly basis; first for training on systems then for program support. This was an area identified for improvement by the Homeless Coalition.
6. Katie shared the public dashboard report; partners have the link and can access the report when needed.

### Recommendations to CoC Board

None at this time

# Continuum of Care (CoC) Board of Directors Meeting

## Fort Worth/ Arlington/ Tarrant County (TX-601)

July 25, 2022  
Virtual via Zoom

### I) Call to Order

Montgomery, Chair

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### II) Reports and Discussion

#### A) Executive Director Report (220725-280)

King, Lauren

##### System Overview

- 2022 System Challenge: house 2200 in 2022
  - Housed 869 through June
  - Improved occupancy: 90%
  - Continue to have 100 to 200 households looking for housing
- Significant increase in families experiencing homelessness
- Looking at data trends: 2019 to present
- Launching housing-focused case management series
- Working on single site model
- HUD Special NOFO released to address unsheltered homelessness and those with severe needs

##### Funding Updates

- HUD CoC NOFO expected to be released soon
- YHDP projects submitted to HUD in June
  - Projects expected to start in October
- Continued work on ARPA capital request from municipalities

#### B) ARPA Capital ask progress (220725-281)

- Included in meeting materials
- Total investment ask of \$90.4 million dollars to create 722 units of housing
- This is to support three types of housing. Permanent Supportive Housing, Supportive Housing, and Deeply Affordable Housing.
- 42.4M from Tarrant County, 39.75M from Fort Worth, and 8.15M from Arlington. This is the need we have calculated and will be asking for.
- Lauren will be presenting these recommendations at Commissioner's Court on August 9<sup>th</sup>.

#### C) Affordable housing report

- Delay until September meeting

Perez, Tara

#### D) Special NOFO Plan to Address Unsheltered Homelessness (220725-282)

- Presentation will be recorded and sent to the board.

Campbell, Ash

#### E) Standing Committees

- 1) CoC Board Executive Committee (no report)
- 2) Allocations Committee (no report)
- 3) CoC Governance Committee (no report)
- 4) HMIS Governance Committee (no report)
- 5) Housing Committee (no report)
- 6) Improvement, Coordination, and Training Committee (220725-283)

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King, Lauren

# Continuum of Care (CoC) Board of Directors Meeting

## Fort Worth/ Arlington/ Tarrant County (TX-601)

- Working on developing Case Management standards and training. This will launch in August.
- Looking at how can we help clients that require a lot of assistance with the transition from homelessness to housed.
- Creating training for middle management and program management.
- Working on Public Dashboard for Occupancy
- No recommendations to the Board.

<b>III) Board Action Items</b>	Montgomery
A) Approval of CoC Board Meeting Minutes from May 23, 2022 (220725-284) <ul style="list-style-type: none"> <li>• Will approve during September’s meeting</li> </ul>	
B) Approval of NOFO Plan to Address Unsheltered Homelessness <ul style="list-style-type: none"> <li>• Presentation will be sent to the Board to view, and voting will be done electronically.</li> </ul>	
<b>IV) Request for Future Agenda Items</b>	Montgomery
<ul style="list-style-type: none"> <li>• Affordable Housing Report</li> <li>• Lauren will Report on ARPA Capital Ask</li> </ul>	
<b>V) Public Comment</b> (Remarks will be limited to 3 minutes. Time may be extended at the discretion of the Chair.)	Montgomery
<b>VI) Adjournment</b>	Montgomery

*CoC Board Membership will meet September 26<sup>th</sup> @ 1:00pm*

*The Fort Worth/ Arlington/ Tarrant County Continuum of Care (also known by its HUD designation, “TX-601”) serves as the planning and coordinating body for the efforts to prevent and end homelessness in Tarrant and Parker Counties. Meetings may be recorded. General Membership and Continuum of Care (CoC) Board meetings are open to the public. CoC Board Members are selected annually in accordance with the CoC Charter and after a public call for nominations. The Tarrant County Homeless Coalition (TCHC) serves as the Lead Agency, Collaborative Applicant, and HMIS Administrator for TX-601. More information is available at [www.AHomeWithHope.org](http://www.AHomeWithHope.org).*

*Attendees: Steve Montgomery, Laurie Bianco, Artie Williams, Beckie Wach, Joy Parker, Tara Perez, Jyme Gordy, Amy Ladd, Bill Coppola, Leah King, Don Shisler, Chelsea Griffith, Marc Thompson*

*TCHC Staff: Lauren King, Ash Campbell, Nathan Crites-Herren, Katie Welch, Debra Johnson*

**FY2022 CoC Annual NOFO: Ranking Workgroup Funding Decisions**

**Tier 1**

Agency	Program	Housing Type	Project Type	FY22 Total Performance Score	Requested Amount	Ranking Workgroup Funding Recommended
Tarrant County Homeless Coalition	CoC HMIS FY21	HMIS	Renewal	NA	\$370,122	\$370,122
Tarrant County Homeless Coalition	CoC Coordinated Entry System FY21	SSO-CAS	Renewal	NA	\$491,048	\$491,048
Tarrant County Homeless Coalition	Optimizing Coordinated Entry for Domestic Violence Clients	SSO-CAS	Renewal	NA	\$68,392	\$68,392
Hearts Full of Love	HFOL RRH 2021	RRH	Renewal	93%	\$280,365	\$280,365
Tarrant County	Housing SPC	PSH	Renewal	89%	\$98,460	\$98,460
SafeHaven of Tarrant County	SafeSolutions for Rapid Rehousing FY 2021	RRH	Renewal	88%	\$141,360	\$141,360
Tarrant County	SafeTomorrows	PSH	Renewal	86%	\$144,192	\$144,192
Center for Transforming Lives	CTL Rapid Rehousing Renewal of 2007	RRH	Renewal	83%	\$840,918	\$840,918
MHMR of Tarrant County	Gateway to Housing	PSH	Renewal	81%	\$406,044	\$406,044
Tarrant County	TBLA 17 MHMR	PSH	Renewal	77%	\$208,991	\$208,991
SafeHaven of Tarrant County	Supporting SafeSolutions for Rapid Rehousing FY 2021	RRH	Renewal	77%	\$114,943	\$114,943
Housing Authority of the City of Arlington	AHA RRH FY21	RRH	Renewal	74%	\$285,035	\$285,035
Tarrant County	CTL 3CP	RRH	Renewal	74%	\$380,433	\$380,433
Presbyterian Night Shelter	FY2021 Mimi Hunter Fitzgerald Safe Haven	SH	Renewal	72%	\$184,526	\$184,526
Fort Worth Housing Solutions	SPC 6 2020-2021	PSH	Renewal	69%	\$227,711	\$227,711
Recovery Resource Council	Hope Today Combined	PSH	Renewal	69%	\$860,358	\$860,358
Recovery Resource Council	Project New Start	PSH	Renewal	53%		
Tarrant County	TSA SIMON PSH	PSH	Renewal	68%	\$646,211	\$646,211
Housing Authority of the City of Arlington	AHA SPC FY2021	PSH	Renewal	66%	\$403,819	\$403,819
Tarrant County	TSA Housing First PSH Combined	PSH	Renewal	65%	\$729,944	\$729,944
Housing Authority of the City of Arlington	AHA ANFP FY21	RRH	Renewal	65%	\$54,384	\$54,384
Tarrant County	Salvation Army Veterans PSH Program	PSH	Renewal	64%	\$438,458	\$438,458
CitySquare	OnTRAC Tarrant TH/RRH	Joint TH/RRH	Renewal	61%	\$120,503	\$120,503
Tarrant County	TBLA 15 Samaritan House	PSH	Renewal	60%	\$114,520	\$114,520
Fort Worth Housing Solutions	Change 2020-2021	PSH	Renewal	59%	\$209,227	\$209,227
SafeHaven of Tarrant County	SafeFoundations for RapidRehousing FY2021	RRH	Renewal	56%	\$255,804	\$255,804
Tarrant County	TBLA 13 MHMR	PSH	Renewal	46%	\$172,493	\$172,493
Fort Worth Housing Solutions	SPC 1 2020-2021	PSH	Renewal	45%	\$1,928,338	\$1,928,338
Tarrant County	TBLA 114 Tarrant County	RRH	Renewal	43%	\$1,288,838	\$1,288,838
Day Resource Center for the Homeless	Quail Trail	PSH	Renewal	38%	\$496,301	\$496,301
Tarrant County	Samaritan House Grace Village	PSH	Renewal	38%	\$119,781	\$119,781
Presbyterian Night Shelter	FY 2021 Housing Solutions Combined	PSH	Renewal	48%	\$1,865,404	\$1,865,404
Fort Worth Housing Solutions	SPC 2 2020-2021	PSH	Renewal	60%	\$1,499,039	\$726,741
<b>Total Tier 1 Funding Amounts</b>					<b>\$15,445,962</b>	<b>\$14,673,664</b>

**Tier 2**

Fort Worth Housing Solutions	SPC 2 2020-2021	PSH	Renewal	60%	\$1,499,039	\$772,298
<b>Total Tier 2 Funding Amounts</b>						<b>\$772,298</b>

**Non-Competitive Grants**

Tarrant County Homeless Coalition (non-competitive)	CoC Planning (non-competitive)	Planning	Non-Competitive			\$463,189
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**Grant Total (Tier 1 + Tier 2 + Planning)**

**\$15,909,151**

**Rejected**

Tarrant County	TSA Family PSH	PSH	New	97%	\$319,177	\$0
Volunteers of America Texas Inc	Beyond Housing PSH	PSH	New	65%	\$360,930	\$0
<b>Funding Amounts for Rejected Projects</b>					<b>\$680,107</b>	<b>\$0</b>

# Continuum of Care (CoC) Board of Directors Meeting

## Fort Worth/ Arlington/ Tarrant County (TX-601)

September 12, 2022, at 1:00pm

Board Action Item: Approval of Ranking Workgroup recommendations for funding for Continuum of Care Supplemental to Address Unsheltered and Rural Homelessness FR-6500-N-255

On June 22, 2022, HUD released a Special NOFO to Address Unsheltered and Rural Homelessness (Special NOFO) to target efforts to reduce unsheltered homelessness. TCHC released a combined RFP for the FY22 CoC Competition and the Special NOFO on August 3, 2022. Applications were due on August 29, 2022. The Ranking Workgroup reviewed and scored the applications and meet on September 7, 2022, to finalize funding recommendations.

**Funding Recommendations: *All recommended applicants must work with TCHC to ensure final applications to HUD are compliant with HUD regulations and with the TX-601 CoC Plan for Serving Unsheltered Individuals and Families Experiencing Homelessness with Severe Service Needs***

Applicant Name	Project Name	Project Type	Amount Requested (Annual)	Amount Awarded (Annual)	Contingency
Tarrant County Homeless Coalition	CoC Planning Unsheltered NOFO FY22	Planning	\$128,155.66	\$384,467	N/A
Tarrant County	TSA Housing First Unsheltered PSH	PSH	\$557,174	\$1,671,522	N/A
Presbyterian Night Shelter	Housing Solutions Unsheltered	PSH	\$840,599.33	\$2,521,798	N/A
MHMR of Tarrant County	Highway to Housing	PSH	\$1,242,300	\$3,726,900	Revised Unit Configuration to focus on single bed units
Tarrant County Homeless Coalition	Unsheltered NOFO HMIS	HMIS	\$202,347.33	\$607,042	N/A
Hearts Full of Love	HFOL Special Unsheltered FY2022	PSH	\$270,605.33	\$811,816	Revised Unit Configuration to focus on single bed units. Verification of project type.
Fort Worth Housing Solutions	Unsheltered Homelessness Set Aside Project Application FY2022	PSH	\$1,158,836	\$3,476,508	CM plan. Adjustment of budget from admin salaried to client services. Revised Unit Configuration to focus on single bed units.
<b>Total</b>			<b>\$4,400,017.67</b>	<b>\$13,200,053</b>	